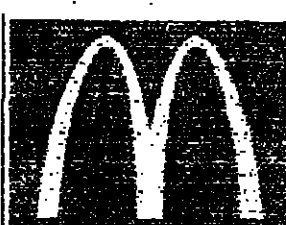


FINANCIAL TIMES

US foreign policy

Exercising responsibility on the cheap

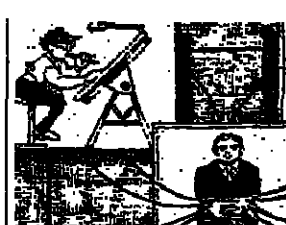
Edward Mortimer, Page 12



McDonald's

Why the golden arches are looking tarnished

Page 13



Manufacturing

Make it on the internet

Technology, Page 10



JCI's Khumalo

I'm not for any of this brotherhood stuff

Page 18

World Business Newspaper http://www.FT.com

WEDNESDAY JULY 16 1997

US and Germany plan joint force to outreach Nato

The US and Germany plan to deepen military links by setting up a joint air defence unit of up to 600 troops that could operate in crisis regions beyond the borders of the Nato alliance. The proposal, modelled on the existing 5,000-strong Franco-German corps, reflects Germany's determination to cement a close military relationship with the US following the withdrawal of more than 200,000 US troops from Germany since the height of the Cold War. Page 14

Arafat asks EU pressure on Israel: Citing Israeli intransigence, Palestinian leader Yasser Arafat, speaking in London, called on the European Union to threaten economic sanctions against Israel in order to salvage the Oslo peace accords. Page 14

Officials named in Brazilian bond fraud: Twenty Brazilian politicians and officials, including three state governors and two mayors of São Paulo, its largest city, operated a "criminal scheme" of fraudulent bond issues which cost taxpayers R\$237.5m (\$221.2m), according to the head of a senate investigation. The report also cited 161 financial organisations. Page 7; World stocks, Page 32

US retail sales, lifted by figures from car dealers, rose 0.5 per cent in June, reversing three straight declines. Yields on 30-year Treasury bonds, which move in the opposite direction of prices, stood at 5.56 per cent after the report, slightly higher than on Monday and above Friday's 5.52 per cent, the lowest yield this year. Page 7; International bonds, Page 20

Raisio, the Finnish food processor, saw its shares soar by 34 per cent after it unveiled a North American licensing deal for its cholesterol-cutting margarine, Benecol, with a division of Johnson & Johnson, the US consumer and health care products group. Page 15

Kia, South Korea's third-largest carmaker, averted possible bankruptcy when creditor banks agreed emergency loans. It was the third rescue of a Korean conglomerate since April when Korean banks decided to prevent more collapses following the bankruptcy of the Hanjin and Sammi steel groups. Page 15

Drinks merger battle heats up: Mergers-minded Guinness and Grand Metropolitan of the UK set the initiative in the face of opposition from Bernard Arnault of the French group LVMH, and released details of talks between the three about a possible break-up of LVMH's Moët Hennessy business. Page 15

Cambodian election pledge: Cambodia's Hun Sen, who ousted his co-prime minister in a coup last week, said elections will be held as agreed on May 23 next year.

Milosevic becomes Yugoslav president: Serbia's Socialist strongman Slobodan Milosevic, left, was appointed president of Yugoslavia by the federal parliament in a move that allows him to maintain his hold on power for another four years. Barred by the Serbian constitution from a third term as president of Serbia, he transferred his power base to the Yugoslav presidency backed by Montenegrin allies. Page 3

Fresh allegation on US political funding: US Senator Fred Thompson, chairman of hearings into campaign finance abuses, said the committee had uncovered documents showing that a foreign citizen, understood to be British, had offered a \$100,000 donation to the Democratic National Committee in exchange for a meeting with US policy officials about Taiwan. Page 7; Editorial comment, Page 13

Citicorp, the US bank which earns most of its profits in emerging markets, announced cost-cutting as it warned of a squeeze in global corporate lending. Page 15

The World Bank disbursed nearly \$20bn in loans to developing countries in the year to June 30, up 4 per cent from the previous 12 months, but a re-examination of lending policy meant that the number of loan approvals fell. Biggest borrowers were China (\$2.8bn), Russia (\$1.7bn), India (\$1.5bn) and Argentina (\$1.5bn).

FT.com: the FT web site provides online news, comment and analysis at http://www.FT.com

STOCK MARKET INDICES	
New York: Dow Jones Ind. Av.	7,982.08 (+30.50)
NASDAQ Composite	1,531.50 (+8.02)
Europe and Far East	
London: FTSE 100	4,121.13 (+3.06)
Nikkei	20,068.41 (+159.31)
US LENDING RATES	
Federal funds	5.25%
3-month Treasury bill	5.18%
Long bond	5.56%
OTHER RATES	
UK 3-month interbank	5.25%
UK 10-year gilt	5.18%
France 10-year OAT	5.18%
Germany 10-year Bund	5.18%
Japan 10-year JGB	5.18%
NORTH SEA OIL (August)	
Brent Dated	\$17.915
Oil	\$17.84

GOLD	
New York: Gold	\$310.3
London: Gold	\$310.3
DOLLAR	
New York: Dollar	1.0735
London: Dollar	1.0735
STERLING	
New York: Sterling	1.5145
London: Sterling	1.5145

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Planned \$850m alliance with LTCB will exploit Tokyo's Big Bang SBC looks to Japanese tie-up

By Gillian Tett in Tokyo and John Gapper in London

Swiss Bank Corporation and Long-Term Credit Bank of Japan yesterday announced plans to create a joint investment banking and asset management business in Japan. The deal, expected to involve an investment of about \$850m by SBC - is the most comprehensive banking sector alliance between a Japanese and non-Japanese group. The collaboration will focus on three joint ventures. One will link the existing investment banking operations of SBC Warburg in Japan with the securities affiliate of LTCB into a new merged unit. This is the first time a foreign group has fully merged its investment banking operations with a Japanese partner in Japan. In addition to their planned joint asset management venture, the two groups also hope to set up the country's first private banking operation. The deal marks a further expansion for SBC in investment banking across the world after its takeover two years ago of S.G. Warburg Group, and its \$600m purchase in May of Dillon Read, the Wall Street investment bank. The bank has expanded heavily in investment banking as an alternative to the low returns it has achieved from domestic retail banking in Switzerland. SBC Warburg is among the top European investment banks with global ambitions. The deal demonstrates the growing interest in Japan's proposed Big Bang financial deregulation reforms among western banks. SBC and LTCB, Japan's second largest long-term credit bank, said they forged the alliance to take advantage of opportunities from Big Bang. Mr Katsunobu Onogi, LTCB president, said: "This strategy realises one objective - to take Japan to the world and bring the world to Japan. Our alliance with SBC is the perfect response to the opportunities provided by the Big Bang." The proposed alliance, agreed in a letter of intent yesterday, is expected to be finalised in September. As part of the deal, LTCB and SBC will purchase a 3 per cent equity stake in each other as a token of their commitment. A 3 per cent stake in LTCB and SBC is equivalent to about ¥32bn (\$280m) and ¥75bn respectively. LTCB is also seeking board approval for raising of ¥200bn of new capital, including ¥130bn worth of preferred stock. SBC hopes to purchase half of the preferred stock. The moves will leave SBC and LTCB among the largest five shareholders in each other. SBC's total investment will be almost \$850m, officials said yesterday - the largest investment it has undertaken since it purchased SG Warburg. Its investment banking arm, in 1995. By comparison the purchase of Dillon Read, the US investment bank, earlier this year was only around \$600m. SBC said the scale of the agreement reflected its determination to become a big player in Asia and its hope that Big Bang would create new opportunities in Japan. The Japanese government yesterday welcomed the link-up, saying it would promote confidence in Japan's financial system and was an inevitable result of Big Bang. Lex, Page 14 Bold experiments, Page 16



Gianni Versace, who was murdered yesterday, pictured at the unveiling of his fall/winter 1997-98 collection in Milan earlier this year. He was fatally shot outside his mansion (left) on Ocean Drive, Miami Beach, Florida. His family fashion empire had sales of \$1.5bn (\$875m) in 1996 and was due to be listed on the Milan and New York stock exchanges later this year. The four fashion brands - Gianni Versace ready-to-wear, Versace jeans and the L'Estimote and Versus sportswear labels - are sold in 270 Versace shops around the world and in many department stores.

Versace murder a blow to family fashion empire

By Henry Hamman in Miami and Paul Betts in Milan

The Italian fashion designer Gianni Versace was shot dead on the front steps of his Miami Beach oceanfront mansion yesterday, apparently the victim of a targeted murder. The shooting is a blow to the \$1.5bn-a-year (\$875m) Versace family fashion empire, and could throw into doubt plans to list the group on the Milan and New York stock exchanges in the next 12 months. A close associate of Mr Versace said his sister Donatella would probably take charge of the fashion side of the business since she is already responsible for Versace's less expensive "Versus" line of clothing. The business itself is run by Mr Versace's brother Santo. Mr Versace was returning from a restaurant near to his Miami Beach mansion shortly before 8am local time when he was shot twice in the head by an assailant who police described as a white male aged between 20 and 25. The killer walked away from the scene. Mr Seymour Gelber, Miami Beach mayor and Mr Alex Pinellas, Metropolitan Dade County mayor, both appeared at a police press conference, indicating concern the killing could renew fears about the region's safety. Mr Pinellas described the killing as "an extraordinary occurrence and not just a random robbery". That view was reinforced by Mr Richard Barreto, the Miami Beach police chief, who said: "I believe that he was targeted." The shooting took place on Miami Beach's stylish Ocean Drive, a tourist mecca lined on the west by cafes and small Art Deco hotels and facing the Atlantic Ocean on the east. The fashion designer was intimately associated with the resurrection of Miami from a long economic decline, and had helped to establish its international reputation as a Continued on Page 14

MCI chief says BT knew of investment strategy

By Mark Suzman in Washington and Alan Cane in London

Mr Timothy Price, one of the senior MCI executives whose resignation British Telecommunications is believed to be seeking, said yesterday he expected to be running the US company "for a long time to come". He also claimed that the UK company had been fully aware of MCI's investment strategy. BT is believed to want the resignation of Mr Price, MCI president and chief operating officer, and Mr Douglas Maine, chief financial officer, after the US group issued an unexpected profits warning last week. It predicted larger than expected losses as a result of delays to breaking into crucial US local telephone markets. BT said it was surprised by the size of the potential losses. MCI said its local telephone business would lose \$800m rather than the expected \$400m this year, and more next year.

Mr Price said, however, that BT had full knowledge of MCI's investment plans. "The two companies' management teams working together came up with our plan. We presented it to our respective boards who reviewed it and then executed it," he said. "That is what you are seeing in place today."

The two companies plan to merge to form Concert, the first truly global telecoms operator. Mr Price said both partners had agreed that in spite of the heavy costs, breaking into the lucrative US local market remained their priority. He said MCI had no plans to cut investment. "We're going to be aggressive about it," he said. "We think it is a great opportunity."

Speaking at a briefing on competition in the local US phone market at the Washington-based Economic Strategy Institute, he reiterated that Continued on Page 14

Calculating the cost, Page 19

NatWest considers shake-up of investment banking arm

By John Gapper in London

National Westminster Bank is considering reshaping of NatWest Markets, its investment banking arm, in response to pressure from institutional investors who have been highly critical of the bank's performance. Directors of NatWest Markets who are reviewing its future are likely to recommend to the bank's board later this month that they scale it down by moving its corporate lending and treasury operations into the commercial bank. The proposals, which are backed by Mr Derek Wanless, NatWest chief executive, would reverse the original blueprint for NatWest Markets when it was formed in 1992 as a joint corporate and investment banking operation. However, it would also make it easier for the bank to sell NatWest Markets as a stand-alone entity in future, because it will have disentangled its lending relationships with large companies from those of the investment bank. Moving treasury into a new corporate banking division could halve NatWest Markets' profits because its corporate finance, equities and bonds operations, which make up the rest of its investment bank, are far less profitable. The review is unlikely to lead to the closure of any of the main UK operations of NatWest Markets. Directors expect about 100 of its 3,000 staff to lose their jobs, with these cuts largely occurring in its overseas operations. NatWest has been under pressure from investors as a result of its loss of £77m (\$130m) due to unauthorised option trading in March. This led to the resignation of Mr Martin Owen, chief executive of NatWest Markets, in June. The restructuring, which NatWest intends to announce with its first-half results on August 5, is seen as a means of showing investors that it gains a small proportion of earnings from pure investment banking, which is lowly valued. Some senior NatWest Markets managers are still arguing that the derivatives side of foreign exchange trading should be co-managed by the investment bank. This could allow NatWest Markets to retain an element of the earnings. Although the move may be seen by some investors as largely cosmetic, they are likely to welcome the implied message that NatWest regards it as a less important part of its strategy, and may eventually be prepared to sell it. However, the move would be against the recent trend among European commercial banks with investment banking operations. For example Credit Suisse has recently completed the integration of its corporate banking and investment banking arms. Some bankers say it has proved harder for commercial banks to use their lending relationships to gain investment banking business than expected, and mergers have caused tension among high-paid investment bankers and lower-paid bankers. A headhunting firm to identify a new chief executive for its investment banking arm has been appointed. The bank would not comment on its strategic review. Lex, Page 14

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Spectre of violence as Basque separatist group plans weekend demonstration in San Sebastian

Fears mount as Eta calls for rally

By Tom Burns in Madrid

Within 24 hours of massive demonstrations throughout Spain against Eta, supporters of the Basque separatist group raised the political temperature yesterday with plans for a pro-Eta weekend rally in San Sebastian, the resort city close to the French frontier and a stronghold of Basque radicalism.

The spectre of sectarian violence in the northern Basque provinces comes in the wake of an unprecedented mood of anger against sepa-

ratist violence that was sparked off by the murder by Eta last Saturday of Mr Miguel Angel Blanco, a councillor of a small Basque town.

Officials said yesterday the government was preparing a series of laws to crack down on Basque radicalism.

They said parliament had to be responsive to the millions who over the past days had called for tougher action against Eta.

In a radio interview Mr Jaime Mayor Oreja, the interior minister, said new laws could help police actions against offences in the cate-

gory known as "apology of terrorism".

Such measures are aimed specifically against Herri Batasuna, Eta's political wing, which enjoys considerable support in certain areas of the Basque country.

Fears of a growing confrontation were expressed by a civic group called Elkarrri, which is backed by both moderate and radical Basque nationalists and seeks a negotiated solution to the violence.

Elkarrri criticised the government for whipping up popular feelings and warned that "the doors have

now been left wide open for a spiral of violence".

Mr Mayor Oreja said there would be no talks with Herri Batasuna until Eta had "surrendered its arms" or until it had completely severed its links with the gunmen.

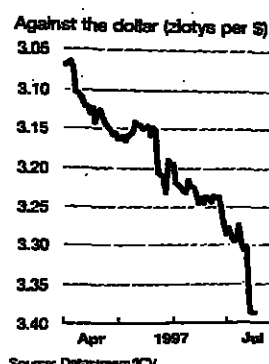
"I have the moral certainty that Eta and Herri Batasuna are one and the same thing," the interior minister said.

Saturday's rally in San Sebastian is being organised by Herri Batasuna and is clearly confrontational, for it deals with the very same issue that led to Mr Blanco's mur-

der. The rally has been called to demand the transfer of the 502 jailed members of Eta to prisons in or near the Basque country. The councillor was shot dead after the government refused to meet Eta's demands to regroup the separatist prisoners.

In a grim reminder of further shootings, a councillor in the town of Renteria, close to San Sebastian, was threatened with death in wall graffiti yesterday. Like Mr Blanco, he belongs to the governing Popular party of prime minister Mr José María Aznar.

Zloty



Zloty suffers sharpest fall

By Christopher Bobinski in Warsaw and Simon Kuper and Greta Steyn in London

The zloty yesterday suffered its sharpest one-day fall ever as Poland caught contagion from the recent devaluations in emerging markets.

The Polish currency dropped 4 per cent and was fixed just 1.3 per cent above the bottom of its 7 per cent trading band set by Poland's central bank. The zloty closed at 3.5080/53 to the dollar, down from 3.3790/30 on Monday, and at 1.9680/660 to the D-Mark, down from 1.8790/25.

Foreign exchange analysts said the zloty was under pressure after the Czech, Thai and Philippine devaluations since May. They said the zloty was vulnerable because Poland's current account deficit had risen to 4 per cent of gross domestic product, and because of economic damage caused by recent floods.

Mr Carlo Daurignac, currencies analyst at Credit Agricole Indosuez, said local investors had yesterday sold zlotys in the forward market to protect themselves from a sharp fall in the currency. Traders noted that the central bank had not intervened to support the zloty yesterday, although the bank is considered loth to devalue.

Mr Marcus Rodlaer, the International Monetary Fund representative in Warsaw, said: "The very large drop in the zloty has been excessive, given that Poland's macroeconomic situation is still sound".

The central bank's trading band "should stand", he added, forecasting a zloty rebound.

But Mr Avinash Persaud, head of currency research in Europe at J.P. Morgan, said that in an environment of contagion, central banks could do little to reverse the flow of funds out of a country.

The zloty fell in thin trading as the government was discussing by how much to ask parliament today to increase this year's budget deficit to help fund relief for victims of the floods. These have so far killed 38 people.

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Defiant Haughey survives tribunal

By John Murray Brown in Dublin

Mr Charles Haughey, Ireland's enigmatic former leader, was booted by some and clapped by others as he emerged to fight another day, despite admitting he received £1.5m (£2m) from a leading businessman while he was prime minister in the late 1980s.

In a two-hour cross examination by a government tribunal into the payments-to-politicians scandal, Mr Haughey said he had no knowledge of the transactions while he was prime minister, adding his account-

tant, the now deceased Mr Des Traynor, had "complete discretion" to act on his behalf.

Mr Haughey, who led Ireland four times between 1979 and 1992, when he resigned over a telephone bugging scandal, received £1.5m from Mr Ben Dunne, former executive chairman of the Dunnes Stores group between 1987 and 1991, personally accepting three separate cheques for £210,000 at his Abberville mansion in county Dublin.

In front of a packed and increasingly incredulous public gallery, Mr Haughey maintained he had no "spe-

cific" knowledge of his financial difficulties in the late 1980s when Mr Traynor approached various businessmen for financial support. He said his recollection of events was "remote and confused".

Asked if he had not been "economic with the truth", he said: "I hate to use that phrase. It has been flogged to death." At one point in answer to a similar question he said: "To the extent it's not a full account that is correct."

In a performance at times contrite but ultimately defiant, the 71-year-old former Fianna Fail leader insisted

his financial affairs "were peripheral to my life".

However on the 16th day of public hearings into the Dunne's Payments Tribunal, Mr Haughey conceded he had changed his evidence to the tribunal story three times in 10 days, first denying the payments, then stating he was the beneficiary "as a matter of probability", before admitting to the payments in full last Wednesday.

The first details of the payments only emerged after a separate legal row between Mr Dunne and his family trust.

Despite his mansion, his

yacht, his race horses and his private island off the Kerry coast Mr Haughey maintained he did not have a lavish lifestyle. "My work was my lifestyle. When I was in office I worked every day all day. There was no room for any sort of extravagant life style."

"He tells a good lie," said one former sucking on his pipe. "It's desperate. It's a disgrace that he tries to blame the whole thing on his accountant, who is dead," said another man, before Mr Haughey emerged to be whisked off by his chauffeur-driven official car, one of the perks for ex-prime ministers.

OBITUARY: GIANNI VERSACE

Designer who made haute couture fun

For Gianni Versace, who was shot dead yesterday outside his Florida mansion, fashion, the means by which he captured the attention of the world and made a fortune along the way, was all about fun. Some might think it was about good taste, about chic and elegance, but not Versace.

Used to the sneers of fashion editors - "so tarty", "so vulgar" - he never saw the point of good taste. "I don't believe in good taste," he said in a recent interview in his palazzo in Milan. "I don't believe in bad taste. I believe in quality and in fun, in things that make our life better or happier. A woman who is very sexy and fun is infinitely more appealing to me than one who is formally chic."

It was a palpable broadside against Italy's other world-renowned designer, Giorgio Armani, with whom he was regularly compared. Between them they bestrode the Italian fashion scene, providing a focus for two opposing camps of high style - the flamboyant, in-your-face, sensual and decadent in the Versace corner, versus the refined, elegant and "greige" in Armani's.

Kept in palazzos by the rock and roll star set, with Elton John and Eric Clapton amongst his foremost fans, Versace attracted controversy from the day he launched the Gianni Versace label in 1978. Born on December 2 1946 in Reggio Calabria, one of the poorest parts of Italy, he learned the art of dressmaking from his mother, who ran the best atelier in the district.

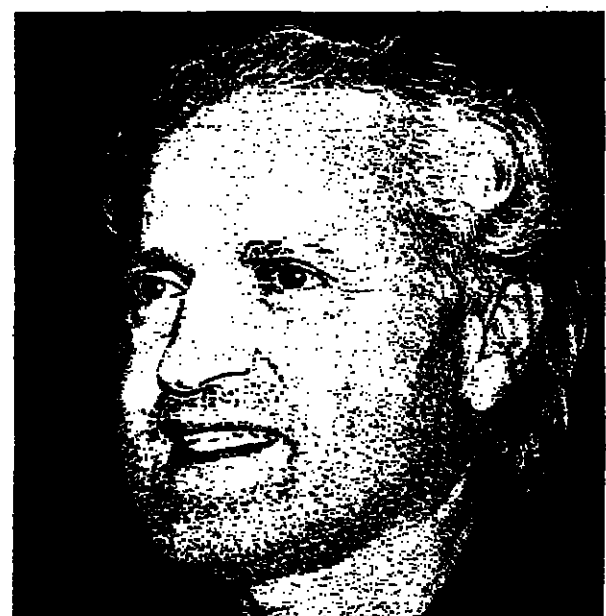
He started his more formal career by designing for Italian fashion houses such as Complice, Genny and Callaghan, before branching out on his own in 1976. From then on he gave notice that here was a designer who saw no point in rules and was unhampered by convention. These were traffic-stopping clothes (Liz Hurley in a wisp of black crepe held together by safety pins), clothes for mistresses, clothes for the free and unafraid.

Drawing heavily on a wide range of references - Greek history, baroque images, Etruscan symbols, Medusa's head - no motif was too sacred to be spared the Versace treatment. He would juxtapose leather with silk, team cashmere with tweed, add rhinestone to denim.

What made his fashion shows was the sense of risk and edge.

Even his enemies, those for whom his style stood for everything they detested, conceded that he had brought new life to the previously staid world of haute couture. Versace's first couture collection in 1989, featuring rhinestone-studded dungarees and jeans, may have shocked the Paris fashion world but it certainly did not go unnoticed. Everyone conceded, too, that his craftsmanship was superb. Pick away at the rhinestones and you would find impeccably made jackets, skilful tailoring, little black dresses that are surprisingly flattering.

The business was a closely guarded family affair run by Gianni Versace with his sister Donatella, his acknowledged muse, and his brother Santo in charge of the finances. The four fashion brands - Gianni Versace ready-to-wear, Versace Jeans and the Istante and Versus sportswear labels - were sold in 370 Versace shops around the world as well as in many department stores. The company also owns all the Versace perfume brands.



Versace: decadent designs courted controversy

For many years the business was surrounded by rumours - for some, the flamboyant lifestyle with the many palazzos, the luxurious villa in Miami, and the extravagant promotions seemed out of step with the numbers of frocks that appeared to be sold. In recent years profits have undoubtedly been growing, but like Armani and many other Italian designers there were problems with the authorities. He appeared to shrug these difficulties off. The company was investing in new stores around the world and last year pre-tax profits were £175bn (£101m), up 13.6 per cent on the year before. Plans were afoot to

take the company public later this year.

Just two weeks ago, in Florence for the menswear shows, he was in his usual provocative form, presenting a specially commissioned ballet under the stars in the Boboli gardens. He had Naomi Campbell swathed in sugar pink chiffon wafting amongst the ballet dancers, and he mixed impossibly beautiful boys with strange visual references to William Shakespeare's Night of the Dream. Quite what it was about it was hard to gauge, but for Versace that, too, would be beside the point. The point of it all was fun.

Lucia van der Post

Italy boosts new car sales

By John Griffiths

The spectacular success of Italy's new car sales incentive scheme helped lift total west European new car sales by 9 per cent last month compared with June 1996.

The Italian increase of 50.7 per cent more than compensated for a sales slump in France and left the total market for the first half of this year up 1.7 per cent year-on-year at 6,991,700.

Statistics from the European Automobile Manufacturers Association (ACEA) show the stimulus to be Italian market appears to be gaining momentum, leaving sales for the first half of the year 31.3 per cent higher at 1,312,400. The incentives campaign has promoted Italy to well above the UK as western Europe's second largest car market.

A lifting of gloom about economic prospects also stimulated June sales in Germany, by far western Europe's single largest car market. They jumped by 8.4 per cent on a year-on-year basis to 343,000, although sales for the first half, at 1,855,500, were still 2.6 per cent below the same period of 1996.

The French market, traditionally the second largest after Germany, plunged further into recession, as political and economic uncertainties compounded the ending of the country's own car sales incentives scheme. June's sales, at 99,200, were 30.7 per cent below the same month a year ago and for the first half as a whole they were 23.7 per cent lower.

WEST EUROPEAN NEW CAR REGISTRATIONS January-June 1997				
	Volume (Units)	Volume Change (%)	Share (%) Jan-Nov 96	Share (%) Jan-Nov 95
TOTAL MARKET	6,991,700	+1.7	100.0	100.0
MANUFACTURERS:				
Volkswagen group	1,227,882	+2.9	17.6	17.3
- Volkswagen	767,527	+2.7	11.0	11.5
- Audi	240,432	+13.5	3.4	3.2
- Seat	167,401	+10.2	2.4	2.2
- Skoda	52,492	+29.3	0.8	0.6
Fiat group	880,963	+4.1	12.6	11.7
- Fiat	720,780	+12.5	10.3	9.3
- Lancia	91,434	+1.5	1.3	1.4
- Alfa Romeo	67,256	-5.1	1.0	1.0
General Motors	857,603	-3.2	12.3	12.9
- Opel/Vauxhall	822,588	-3.3	11.8	12.4
- Saab	299,748	+2.4	4.3	4.4
Ford group	785,687	-2.7	11.4	11.9
- Ford	786,377	-3.0	11.2	11.8
- Jaguar	9,320	+33.8	0.1	0.1
PSA Peugeot Citroen	761,985	-5.1	10.9	11.7
- Peugeot	440,243	-7.5	6.3	6.9
- Citroen	321,742	-1.6	4.6	4.8
Renault	658,149	-1.8	9.4	9.8
BMW group	421,879	+4.0	6.0	5.9
- BMW	227,577	+3.4	3.3	3.2
- Rover	194,302	+4.7	2.8	2.7
Mercedes-Benz	299,748	+2.4	4.3	4.4
Volvo	122,289	+32.7	1.7	1.4
Nissan	207,125	+7.8	3.0	2.8
Toyota	191,036	+10.5	2.7	2.5
Honda	111,212	+8.7	1.6	1.5
Mazda	96,393	-0.4	1.4	1.4
Mitsubishi	90,876	+0.4	1.3	1.2
Total Japanese	799,169	+8.2	11.4	10.7
Total Korean	134,809	+6.7	1.9	1.8
MARKETS:				
Germany	1,855,500	-2.8	26.5	27.8
France	764,500	-23.7	11.0	15.0
United Kingdom	1,033,800	+5.3	15.1	14.8
Italy	1,312,400	+31.3	18.8	14.5
Spain	610,900	+10.5	7.3	6.7

*VW holds 70 per cent and management control of Skoda. Includes cars imported from US and sold in western Europe.

**GM holds 50 per cent and management control of Saab Automobile.

†GM holds 50 per cent and management control of Saab Automobile.

Source: ACEA (European Automobile Manufacturers Association). Figures are rounded.

Sharp sales rises during June in some smaller markets, notably Austria (up 31 per cent), and Greece and Sweden (up 23 per cent), also contributed to the overall increase.

ACEA's statistics, which

Brussels sets agenda for new EU members

By Lionel Barber in Strasbourg

The European Commission today unveils a radical blueprint for managing the entry of former communist countries from central and eastern Europe into the European Union early next century.

The blueprint recommends opening negotiations early next year with six countries as well as far-reaching changes in the Common Agricultural Policy, regional aid and the work of the Commission itself.

In a departure from the expansive era of the former Commission president, Mr Jacques Delors, when the Commission's power expanded in step with ever bigger EU budgets, the Agenda 2000 document calls for a new Brussels culture.

Tight national budgets - reinforced by the discipline of the planned single currency - will force the Brussels based executive to identify "core functions". This means using EU funds more effectively, with the Commission becoming more of a regulator than an initiator of EU legislation.

Agenda 2000 also calls for more devolution of administrative functions, either to executive agencies reporting to Brussels, or to national governments working with

the Commission, or even to non-governmental organisations or other private agencies working on contract.

There is a call for a shake-up in the organisation of the Commission to cope with the expansion of the EU from 15 to more than 20 members. This means rewarding merit, streamlining directorates, breaking down fiefdoms, and strengthening the power of the Commission president. Agenda 2000 says the internal review should begin forthwith in order to prepare for the next Commission due to take over in 2000. One idea is to streamline responsibility for external relations. Today, five out of the 20 EU Commissioners deal with trade and political relations.

Last night the Commission confirmed that it would recommend that six countries are ready to begin accession negotiations - the Czech Republic, Estonia, Hungary, Poland and Slovenia, plus Cyprus which was already on the short-list.

EU leaders will have the last word on the enlargement package, and may decide to invite some or all of the disappointed central and eastern Europeans to join the accession negotiations, as Mr Niels Helveg Petersen, Danish foreign minister, suggested yesterday. Editorial Comment, Page 13

EUROPEAN NEWS DIGEST

Çiller ally quits party

Mrs Tansu Çiller, the former Turkish prime minister, suffered a damaging blow with the resignation of one of her closest supporters in the centre-right True Path party. Mr Dogan Güreş, a former hardline general before entering parliament as a True Path MP in 1995, is the most prominent of a series of defectors who have left the party since Mrs Çiller's government alliance with the Islamist Welfare party collapsed in June. True Path had 135 MPs in 1996 but now has 85.

Mrs Çiller's future in politics is now being questioned as her party continues to haemorrhage. Political commentators are unsure whether Mr Mesut Yilmaz, the new conservative prime minister, can attract the True Path defectors to his centre right Motherland party or whether the defectors will try to oust Mrs Çiller and revive their party, thus exacerbating divisions in the conservative movement. John Barham, Ankara

GERMAN POWER

Court curbs suppliers

The German federal supreme court ruled yesterday that the country's large power supply companies should not acquire minority stakes in local distribution companies which they already supply with electricity and gas through long-term contracts.

Two landmark rulings against RWE and a subsidiary of PreussenElektra restored anti-monopoly decisions by the federal cartel office that had been overturned on appeal to a Berlin court. In yesterday's judgment, the supreme court found that the cartel office had been right to prevent RWE acquiring just under 50 per cent of Stromversorgung Aggertal, a company formed to distribute electricity in a region east of Cologne. RWE had contracted to supply Aggertal with electricity for 20 years.

The court also backed a cartel office ban on Hastra, a PreussenElektra subsidiary, and the Hanover city utility taking minority stakes in a company to supply the town of Garbsen near Hanover with gas and electricity while having a 20-year supply contract with the newly founded entity.

Yesterday's decision should put a stop to further links between Germany's big power producers and local distributors. The cartel office said about six cases had been in abeyance, waiting for the supreme court judgment. Peter Norman, Bonn

DUTCH HOLOCAUST VICTIMS

Big insurer honours claim

Aegon, the second-largest Dutch insurer, said yesterday it would honour a claim by a relative of Nazi war victims "because it seemed the right thing to do". The last payment to descendants of Dutch Holocaust victims were settled some 30 years ago, but many files have been reopened following widespread controversy about lost Jewish assets in recent months. This case may trigger a string of fresh claims.

The claimant was identified in Dutch newspapers as Mr Dick Polak, a 73-year-old businessman who lives in Tel Aviv. He said his parents paid FI 35,000 in 1942 for two policies from the Dutch Olvliet insurance company which was later swallowed by the Aegon group.

Mr Ton Elias, spokesman for Aegon, said that neither the company nor Mr Polak had found records of the contracts. "From a strictly legal point of view, we don't have any obligation to honour the claim, but the story sounds serious and we feel that paying is the decent thing to do in this particular case," he said. Barbara Smit, Amsterdam

HUNGARIAN PENSIONS

Parliament votes for reform

Hungary's parliament yesterday approved a package of bills on a drastic overhaul of the pension system from the beginning of next year. It will become the first country in the region to overhaul its Communist-era pension system. Poland plans to begin a similar reform in 1999.

The government said earlier that demographic changes were likely to make it impossible to finance the present system over the long term and the introduction of private funds would also discourage currently widespread evasion of contribution payment.

The new regulation supplements the antiquated "pay-as-you-go" system, operated by the social security pension fund, with private funds from which employees will receive 25 per cent of their pensions in the future. Reuters, Budapest

CHANNEL TUNNEL

Strike threat at Eurotunnel

Trade unions at Eurotunnel, the Channel Tunnel operator, are threatening to stage a one-day strike on July 23, accusing management of ignoring their grievances over salaries and working hours.

Union officials said yesterday they hoped to begin negotiations with management and reach an agreement before that date on their demands for higher salaries, bonuses and a reduction in the working week to 35 hours from 37½.

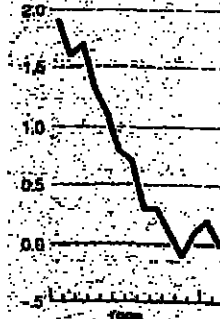
The officials said a strike was not a certainty in any case as unions may decide to carry out other forms of protest such as demonstrations. A decision on the form of protest would be announced at a news conference tomorrow, they said. Reuters, Paris

ECONOMIC WATCH

Inflation springs surprise

Swedish inflation

Annual % change in CPI



Swedish inflation rose by 0.1 per cent in June from a month earlier, surprising analysts who had been forecasting a 0.2 per cent drop. The national statistics agency said the data for June brought the country's annual inflation rate to 0.8 per cent at the half year, up from 0.3 per cent in May. The European Union harmonised inflation index rose by 0.1 per cent from May and was up 1.7 per cent from June 1996. Swedish bond prices declined with the disappointing news.

reflecting the market's concern about creeping underlying inflation.

Italy's industrial producer price index rose 0.1 per cent in May from April and was up 1.1 per cent over the same month in 1996, the state statistical institute reported.

German wholesale prices fell 0.3 per cent in June from May but climbed 2.8 per cent from June last year, the federal statistics office said yesterday. The figures, which are usually volatile, were roughly in line with expectations.

NEWS: INTERNATIONAL

Algeria frees leader of Islamic party

By Rula Khalaf in London

Algeria's army-backed government yesterday released Mr Abassi Madani, leader of the banned Islamic Salvation Front (FIS), in a move the FIS said would help resolve Algeria's five-year conflict.

Mr Madani, whose party was stripped of an election victory in 1992, plunging Algeria into bloody conflict, was jailed for 12 years in July 1992 for undermining state security. Both the FIS and other Algerian opposition parties have repeatedly called for his release and that of Mr Ali Belhadj, his more radical deputy, now believed to be held in Bida, south of Algiers.

Mr Madani's release comes a week after Mr Abdelkader Hachani, the FIS number three, was freed from prison. Mr Hachani was sentenced last week to five years, the period he had already served. But he was stripped of his civil rights for three years. FIS representatives in Europe said yesterday it was not clear whether Mr Madani would be allowed to play a political role, and said his release might also be conditional.

Since cancellation of elections in 1992, the military-backed authorities have been bent on eradicating Islamist militants by force, while reshaping the country's political scene to ensure no opposition can again challenge the establishment.

This has been achieved through changes in the Algerian constitution barring parties from exploiting religion for political ends and increasing the powers of the president at the expense of the general assembly.

Algeria last month also held legislative elections which excluded the FIS and gave pro-government parties a majority in the assembly.

A FIS representative in Europe said yesterday: "We

know they may have released Madani and Hachani just because they think the leaders no longer constitute a danger to them, and this will allow them to project an image of fairness and the return of the rule of law."

Hachani cannot have political activities for three years and there may be conditions for Madani's release. Nevertheless, the FIS said the move was a positive step by President Liamine Zoual and hoped it would lead to negotiations on a political solution.

According to FIS leaders in exile, Mr Madani's release strengthens and gives a single voice to an organisation that has been plagued by internal dissent.

The Algerian government, however, insists the FIS has become irrelevant. The FIS military arm, which is known to attack military targets, no longer represents a serious threat to the regime.

But some opposition leaders in Algeria do not rule out the possibility of a deal between the government and Mr Madani, leading to a FIS call for a truce, perhaps eventually allowing rehabilitation of the party under another name.

FIS representatives in Europe also point out that the release of Mr Madani may be part of a conciliatory pattern, evidenced by President Zoual's removal this week of the hardline head of the national gendarmerie.

FIS leaders remain sceptical Mr Madani can call for a truce without first securing the release of Mr Belhadj. There are also doubts that Mr Madani alone can make any significant contribution to ending the violence.

Much of the violence against civilians is blamed on the so-called armed Islamic groups (GIA), which do not appear to respond to a specific political leadership. The FIS has denounced such attacks and distanced itself from the GIA.



Police yesterday beat up fleeing Nairobi student protesters who are demanding constitutional reforms

Kenya students' protest continues

Students chanting "Moi must go" brought the centre of Nairobi, the Kenyan capital, to a standstill for a second day yesterday, as the political unrest triggered by President Daniel arap Moi's refusal to introduce constitutional reforms showed little signs of abating, *Michele Wrong* reports from Nairobi.

The students, who had been ejected from Kenya Polytechnic the day before after clashes with riot police, set up makeshift barricades on the central Haile Selassie Avenue and tried unsuccessfully to force their way back on campus, now controlled by the security forces.

While milder than Monday's protests, the new clashes suggested that domestic opposition to Mr Moi, who has so far refused to repeal laws tilting forthcoming elections heavily in his favour, is growing rather than fading.

Mr Richard Leakey, a member of the still unregistered Safina party and part of the broad-based movement lobbying for change, said the next step would be to take the campaign for constitutional reform to Mombasa, hub of Kenya's well-developed tourism industry.

UN to unveil plans for radical reform

By Bruce Clark and Michael Littlejohns at the UN

Mr Kofi Annan, the United Nations secretary general, will today unveil an ambitious effort to streamline and redirect the world body - amid a crescendo of upbeat prognoses and warnings that the toughest problems lie beyond his control.

Mr Fred Eckhard, the chief UN spokesman, described the package as the start of a "quiet revolution" and one of its main authors, the Canadian businessman Mr Maurice Strong, said it should "unite the UN"

around a radically changed agenda.

The package is expected to include a new cabinet-style administration for the UN secretariat, the merger of some departments, a reduction of unnecessary paperwork and cost savings designed to free up money for development.

However Oxfam, the British development organisation, expressed regret that Mr Annan had dropped earlier proposals to create a single humanitarian agency, including the UN High Commissioner for Refugees, the World Food Programme and

parts of Unicef, the UN children's fund.

"We are disappointed that the humanitarian reform proposals are not bolder," said a statement by Oxfam's Washington office. It called on Mr Annan to appoint a "high calibre" emergency relief co-ordinator with the power to "win the turf wars" and argue the humanitarian case at the Security Council.

Mr Annan's efforts to transform the 185-member body into a better instrument for tackling global problems enjoys unwavering support from the US administration which secured his

appointment. "My prediction is that [Annan] will deliver a good reform package," said Mr Bill Richardson, the US ambassador to the UN, who has worked to persuade a doubtful US Congress to pay off arrears and re-engage with the world body.

But UN observers have warned that most of the reforms demanded by sceptics on Capitol Hill are beyond Mr Annan's ability to deliver.

The "benchmarks" established by the US legislature later as a condition for paying off around \$700m in arrears include a new sys-

tem of contributions - cutting the US share from 25 per cent to 20 per cent.

Both this measure and the reform of more than a dozen UN agencies with their own financing arrangements can only be resolved through agreement among member states.

In particular, a new system of contributions and the streamlining of agencies dealing with issues like development, health, and refugees, will require delicate negotiations between the US and Japan - which has been increasing its share of the UN bill.

Netanyahu plans cut in budget

By Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, and Mr Yaakov Neeman, the new finance minister, will this week present to cabinet plans to reduce this year's budget by a further Shk600m (\$167m) in a bid to cut the budget deficit to 2.8 per cent of gross domestic product.

Mr Neeman, who has promised a tight fiscal policy, yesterday held talks with Mr Netanyahu and Mr Jacob Frankel, governor of the Bank of Israel, who is adamant about keeping monetary policy tight in order to hold inflation to between 7 and 10 per cent this year.

He may find it more difficult to meet this target following yesterday's release of inflation figures for June. It showed inflation 1.1 per cent higher than in May, pushing the annual rate above 10 per cent and damping hopes of a further interest rate cut.

The Finance Ministry wants to finalise the expenditure cuts before negotiations on next year's budget start next month. But already the Histadrut, the federation of trade unions, is flexing its muscles against any further cuts.

S Africa deal to lift gold mines output

By Roger Matthews in Johannesburg

South Africa's gold mines and the National Union of Mineworkers have broken new ground by signing an outline agreement which for the first time links pay to productivity.

Mr Nick Segal, president of the Chamber of Mines, said yesterday the deal was "of historic proportions" and would enable the industry to break away from the protracted annual pay battle.

The agreement comes at a critical time with tens of thousands of jobs at risk fol-

lowing the sharp fall in the gold price this year. Gold accounts for 20 per cent of South Africa's exports, and the industry employs over 330,000 people.

Analysts say the fall in the gold price to \$320 an ounce means nearly 60 per cent of the country's mines could be classified as "marginal", or loss-making. Gold output fell 10 per cent in 1995 to 522 tonnes, last year hit a 40-year low of 495 tonnes, and is on track this year for 480 tonnes.

Under the deal, the NUM has agreed to aim for a rise in output of 90 tonnes in

the year which began July 1, in return for pay rises of up to 25 per cent for the lowest paid, over each of the next two years. Most miners will receive increases of 9-10 per cent, just above the level of inflation, adding 5 per cent to total labour costs. Details will be negotiated at local level over the next week and concentrate on improving productivity and increasing the number of days worked each year.

"There is enormous scope for improving productivity, although it obviously differs from one mine to another," said Mr Segal. "To this must

be added the 52 Sundays which are not worked each year, 26 Saturdays and 12 public holidays. This has been one of our biggest concerns for a long time. In some mines negotiations for changes to this pattern are well advanced, but we expect all of them to report back shortly so the deal can be signed."

Mr Segal said negotiations started five months ago. Although not triggered by the falling gold price, they had since taken on even greater importance.

"We have aimed to achieve the commitment at national

level, and then seek endorsement through productivity deals at individual mines."

The next week is likely to be critical as union leaders seek to persuade members to back the deal. The owners must then decide whether there is sufficient evidence the 90 tonnes increase can be achieved for the pay rise to be triggered.

Mr J.P. Landman, an analyst at BoE NatWest Securities, said the deal was an important first, but there were still risks of labour unrest because of local opposition to central bargaining.

NEWS: WORLD TRADE

Brussels gives Boeing ultimatum on merger

By Emma Tucker in Brussels and Michael Skapinker in London

The European Commission said yesterday that Boeing had failed to address its competition concerns about the US aircraft manufacturer's proposed merger with McDonnell Douglas, and that it had given Boeing only a few more hours to come up with a better offer.

The ultimatum to Boeing to offer more substantial alterations to the merger or risk having it blocked by Brussels was issued following a meeting of the full col-

lege of 20 commissioners which backed without hesitation the tough stance of Mr Karel Van Miert, the competition commissioner.

"Unless the legitimate competition concerns of the Commission can be met and genuine choice maintained for purchasers of aircraft worldwide, the Commission could not approve the merger," said a spokesman. "Boeing has so far not agreed to measures which would meet these concerns and achieve that objective."

The statement came after negotiations to break the deadlock over the controver-

sial deal - which will create the world's biggest aerospace and defence company - ended in the early hours of yesterday without result.

A committee of national competition experts - which voted to block the merger two weeks ago - will meet again in Brussels today to discuss the deal.

The advisory committee sided with the Commission view that an enlarged Boeing would have an overwhelming position in the civil aircraft market, making it difficult for Airbus Industrie, the European consor-

tium, to compete. However, the US competition authorities had earlier cleared the merger without conditions.

The Commission's three main concerns focus on the extension of Boeing's dominance to cover 84 per cent of the existing global fleet of aircraft, the possible benefits Boeing would gain from government spending on McDonnell's defence activities, and the 20-year exclusive supply deals that Boeing has concluded with three US airlines.

Yesterday, the president of one of the carriers involved in one of these supply deals described the Commission's

attitude as "naïve".

Mr Gregory Brenneman, president of Continental Airlines, said his company would not change the substance of its agreement with Boeing, whatever the Commission decided. Continental has agreed to buy 35 wide-body aircraft from Boeing over 20 years.

Mr Brenneman said Continental had placed the order after vigorous competition between Boeing and Airbus. They had decided to buy from one supplier only as a means of reducing maintenance and training costs.

Mr Brenneman said the

Commission's demand that Boeing end the exclusive agreements was "a request made out of not understanding the business". He said that if, as a result of Commission pressure, Boeing informed Continental that it was ending the exclusive nature of the agreement, "the practical implications would be zero".

Although the Commission had put pressure on Boeing to make its final offer yesterday, negotiations are expected to continue.

The Commission is not due to make a decision until July 23.

Japanese to start building ships in China

By Gwen Robinson in Tokyo

Kawasaki Heavy Industries, one of Japan's leading shipbuilders and heavy machinery makers, will begin production of small and medium-sized vessels in China next year in conjunction with a Chinese shipbuilder.

The move is the first entailing capital investment in Chinese facilities by a Japanese shipbuilder, and reflects China's growing competitiveness in shipbuilding.

It coincides with a downturn in Japan's domestic shipbuilding industry. In the last few years, KHI, like its leading Japanese rivals, has been hit by falling domestic orders and has attempted to reduce the cost base of its Kobe-based operations.

The company's move into China is also in response to the country's growing demand for tankers and other commercial vessels. KHI had earlier planned to begin production in China in 2000, but the volume of orders from a Chinese marine transport company persuaded it to advance its schedule by two

years. "It makes good sense. China is becoming more of a customer for companies like KHI, so why not produce in the local market?" said Mr Richard Whitehurst, an analyst at SBC Warburg in Tokyo. Other benefits offered by the move included access to relatively low cost labour already trained in the country's growing shipbuilding industry, he said.

KHI will team up with Nantong Ocean Ship Engineering, a ship repair company it owns equally with the China Ocean Shipping group. The venture will build ships at a facility being constructed at the mouth of the Yangtze River in Nantong, Jiangsu Province. Initially, KHI will invest about Y50m (\$44m) in the venture and plans to produce about eight vessels annually. Production will start in September next year.

KHI last month announced it had secured a contract to produce motorcycles in China in co-operation with a Chinese company. They will be sold in the local market, where demand for Japanese motorcycles is surging.

Leading traders force financial services pace

By Frances Williams in Geneva

Emerging economies in Asia and Latin America are under pressure to agree measures to open their financial services markets to foreign competition as negotiators seek to make progress in World Trade Organisation talks on a global liberalisation pact.

Late on Monday Canada became the last of the so-called Quad group of leading traders - the other members being the US, European Union and Japan - to present a new offer in the talks which are due to conclude on December 12.

The concerted Quad move is designed to force the pace of the negotiations by setting an example to other advanced developing countries that have so far held back from significant market-opening commitments.

Switzerland, Hong Kong and Bahrain have also put forward new or improved offers in the WTO talks. They are likely to be joined by Australia, Poland and possibly some others before officials meet tomorrow in Geneva to take stock of progress in this week's bi-

lateral market access talks. Canadian officials in Ottawa said they shared the concern of other Quad members to obtain better access to banking, insurance and securities markets in Asia and Latin America.

The US has made clear it will not subscribe to a multi-lateral deal unless good offers are forthcoming from emerging economies in these regions. Asian nations on the US target list include India, South Korea, Malaysia, Indonesia and Thailand.

The new US offer, put forward on Monday, would if confirmed grant virtually unrestricted foreign access to the US financial services market, the largest in the world. In particular, it removes the previous restriction which guaranteed access only to foreign providers of existing services.

The EU has improved its offer by lifting 12 current restrictions and limiting others. Japan is lifting restraints on the operation of foreign financial services companies.

Ottawa's offer guarantees non-discriminatory access for foreign banks, insurance companies and securities houses to the domestic market.

Germans in Bosnia gas venture

By Graham Bowley in Frankfurt

A division of Hoechst, Germany's biggest chemicals and pharmaceuticals company, has founded a joint venture in Bosnia-Herzegovina, in what it claims is the first important foreign investment in the region since the end of the war.

Messer Griesheim said yesterday it had bought a controlling stake in a company in Mostar to produce and market industrial gases. It said it would invest DM2m (\$1.1m) to build a gas filling plant and to expand and modernise existing buildings.

The investment is a sign of growing confidence in the region. Although the initial investment is small by international standards, Messer hoped its business would grow as the fragile local economy recovered. The production of the gases, which are used in many industrial processes, underlines the potential demand from recovering industry in the region.

"Through our early commitment, we want to contribute to rebuilding the economy in Bosnia-Herzegovina after the war," said Mr Wilhelm von Storm of Messer.

The company, which is the biggest supplier of industrial

gases in Germany, did not disclose how much it paid for its 51 per cent share in the joint venture, to be called Messer Mostar Plin. The remaining 49 per cent stake is to be held by its partner, Tehnopolin of Mostar, a company which was badly damaged during the war.

Messer already produces and supplies industrial gases in Croatia, Macedonia, Serbia and Slovenia. It employs about 1,000 in the central eastern European area and last year had sales of about DM300m. The gases to be produced in Mostar will supply the Bosnia region only.

Hauliers urge Brussels to curb lorry bans

By Charles Batchelor, Transport Correspondent

Road haulage groups are calling on the European Commission to clamp down on the growing number of lorry bans which they say are disrupting trade across the single market.

Sixteen European countries currently impose a total of 47 different bans covering Sundays, religious holidays, weekends and summer holidays, according to a study by the Dutch transport operators' association, Transport en Logistiek Nederland.

The bans apply to vehicles

of different weights and for different periods depending on local customs and traffic conditions.

Poland imposes temporary bans when the temperature rises above 30°C because of the damage to road surfaces. Many bans are further complicated by exemptions for perishable goods and items such as newspapers and medical equipment.

"These bans are causing unnecessary delays and disruptions to the free flow of goods, particularly from countries on the edge of the European Union like the UK," said Mr James Hook-

ham, policy director at the UK Freight Transport Association.

The FTA and other European associations are calling for exemptions for a core network of motorways and for the terms of the remaining bans to be harmonised. They are also urging that some bans are lifted.

"Some of the bans have been in place for more than 20 years, largely for supposed safety and environmental reasons," said Mr Hookham. "But modern vehicles cause only one-third of the emissions of 20 years ago and make much less

noise. Roads have also been improved. Road safety is not helped by forcing lorry journeys into congested weekly periods."

The frustration caused by lorry bans has been added to by increasing numbers of trade union protests in countries such as France and Greece which have led to motorway blockages. As a result of the most recent French protests, an exemption allowing foreign lorry drivers returning home to drive on Sundays has been removed.

The Dutch transport association calculates the impact

of bans in France on Dutch hauliers at £120m (\$60m) and puts the total cost of the Europe-wide bans at billions of guilders.

Hauliers who could make two 88-hour return journeys to Spain each week can now only make one journey after the removal of the Sunday exemption in France.

"Bans restrict the efficient use of people and equipment, leading to increased costs," said Mr Karel Noordv, chief executive of the Dutch association. "Drivers are forced to drive further to get round bans or are prevented from driving. This reduces compe-

tion with other modes of transport and increases congestion when they are allowed to drive."

The FTA said bans also caused unnecessary and costly stopovers, often in areas without proper accommodation or security.

In the UK, where there were no bans, lorries accounted for only a small amount of traffic on on Sundays, the FTA said.

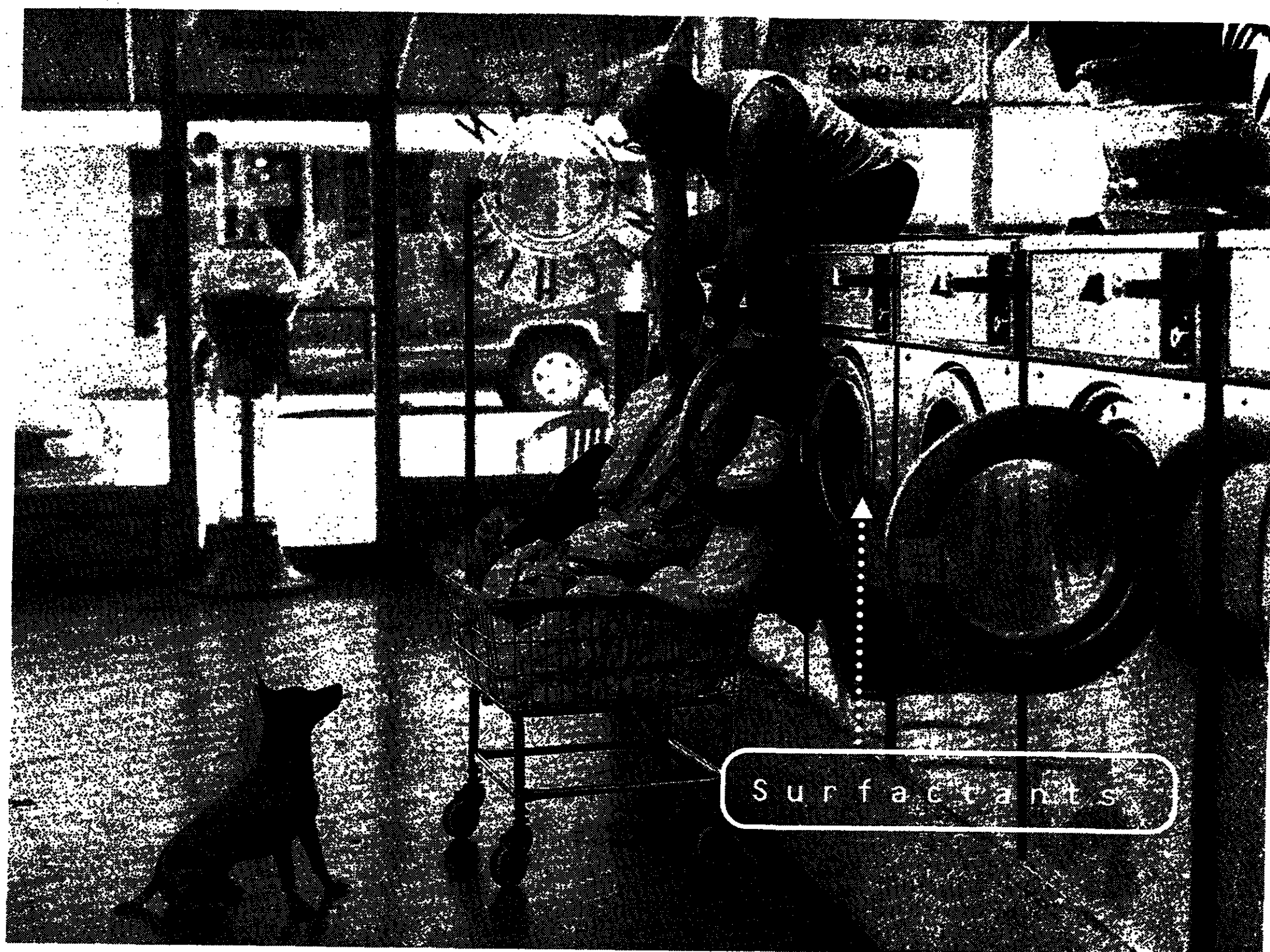
The weekend and bank holiday bans in France mean that in May and November lorries are off the roads for seven days in each month, almost one day in four.

صباحنا من الامل

FINANCIAL TIMES WEDNESDAY JULY 16 1997

good morning!

Hüls AG: The Chemicals Company within the VEBA Group



* There are surfactants in this detergent

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NEWS: ASIA-PACIFIC

Thailand appeals for Tokyo's help

By Ted Berdack
in Bangkok and
Gillian Tett in Tokyo

Thailand's finance minister, Mr Thanong Bidaya, arrives in Tokyo tomorrow to devise with Japanese finance officials and bankers a credit package to help Thailand through its post-devaluation liquidity crunch.

For Japan and its banks, which have \$37.5bn in outstanding loans to Thailand as of June 1996, the talks present an opportunity to assess what role they should play in stabilising the turbulent south-east Asian currency markets, which in the past two weeks has seen the Thai baht and Philippine peso devalued.

Both sides are cautious, arguing that they want to see the baht, down 16 per cent against the dollar since it was floated on July 2, settle before determining what kind of international assistance Thailand might need.

Japanese officials say they are unlikely to take any action in Thailand without the participation of the International Monetary Fund (IMF).

Thai officials say they have yet to make a decision about asking for further IMF help. The fund now has a team in Thailand working on "technical" issues related to the management of a floating currency.

Last week Thai financial authorities said they were looking for between \$10bn and \$20bn in credit lines, but authorities in Tokyo say

they have received no official requests for help and "there is certainly no firm decision yet".

Mr Hiroshi Mitsuzuka, Japan's finance minister, said: "We will continue monitoring Asian foreign exchange markets while keeping close contact with other Asian nations, and if necessary Japan will tie up with the IMF."

Mr Chatumongkol Sonakul, Thailand's permanent secretary for finance, said: "We are talking to a lot of people about a lot of things but we have not decided on a

'People are looking for an IMF-type programme'

particular direction yet. Things may change for the better on their own but if the market doesn't take care of itself... then we could ask for financial assistance from the IMF."

Some Thai economists and foreign analysts say calm will not return to the Thai financial markets without a comprehensive post-devaluation adjustment plan, backed by substantial amounts of money.

With as much as \$25bn in private foreign debt maturing in the next few months and the Thai financial system under intense strain, large inflows of private capital are unlikely.

"People are looking for an IMF-type programme

because there is no game plan at the Bank of Thailand or the Ministry of Finance," said Mr Ismail Dalia, president of Washington Asset Management and a former World Bank official specialising in capital market development. "This is not a Mexico-type problem but investors do need a stamp of approval."

Yet a request for IMF help would be seen as huge political defeat for the government of Prime Minister Chavalit Yongchaiyudh. Commercial bankers say the Mr Thanong's trip to Japan is the beginning of an attempt to raise money from sources who would attach fewer conditions than the IMF.

Some Japanese banking officials yesterday said that Japanese banks were likely to help provide support, if requested to by the Japanese government.

Most Japanese loans in Thailand are believed to have been extended to Japanese joint ventures and direct investment projects. Consequently, most banking analysts believe they are unlikely to represent a serious risk of default, thus lessening the urgency with which Japan would need to step in to help Thailand on its own.

Still, regional currency turmoil has given Japan some unforeseen opportunities. Some officials hope that if Tokyo can be seen to be leading a regional stability pact, it could greatly enhance the yen's prestige.

But the wealth effect of

Wealth effect still eludes Taiwan

Stock market surge is failing to bring renewed confidence in economy

With a stock market again pushing record levels this week and a currency at its lowest point against the US dollar for eight years, Taiwan might seem to be one of the few Asian countries to have got its policy mix right in recent months.

In sharp contrast to Thailand and the Philippines, there has been little sense of economic crisis as the currency was gently allowed to fall against the US dollar.

But nor has depreciation turned out to be a panacea. Surging equity prices have done little to boost confidence in the economy as a whole.

Consensus Economics, which charts private sector forecasts, reckons the average expectation is for growth to pick up only modestly this year to 6.2 per cent from 5.7 per cent last year. This is below the government's own forecast of 6.3 per cent.

According to Mr Stephen Wang of HSBC James Capel in Taipei, the government has been pushing the stock market in an effort to repair the economic confidence that was lost as exports faltered last year and investors took flight at deteriorating relations with China.

The return of capital that fled after Beijing's missile tests in the Taiwan Straits in March last year, a relatively accommodating liquidity policy by the central bank and active buying by government controlled funds have brought doubled share values in little more than a year.

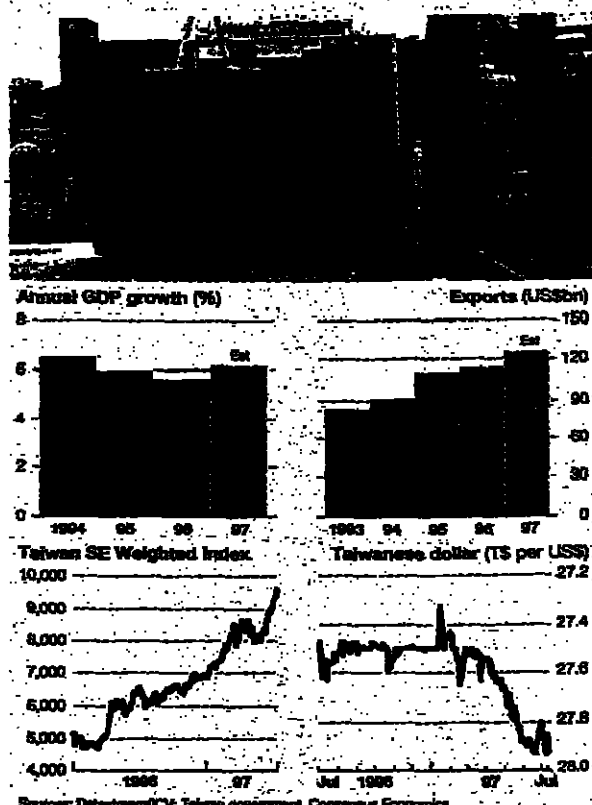
This development is sorely lacking, says Mr Wang. Oversupply continued to dog the residential property market in the first half of this year, export recovery has been sluggish and, at around 2.5 per cent, unemployment is at a 10-year high. This spring the economy was further hit by an outbreak of hog foot-and-mouth disease that necessitated a mass slaughter programme likely to depress gross domestic product by around 0.5 per cent.

The hope is that the rest of the economy will gradually catch up with the stock market, says Mr Daniel Chen, chief economist at China Trust, a leading private sector bank. The property market is showing signs of recovery and the financial services sector is growing strongly in the wake of the equity boom, he says.

Some regional economists such as Mr Bernhard Eschweiler of JP Morgan in Singapore believe the cycle is turning in Taiwan with exports set to recover more strongly than in other parts of Asia this year. That will lead to a revival in investment spending, he argues.

Consensus Economics suggests merchandise exports will rise 9.5 per cent to \$125.5bn this year. Yet the electronics sector, which accounts for roughly a quarter of Taiwanese exports, is recovering more slowly than hoped at the start of the year with almost no increase in prices. Economists say the current quarter will provide a real test of the strength of recovery.

Taiwan: Asia without tears



Similarly, exports to China, which account for a similar portion of Taiwan's overall foreign sales, have picked up less strongly than expected. Taiwan is an important supplier of plastics and raw textiles to Chinese industry.

At home the central bank has to steer a delicate course between promoting economic recovery and allowing a bubble to develop on the equity market. "We feel the

stock market is now overheated. Turnover is five times gross national product, compared with half in most countries," says Mr Lee Kao-chao, vice-chairman of the government's Council for Economic Planning and Development.

So there are limits on the ability of the authorities to loosen the reins. The prime rate of 7.25 per cent is at its lowest level in eight years, but inflation is only 1.5 per cent, and real interest rates remain very high.

Mr Wang says there are political worries in the background. Mainland pressure on Taiwan may grow now Hong Kong has reverted to Chinese sovereignty. At home the ruling Kuomintang party is increasingly unpopular because of a reputation for corruption and a perceived breakdown in law and order. Looming constitutional reform - which involves shrinking the Taiwan provincial government - is fomenting uncertainty over the succession to President Lee Teng-hui.

Taken together, these factors suggest that allowing the currency to slip against the dollar is not the whole answer to Taiwan's problems. One reason may be that the New Taiwan dollar is still no lower against the yen than it was in September last year.

The other factor, according to Mr Ma Kai of the Chung-hua Institution for Economic Research, is that many of Taiwan's problems are structural. A land policy less tilted in favour of agriculture, a more liberal policy towards foreign labour, a more active privatisation policy, and a greater focus on private sector involvement in providing infrastructure are all needed.

"There is a question mark over Taiwan's competitiveness, and the government should work to improve it," he says.

Peter Montagnon and Laura Tyson

Call to revise Japan's pacifist constitution

By Gwen Robinson in Tokyo

China's growing military build-up merits revision of Tokyo's pacifist constitution, the Japanese defence ministry said yesterday.

"We need to continue to watch Chinese actions such as modernisation of nuclear forces, naval and air forces, its scope of activities in the high seas and the Taiwan Strait," the ministry's annual defence white paper said.

Japan's constitution does not permit collective security arrangements and the

threat or use of military force to settle international disputes. It had to be revised to allow Japan to expand its international security role.

Mr Seiroku Kajiya, a leading force in the ruling Liberal Democratic party, commended the proposals, saying Japan should have legislation to enable its military forces "to provide for all emergency defence situations".

These include North Korea, which remains Japan's biggest security problem and a "serious source of instability" in the

region. Pyongyang's continued development of ballistic missiles was singled out as of "grave concern".

The Asia-Pacific region was "far from having established a stable security environment. Many countries are trying to replenish and modernise their national defence capabilities, along with expansion of their economies". China's defence spending had continued to grow by over 10 per cent a year since 1989.

The paper lends weight to the powerful business and political lobby calling for

revision of the constitution. The ministry said any changes would be "highly political" and should be subject to parliamentary discussion and public scrutiny.

The proposal for legislation to increase Japanese involvement in regional security is a response to objections raised by the continuing US-Japan joint review of a bilateral defence co-operation accord, due for completion later this year.

An interim report in June called for Japan to play an active role to support US forces in regional crises.

Critics said Japan's active involvement in resolving conflicts abroad, even in a logistical support role to the US, would contravene the constitution.

The paper added that new defence-related laws would facilitate upgraded military ties with the US. Legislation has already enabled Japan to step up involvement in UN peacekeeping activities.

The paper also discussed, for the first time, the importance of advanced military technology. Defence analysts said the agency seemed to be laying the groundwork for

Japanese participation in developing one of several types of sophisticated anti-missile systems under study in the US.

Japanese officials will tomorrow join their US counterparts in Tokyo for their 11th round of discussions on possible participation in the US project known as the Theatre Missile Defence system.

Japan has expressed reluctance to take part fully in the project, but Japanese defence officials say it is likely the government will agree to some participation.

Anwar warns of delay to Malaysia dam

By James Kyrie
in Kuala Lumpur
and Stefan Wagstyl
in London

New doubts about Malaysia's troubled \$13.6bn (US\$5.3bn) Bakun dam emerged yesterday when Mr Anwar Ibrahim, the acting prime minister, said disagreements had arisen between the project's manager and the lead contractor, ABB, the Swiss-Swedish engineering company.

Mr Anwar's blunt remarks came just weeks before Bakun Hydro-electric Corp, the company which is to operate the dam, is due to be floated on the Kuala Lumpur stock exchange.

"There may be a slight delay [in the whole project] because of the delay in the diversion tunnel," Mr Anwar said. "But more critical is the disagreement on the engineering, procurement and construction contract between Ekran and the ABB consortium," he added.

Ekran is the Malaysian company which is managing the dam project, and which is due to take a controlling 32 per cent stake in Bakun Hydro-electric Corp. The 2,400MW dam is due for completion in 2003.

ABB said it was usual to have detailed discussions with a client on a project as big and complex as Bakun. The company declined to give details, but said it expected a resolution of outstanding issues.

ABB said that it still expected to complete the project on time, despite the delays in the construction of the diversion tunnel. The tunnel, which will take river

water away from the site during construction, is being built by South Korean contractors working independently of the main consortium headed by ABB, which has yet to move in.

Kuala Lumpur analysts said that Mr Anwar's comments may have been intended to divert attention from the financing problems facing the project. These - as well as the depressed stock market - have already caused Bakun's initial public offering (IPO), due to raise \$53bn, to be postponed on numerous occasions.

The IPO is the first, crucial step in the project's financing. Its delay may be the prime reason behind forecasts of postponement, analysts said. Nevertheless, Mr Leo Moggie, the minister for energy, telecommunications and posts, was due to convene a meeting today between ABB, Ekran and the prime minister's Economic Planning Unit to settle their differences.

The first serious financing problems came last month when Ekran failed to raise the cash it needed to buy its intended 32 per cent stake in Bakun Hydro-electric Corp. Its rights issue, which had aimed to raise \$51.48bn, was an unprecedented flop with 62.7 per cent of the shares unsubscribed.

Despite the proposed sale last week of an Ekran subsidiary, Wembley Industries, for \$350m, most analysts believe that Ekran remains far short of the money it needs to buy its Bakun stake. Without this stake, the Bakun IPO - and therefore the whole project - would be difficult to pursue further in its current form.

CONTRACTS & TENDERS

HZ - HRVATSKE ŽELJEZNICE - CROATIAN RAILWAYS
HZ - INFRASTRUCTURE
Tg kralja Tomislava 11
HR - 10000 Zagreb
Croatia

Considering the Statutes on Goods and Services Purchase and Contract Award Procedures (National gazette no.33/97 of March 28, 1997) HZ - Hrvatske željeznice (Croatian Railways) are announcing

THE PRE-QUALIFICATION

for the purchase of track machinery for track maintenance and for works on the track and on the overhead catenary as follows:

Ord. no.	EQUIPMENT	UNITS	TOTAL
1.	Two-way (Railway/Road) Excavator	pc.	1
2.	Track motor car (for civil engineering works)	pc.	12
3.	Track motor car (for heavy civil engineering works)	pc.	4
4.	Set of turnout changing machine	pc.	1
5.	Manual vibrator for packing of sleepers	pc.	12
6.	Trailer for transport of civil engineering machines with loading ramp	pc.	1
7.	Track motor car for maintenance and for works on the overhead catenary with a bridge and lifting device with a basket (about 10m long)	pc.	7
8.	Track motor car for installation of the overhead catenary with a bridge and lifting device with a basket (about 16m long)	pc.	1
9.	Track car for simultaneous extending of the contact wire and messenger wire	pc.	1
10.	Track car for dismantling and extending of the contact wire	pc.	1

The scope of this pre-qualification is preliminary establishment of qualification and acceptance of the bidder. The bidders can be domestic and foreign legal and physical persons.

2.

The bidders can obtain the necessary documentation at HZ - Infrastructure Headquarters, Zagreb, Tg kralja Tomislava 11, room 310/III, every day from 8:00 to 15:00 with preliminary payment in the amount of 3,600.00 HRK on the giro account no. 30101-601-85044 at Privredna banka Zagreb or 1 000.00 DM on the foreign currency account no. 30101-620-37-7000280-0182800-121474 at the same bank.

3.

The bidding companies should be able to offer:
3.1. General conditions (references, guarantee period, delivery schedule, guarantee for high quality execution of the work)
3.2. Specific technical terms.
3.3. Loan in 100% amount for the equipment.
Apart from above mentioned terms, tenders containing following terms will be preferred:
3.4. Adjustment of the hidden equipment with the equipment that already exists in Croatian Railways.
3.5. Agencies and service-shops in Croatia.
3.6. Participation of the Croatian companies in equipping and in production of the hidden equipment.

4.

The tender should comprise 3% of the machine value for the basic spare parts that will be specified subsequently.

5.

The bidders can qualify for all or only for some particular items no. 1, 2, 3, 4, 5 and 6.

6.

The tenders should be received by 11:00 on the thirtieth day from the announcement of this pre-qualification. The tender should be sent in sealed envelope (two copies in English and two copies in German language) to the following address:

HZ - HRVATSKE ŽELJEZNICE
HZ - INFRASTRUCTURE
Tg kralja Tomislava 11
10000 Zagreb
Croatia
room 301/III, with a sign "NE OTVARAJ - DO NOT OPEN - TENDER FOR INTERNATIONAL PRE-QUALIFICATION"

7.

The opening of the tenders will take place on the final day for reception of the tenders at 12:00 noon at HZ - Infrastructure Headquarters, Department for Electrical Engineering, room 100, Zagreb, Tg kralja Tomislava 11.

8.

After the selection of the adequate bidders capable to deliver the equipment according to the requested terms, the successful bidders will be asked to prepare the commercial tenders. The price and terms of bidden loan will be evaluated in the bidding procedure that will follow.

HZ - HRVATSKE ŽELJEZNICE

ASIA-PACIFIC NEWS DIGEST

HK frees more land for houses

Hong Kong said yesterday it would sharply increase the supply of land for residential housing. Mr Bowen Leung, secretary for planning, environment and lands, said the government would more than double land supply by 2002, compared with the amount released over the previous five years. He said this would increase housing supply to 88,000 new units per annum over the next 10 years, as planned by Mr Tung Chee-hwa, the territory's post-colonial chief executive.

Mr Tung has set housing supply as one of his top priorities. Yesterday's statement signalled that the main thrust of housing policy would be on the supply side rather than on new fiscal measures designed to curb prices and counter speculation.

Hong Kong's business community has pushed for an increase in supply, arguing that prices can only be contained by moves to tackle structural problems in the real estate sector. The government will release 157 hectares for residential use in the period to the end of March 1999.

John Ridding, Hong Kong

GANGSTER SCANDAL

Nomura to be penalised

Japan's Security and Exchange Surveillance Commission, the country's financial watchdog, yesterday recommended that Nomura should face a penalty for its recent corporate scandal.

The recommendation, made after an official investigation, is likely to fuel speculation that Nomura, Japan's largest securities house, will face a heavy financial blow over the affair which centres around allegations that the company had financial links with *sokaiya* - corporate racketeers.

However, the government indicated that a final decision on the scale of penalties was unlikely to emerge until early next month, much later than previously expected. The delay suggests that the degree of punishment inflicted on the company could become a highly politicised issue.

In particular, any punishment the government imposes on Nomura will also have to take account of separate allegations that Dai-ichi Kangyo Bank also had links with *sokaiya*. Investigations are under way into possible financial links between *sokaiya* and other large securities companies.

Gillian Tett, Tokyo

JAPAN POLITICS

Four opposition MPs defect

Four more politicians said yesterday they would defect from Japan's New Frontier party, the country's largest opposition party. If the outflow continues the NFP could collapse before next summer's upper house election, leaving the Liberal Democratic party, the dominant member of the ruling coalition, with an absolute majority in the lower house. The LDP, with 247 out of 500 seats in the lower house, now runs a minority government.

The NFP has already lost 32 parliamentary members since last October, mainly because of personal clashes with Mr Ichiro Ozawa, the party's leader. The losses include its two former prime ministers, Mr Morihiro Hosokawa and Mr Tsutomu Hata.

Bethan Hutton, Tokyo

One.

Peregrine, the world's number one bookrunner of Asian equity issues in 1996 and 1997.

Peregrine

PR data based on volume of business as at May 15, 1997.

Hong Kong Head Office: 852 2822 1888 London Office: 44 1753 825 8256
Tokyo Office: 81 3 5562 3920 San Francisco Office: 415 781 5020

Fresh twist in election finance inquiry

By Mark Suzman in Washington

The US Senate hearing into campaign finance abuses in last year's congressional and presidential elections has uncovered fresh evidence that political donations were offered to the Democratic party in exchange for policy influence.

Senator Fred Thompson, the Republican senator chairing the hearings, said yesterday the committee had uncovered documents showing that a foreign citizen, understood to be British, had offered a donation to the Democratic National Committee in exchange for a meeting with US government officials about Taiwan.

"[The documents] basically set forth pretty clear evidence that a foreign citizen, I think through his wife, offered to make a large contribution, \$100,000, to the DNC in return for assistance in arranging for a meeting with a top national security official," Mr Thompson said.

The revelations came as the committee began its second week of hearings. Yesterday's witnesses included several associates of Mr John Huang, a former executive at the Lippo Group, an Indonesian conglomerate at the centre of the allegations, who subsequently held senior posts at the US Commerce department and the DNC. The committee is trying to establish Mr Huang retained close ties to the Lippo group in his subsequent jobs and illegally channelled campaign contributions from Indonesia and China to the DNC. The Democrats have returned \$1.6m in donations raised by Mr Huang.

Many Democrats say the only firm evidence of a Chinese connection is that of legal efforts by the Chinese government to increase its Washington profile.

Fed keeps a steady eye on spending as retail sales jump 0.5% in June

Buoyant demand lifts US spending

By Gerard Baker in Washington

US consumer spending rebounded in June, after falling in each of the three previous months, as warm weather and widespread discounting enticed shoppers back to the stores.

Retail sales rose by a seasonally adjusted 0.5 per cent last month, the Commerce Department reported yesterday, led by a sharp increase in car sales. But the June rebound clawed back only a small part of the steep decline over the preceding three months, and the longer term trend showed that spending fell overall in the second quarter.

In the first three months of the year retail sales rose at an annual rate of almost 10 per cent, the strongest quarter in a decade, only to fall by 1 per cent in the second quarter as a whole.

Excluding car sales, which rose by 1.2 per cent last month, spending increased by 0.3 per cent in June. Non-durable goods sales grew by 0.4 per cent, with especially strong demand reported by restaurants and department stores.

Consumer spending accounts for almost one third of all economic activity and the strength of retail

US President Bill Clinton and Republican Congressional leaders expressed optimism yesterday they could have a final budget agreement in place within a matter of weeks, Gerard Baker writes.

Meeting at the White House for talks aimed at ironing out remaining differences, the two sides said a deal that cut taxes, reduced spending and balanced the federal budget by 2002 was within reach by the end of the month.

"I hope in a very few days we will be able to have a meeting to announce that we have all the final details worked out," said Mr Newt Gingrich, Speaker of the House of Representatives.

Though both sides agree on the outlines of the plan - about \$70bn in tax cuts over the next five years and cuts in spending on social programmes - they differ sharply on the details.

A capital gains tax cut is the centrepiece of both proposals, but Mr Clinton favours targeting more of the reduction at middle-income Americans, while the Republican measure would favour the better-off.

Republicans also want to force deeper cuts in Medicare spending, by increasing the contributions paid by the elderly and by raising the age for eligibility for benefits from 65 to 67.

The final negotiations now under way take place against the background of a dramatic improvement in the public finances, brought about not by budget initiatives but by economic growth.

This has cut the projected federal deficit for the current year from an estimated \$107bn when the budget negotiations began six months ago, to a new government estimate of about \$45bn, as at last week.



Clinton: hoping to agree last details

sales is a critical gauge of the degree of inflationary pressures in the economy. If consumer demand rises much faster than the economy's capacity to increase its output, inflation usually follows.

The sharp contrast between the retail sales figures in the first two quarters helps explain the actions of the Federal Reserve in the last six months. The Fed was sufficiently alarmed by the first quarter's strength to raise interest rates by a quarter point to guard against the risk of a resurgence of inflation.

But the slowdown between March and June persuaded the central bank that those price pressures had receded and the Fed left rates unchanged at both the May and early July meetings of its policymaking Open Market Committee.

The critical question for economists and policy-makers now is whether June's recovery in spending will continue into the third quarter. Most of the available evidence suggests it will. Incomes are rising, unemployment is near a 9-year low, consumer confidence is at its highest level

in nearly 30 years and the stock market has risen by 40 per cent in a year, enriching more Americans than ever in the process.

Furthermore, the Fed's decision to leave interest rates unchanged at its last two committee meetings has prompted a sharp fall in market interest rates, which has further strengthened the prospects for spending. Mortgage rates have fallen by more than half a percentage point in the last three months, a factor almost certain to lift confidence.

"We are confident that spending will bounce back in the third quarter and so expect the Fed to resume tightening at its September meeting, when the recovery in spending is clearly in place," said Mr James McCormick, economist at J.P. Morgan, the New York investment bank.

A factor that might yet stay the Fed's hand, however, is the inflation figures themselves. In spite of the surge in consumer demand at the start of the year, inflation throughout the economy remained dormant. Producer prices fell every month in the first six months of the year, and the pace of consumer price increases has slowed to a crawl.

Zedillo promises to work with new mayor

By Leslie Crawford in Mexico City

Mr Cuauhtémoc Cárdenas, the leftwing mayor-elect of Mexico City, has won the right to name the capital's chief of police and attorney-general following his first meeting with President Ernesto Zedillo on Monday.

Mr Cárdenas and Mr Zedillo, who belong to rival political parties, pledged to work together for the benefit of the capital in an early display of goodwill between political opponents.

Mexico City's chief of police and attorney-general are appointed by the president, but Mr Cárdenas agreed to accept Mr Cárdenas' nominations for both posts. Mr Cárdenas will assume full responsibility for law and order in the capital when he takes office in December.

Mr Cárdenas won an overwhelming victory in the July 6 elections, defeating his nearest rival, Mr Alfredo del Mazo of the ruling Institutional Revolutionary Party (PRI), by a margin of almost two to one.

Mr del Mazo's defeat led to the resignation on Monday of Mr Roberto Campa, the PRI chief in Mexico City. Other PRI leaders could also lose their posts as rank-and-file members are bitter about their poor showing in this month's mid-term elections, in which the PRI lost control of Congress for the first time in its history.

The PRI, with 239 elected deputies, will remain the largest party in the 500-seat Chamber of Deputies.

Mr Cárdenas' Revolutionary Democratic Party (PRD) almost doubled its strength in the elections to become the second-largest party in the lower house of Congress, with 125 elected deputies. The conservative National Action Party (PAN), which fared poorly in the capital, won 122 seats.

Top Brazilians accused over bond fraud

By Geoff Dyer in São Paulo

Twenty leading Brazilian politicians and officials, including three state governors and two mayors of the biggest city in the country, operated a "criminal scheme" of fraudulent bond issues which cost taxpayers R\$237.9m (US\$22.2m), according to the head of a Senate investigation into the scandal.

In his final report on the scandal, Mr Roberto Requiao, the senator from Parana state who has been leading the seven-month inquiry, also named 161 financial institutions, including Bradesco, the largest private sector bank in the country, and officials from the

central bank, as being involved in the scheme.

Mr Requiao recommended the creation of a broader parliamentary investigation into the financial system and the collapse of several private sector banks. "The scandal has shown that the whole system is contaminated," he said.

The 700-page report will now be voted on by the other members of the Senate committee, probably in the next fortnight.

If it is approved, the report will be passed to the public prosecutor, who will decide whether to press charges, and to the tax authorities.

The most prominent individuals named in the report are Mr Paulo

Mahuf, the former mayor of São Paulo who had been hoping to run for the presidency next year, and Mr Celso Pitta, the current mayor who was the city's finance secretary at the time of the bond issues.

The report alleges that in 1995 and 1996 the states of Alagoas, Pernambuco and Santa Catarina and the cities of São Paulo, Osasco, Campinas and Guarulhos fraudulently issued more than \$1bn of bonds.

States and municipalities are allowed to issue bonds only to pay legally binding debts, after receiving Senate and central bank approval.

However the report says that

bonds were issued above the amounts authorised, with the excess funds used to finance political campaigns in some cases. The bonds were issued through a network of small and unknown brokerage firms, often at prices well below face value.

The report says the conspiracy was organised by four São Paulo city officials who worked in Mr Pitta's office, all of whom have since been dismissed from their jobs. The inquiry discovered that one of the officials, Mr Wagner Baptista Ramos, had \$1.3m in a US bank account.

However some senators believe Mr Requiao has exaggerated the extent of the scandal and has been

using the inquiry to boost his own political profile to prepare for a bid for the state governorship or even the presidency.

"The report goes too far in places. Some of the evidence is vague," said one politician yesterday.

The report is likely to provoke intense nagging among the political parties involved in the inquiry. In particular, allies of Mr Mahuf are already believed to be pressing members of the committee to have his name withdrawn from the final report.

The politicians named in the report and Bradesco have all denied involvement in the scheme.

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NEWS: UK

Report prompts hostile response from industry but minister welcomes call for low-cost schemes

Quality of pension provision attacked

By Jonathan Guthrie

The Office of Fair Trading has attacked the poor quality of much pension provision in a report published yesterday. It sharply criticised both personal pensions and schemes run by employers, prompting a correspondingly hostile response from the industry.

But Mr John Denham, the pensions minister, welcomed the report's proposal for a new low-cost form of provision - called designated personal pensions. These are similar in concept to the "stakeholder" pensions promised in the Labour election manifesto, the

likely focus of a government review of pensions expected soon. DPPs would provide an alternative to company schemes and traditional personal pensions. In contrast to many of the latter, they would have no heavy setting-up costs. The only charge would be a fixed annual levy set as a percentage of fund value. The plans would invest in low-cost index-tracking funds. Pensions paid out would reflect the size of contributions and the investment returns achieved.

"The DPP proposals reflect the government's belief that a new framework for value-for-money, flexible and secure second pensions

should be developed," Mr Denham said.

The OFT report singled out personal pensions for particular attack. "Many are poor value, their benefits eroded by the high cost of marketing and fund management," said Mr John Bridgeman, director-general of the OFT. He claimed up to 30 per cent of a fund could be eaten up in charges over 25 years.

He said that sales people sometimes used inflated claims for the returns from active management of personal pension funds to distract attention from high charges.

Mr Bridgeman snubbed insurers, the main providers of personal pen-

sions, by emphasising the big role he hoped mutual savings societies, and trade unions would have in running DPPs.

Mr Mark Boléat, the director general of the Association of British Insurers, said: "The OFT has no power whatsoever and nothing will happen as a result of this report, though it is a welcome contribution to the pensions debate."

The OFT report also makes uncomfortable reading for big employers, the final salary schemes of which dominate occupational provision. It criticised the low transfer values these sometimes provide to members leaving

before reaching retirement. The schemes are likely to oppose the OFT's call for the law to compel them to pay contributions into new employees' DPP funds on request.

Ms Anne Robinson, director general of the National Association of Pension Funds, dismissed the OFT document as "one in a host of reports". She said: "The OFT sees no remedy for pensions problems except to set up more money purchase schemes - however, their own figures show you get a bigger pension from a traditional final salary scheme."

Lex, Page 19

Shipowners await a turn in the tide

Mr Michael Everard, chairman of the family-owned UK shipping group FT Everard, knows that many of the 30 British officers he is currently training will leave for overseas lines.

This illustrates one of the predicaments facing a contracting British shipping industry. It complains that the government has neglected the merchant navy and it is forced to hire foreign crews because of the unsympathetic treatment of UK crew income tax and National Insurance.

After the winding down of training schemes, FT Everard says the shortage of British recruits has forced it to take on Canadian officers on its 33-strong fleet. The financial advantages apply to both sides.

The UK has seen a rapid decline of its merchant fleet. It has fallen to just 233 ships of 2,28m deadweight tons from 1,614 ships of 50m dwt in 1975. In 1980, 30,000 UK ratings were employed on UK flagged vessels but by 1994 this number fell to 10,000.

While the British fleet contracts, world trade and the world fleet continues to rise. The world merchant fleet increased by 3.5 per cent last year, its highest rate of annual growth since 1978.

But Mr Everard and other UK shipowners are hoping that a recent speech by Mr Gavin Strang, the transport minister, promising a more helpful approach to the shipping community, heralds a breakthrough after years of lobbying.

In the first indication of his thinking on the shipping industry, Mr Strang said the role of government should be "to create the dynamic and supportive environment in which trade can prosper". Nearly 80 per cent of UK trade by value is carried by sea, he noted.

Concern about the contraction of the UK fleet has brought the Chamber of Shipping, representing UK shipowners, and the maritime unions together in a lobbying campaign.

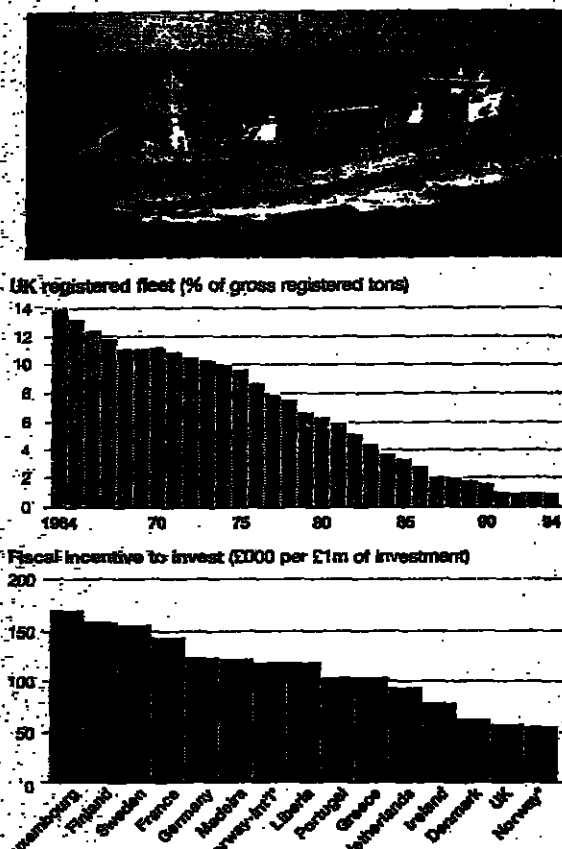
The financial and other incentives offered by countries around the world mean that shipowners can choose the most favourable "flag" for their vessels, based on a mixture of tax breaks, less stringent safety regulations and ease of registration.

The result has been a boost for the many foreign flags of convenience or shipping registers such as Panama, Malta and St Vincent. P&O, the biggest UK shipowner, moved part of its international container fleet from the British to the Bermuda flag last year.

These developments are also starting to threaten London's pre-eminence as a shipping centre, the British shipping community fears.

The Chamber of Shipping reported in a study published last year that the City of London's earnings from maritime-related services such as ship broking, legal services and banking has fallen from £1.26bn (\$2.16bn) in 1984 to £980m in 1994, a decline of 53 per cent in real terms.

Decline in UK merchant shipping



Source: Lloyd's Register of Shipping, Chamber of Shipping 1995

A recent speech by minister Gavin Strang promises more help, reports Charles Batchelor

The chamber and the unions want employers to be given relief from National Insurance contributions, which amount to about 10 per cent of their wages bill. They are also seeking more government funds for training

and 100 per cent first-year allowances for investments in new and second-hand ships.

In return, the shipping industry is offering to double its current intake of cadets and employ more British officers. This would not only boost UK employment and provide career opportunities to 16-19 year olds.

The UK shipping industry argues it is a special case because of the uniquely mobile nature of the ships. "I don't like subsidies," says Mr Everard. "But more and more countries provide help to keep their fleets going and we have to be able to compete on equal terms."

Komatsu says strong pound will hit plans

By Peter Marsh

Komatsu, the large Japanese construction equipment maker, has warned that a big increase in production at its UK factory will be accompanied by a sizeable rise in component imports because of the strong pound.

The company this year is planning to make 2,000 excavators worth an estimated £100m (\$160m) at distributor prices at its factory in Birtley, north-east England. Output is scheduled to rise a further 50 per cent by 2000, as part of Komatsu's plans for a big rise in overall production across Europe.

But with three quarters of the output from Birtley for export, Komatsu is being forced to turn more to non-British component makers to balance out the effects of the strong pound on the factory's overall competitiveness.

Mr Keith Tipping, managing director of Komatsu's UK operations, said the 18 per cent rise in the value of sterling against other main currencies in the past year "is making life very difficult for us".

While about 65 per cent of Komatsu's component purchases for Birtley already come from outside Britain, Mr Tipping said the proportion would almost certainly rise on the assumption that the pound stayed at its current levels.

A higher pound makes exports more expensive, but at the same time makes imports into the UK cheaper, adding to competition for UK suppliers in their domestic market.

In particular, Komatsu plans to step up its imports of components from eastern Europe, from virtually nothing now to up to about £2m a year by the end of the century. Imports of components such as castings from countries such as the Czech Republic appear attractive for many western European companies because of eastern Europe's low labour costs.

In the past year, Komatsu has coped with the strength of sterling by accepting lower margins on sales from the UK. Because it also has production sites in Italy and Germany, the overall effect of currency fluctuations on the company's total European operations is relatively small.

Komatsu's warning that it plans to step up component imports comes after many engineering companies in the UK have complained about the rise in sterling cutting into their ability to compete with overseas rivals.

The Japanese company, which is second in the world to Caterpillar of the US in construction machinery, is determined to expand its presence in Europe by stepping up total production of machines from its European factories from 8,000 this year to 12,000 by 2000.

Apart from supplying the rest of Europe, Birtley this year is also making about 300 excavators for the US, adding to the company's production from its factories in North America where demand for construction machines has been unexpectedly strong.

CONTRACTS & TENDERS

HZ - HRVATSKE ŽELJEZNICE - CROATIAN RAILWAYS
HZ - INFRASTRUKTURA
Trg kralja Tomislava 11
HR - 10 000 Zagreb
Croatia

Considering the Statutes on Goods and Services Purchase and Contract Award Procedures (National gazette no.33/97 of March 28, 1997) HZ - Hrvatske željeznice (Croatian Railways) are announcing

THE PRE-QUALIFICATION

for the purchase of track machinery for track maintenance and for works on the track and on the overhead catenary as follows:

Ord. no.	EQUIPMENT	UNITS	TOTAL
1.	Two-way (Railway/Road) Excavator	ps.	1
2.	Track motor car (for civil engineering works)	ps.	12
3.	Track motor car (for heavy civil engineering works)	ps.	4
4.	Set of utmost changing machine	ps.	1
5.	Manual vibrator for packing of sleepers	ps.	12
6.	Trailer for transport of civil engineering machines with loading ramp	ps.	1
7.	Track motor car for maintenance and for works on the overhead catenary with a bridge and lifting device with a basket (about 10m long)	ps.	7
8.	Track motor car for installation of the overhead catenary with a bridge and lifting device with a basket (about 16m long)	ps.	1
9.	Track cars for simultaneous extending of the contact wire and messenger wire	ps.	1
10.	Track cars for dismantling and extending of the contact wire	ps.	

1. The scope of this pre-qualification is preliminary establishment of qualification and acceptance of the bidder. The bidders can be domestic and foreign legal and physical persons.

2. The bidders can obtain the necessary documentation at HZ - Infrastructure Headquarters, Zagreb, Trg kralja Tomislava 11, room 310/III, every day from 8:00 to 15:00 with preliminary payment in the amount of 3,600.00 HRK on the giro account no. 30101-601-85044 at Privredna banka Zagreb or 1 000.00 DM on the foreign currency account no. 30101-620-37-7000280-0182800-121474 at the same bank.

3. The bidding companies should be able to offer:
3.1. General conditions (references, guarantee period, delivery schedule, guarantee for high quality execution of the work)
3.2. Specific technical terms.
3.3. Loan in 100% amount for the equipment.
Apart from above mentioned terms, tenders containing following terms will be preferred:
3.4. Adjustment of the bidden equipment with the equipment that already exists in Croatian Railways.
3.5. Agencies and service-shops in Croatia.
3.6. Participation of the Croatian companies in equipping and in production of the bidden equipment.

4. The tender should comprise 3% of the machine value for the basic spare parts that will be specified subsequently.

5. The bidders can qualify for all or only for some particular items no. 1, 2, 3, 4, 5 and 6.

6. The tenders should be received by 11:00 on the thirtieth day from the announcement of this pre-qualification. The tender should be sent in sealed envelope (two copies in English and two copies in German language) to the following address:
HZ - HRVATSKE ŽELJEZNICE
HZ - INFRASTRUKTURA
Trg kralja Tomislava 11
10000 Zagreb
Croatia
room 301/III, with a sign "NE OTVARAJ - DO NOT OPEN - TENDER FOR INTERNATIONAL PRE-QUALIFICATION"

7. The opening of the tenders will take place on the final day for reception of the tenders at 12:00 noon at HZ - Infrastructure Headquarters, Department for Electrical Engineering, room 100, Zagreb, Trg kralja Tomislava 11.

8. After the selection of the adequate bidders capable to deliver the equipment according to the requested terms, the successful bidders will be asked to prepare the commercial tenders. The price and terms of bidden loan will be evaluated in the bidding procedure that will follow.

Rail wagon factory to pass into US hands

By Charles Batchelor, Transport Correspondent

A US manufacturer of rail freight wagons will be announcing today that it is to take over the former Adtranz rolling stock factory in York, in the north of England, to build rail wagons for the UK and European markets.

Thrall Car Manufacturing Company of Chicago has already won a commitment from English Welsh & Scottish Railway (EWS), the US-owned freight operator, to order 2,500 rail wagons over the next five years.

Its European subsidiary, Thrall Europa, is expected to start production in June 1998 with an initial workforce of 300. Deliveries will commence in the second half of next year.

The site employed 2,900 people when it was acquired by Adtranz from British Rail in 1990. But the decline of UK train orders while BR was privatised led to a steep

rundown of the plant and its closure in March 1996.

This is Thrall's first production plant outside the US, where it has four factories in Illinois and Georgia. It set up a European office in Glasgow two years ago where it has been developing a prototype "piggyback" wagon to carry road trailers by rail.

York has been chosen because of the tradition of rolling stock manufacture in the city, although under BR and Adtranz the site was involved primarily in making passenger wagons. Freight wagons are relatively simple to manufacture, although EWS expects it will order a range of wagons to carry specialist cargoes.

The decision to place an order with Thrall continues EWS's practice of buying American rolling stock. Shortly after it was acquired by Wisconsin Central Transportation in February 1996, EWS placed an order for up to 250 diesel locomotives

with General Motors of the US.

The longer production runs of US manufacturers means they can often supply cheaper, more reliable equipment, although they are largely absent from the passenger train market.

But having a supplier in the UK means that EWS will be able to modify orders to meet changing customer demand more rapidly than if the wagons were being delivered from the US. It will also allow the company to avoid criticism that it was sourcing all its equipment from the US.

The reopening of the York site will provide a welcome boost for the UK rail equipment sector which has contracted sharply in recent years. Many companies were forced to cut their workforces as demand shrank, though in recent months new orders have come from the privatised passenger train operators.

Block on illegal beef exports promised

By Alison Maltland in London and Neil Buckley in Strasbourg

New legislation was promised by the government last night to stop beef being exported illegally from the UK in defiance of the European Union's worldwide export ban.

The measures were announced as Mr Jack Cunningham, the agriculture minister, faced tough questions in Strasbourg from the European Parliament's bovine spongiform encephalopathy monitoring committee about the alleged illegal export of at least 1,600 tonnes of beef.

The new legislation will "close a loophole" which UK officials suspect may have led to illegal exports of beef, Mr Cunningham said in a written Commons answer.

Inspectors will be given similar powers of investigation to those of customs officers.

There will be a specific offence and penalties for exporting beef in breach of the export ban of March last year. Port checks will be stepped up and the government is urgently considering improving veterinary checks at beef plants.

The announcement followed Monday's news that two meat plants have been ordered to stop trading in beef on suspicion of involvement in illegal exports and on hygiene grounds.

Mr Cunningham admitted before the Strasbourg meeting that the revelation that the UK had breached the export ban was a setback to hopes of lifting it.

"I think [this] has probably done us some significant harm, which I regret very much, and I am sure that both farmers and responsible producers will be absolutely incensed that their reputation has been damaged in this way," he said.

The latest measures, which were also put to the European Commission yesterday, underline the government's determination to show its European partners it is doing all it can to end the crisis over BSE - or "mad cow" disease.

"The UK is under an obligation to implement and enforce the export ban firmly and effectively for as long as it is in place," said Mr Cunningham. "Only in this way will we regain the trust of our European partners, which is an essential prerequisite to an early lifting of the export ban."

Members of the European Parliament welcomed Mr Cunningham's presence at the inquiry, but subjected him to 90 minutes of intense, sometimes aggressive, questions.

He said the UK had submitted proposals to Brussels for two elements of the export ban to be lifted - on meat from herds certified to be BSE-free and from cattle born after a certain date.

He insisted the UK government would press ahead with a legal challenge to the ban's legality in the European Court, launched by the previous government.

Mr Cunningham also reiterated his threat to introduce controls on imports of beef from other EU countries next Tuesday unless they adopt similar meat hygiene standards to those in the UK.

UK NEWS DIGEST

CrestCo seeks broadened role

CrestCo, the company that operates equity settlement in the UK and the Republic of Ireland, yesterday called for its responsibilities to be expanded to cover unit trust and government bond settlement, but faced a sceptical response. Mr Iain Saville, chief executive of CrestCo, which believes it has conquered most of the problems and which delays in settling share trades in the past year, said Crest could only compete with international rivals by broadening its scope. Mr Saville said CrestCo was now prepared for the additional responsibility of settling UK government bonds' trades - currently undertaken by the Bank of England, the UK central bank - and those of unit and investment trusts, which are settled by fund managers and brokers.

Mr Saville, presenting results for the first year in which Crest has operated, said it was now achieving clearly better results than Talisman, the paper-based system owned by the London Stock Exchange that it replaced.

But the Association of Unit Trusts and Investment Funds said that while the industry was likely to move towards the central settlement of trades, CrestCo would probably not be the leading contender to run such a system. Mr Philip Warland, director-general of AUIF, said: "I would doubt whether Crest would be near the top of our list, partly because of credibility. We cannot afford to run into the problems they have experienced over the last year."

John Gapper

SECURITY INDUSTRY

New rules aim to beat cheats

Proposals to regulate the private security industry and weed out "cowboys and cheats" were announced by Mr Jack Straw, the home secretary, yesterday. "There are now more people employed in the private security industry than in the police but unlike the police service - extraordinarily - it is not subject to any statutory regulation," said Mr Straw.

Mr Straw's announcement, to the British Security Industry Association, was welcomed by the police and leading security companies. One of the main concerns about an unregulated industry has been that criminals have sometimes set up private security businesses for dishonest purposes.

Alan Pike

UNEMPLOYMENT

Conservative scheme praised

Work Trial, one of the former Conservative government's welfare-to-work programmes, has proved the most successful labour market programme ever, independent research showed yesterday. But the findings, from the Policy Studies Institute, suggest that Labour's plans to offer employers £75 (£126) a week in subsidies to take on the long-term unemployed may be unnecessarily costly and a waste of money. The scheme involved employers taking on people out of work for at least six months for a three-week trial. During that time they are paid their normal benefit but if the employee wishes to stay and the employer wishes to keep them, a normal contract begins.

The scheme, which provides about 20,000 placements a year was "extremely successful" the study found, to the point where "it has no parallels in previous labour market programmes".

Nicholas Timmins

LLOYD'S

Names return to court today

Lloyd's Names - individuals whose personal wealth has traditionally supported the insurance market - will return to the High Court today in an attempt to overturn a ruling that they should pay their losses before suing for fraud. Three judges will preside over the two-day hearing.

One of them, Mr Justice Phillips, has previous experience of the court room skirmishing between Lloyd's and embittered Names. He ruled in the case two years ago which found that underwriters for the Gooda Walker syndicates, some of the worst hit by huge losses at Lloyd's, had acted incompetently. Around 80 Canadian Names who refused to accept last year's settlement offer received a setback yesterday when an appeals court in Ontario threw out accusations that Lloyd's committed fraud by concealing knowledge of its losses. They will take their case to Canada's supreme court.

Christopher Adams

DRUGS TRAFFICKING

Agreement signed with Russians

The British and Russian authorities yesterday agreed a series of measures to help "throttle" the growth of drug trafficking and money laundering from the former Soviet Union. The agreement, to be signed by Mr Tony Blair, UK prime minister, when he visits Moscow later this year, provides the legal framework for an increased exchange of information and expertise. Mr Cook, on his first official visit to Moscow, said the British police would also give their Russian counterparts a £50,000 (\$84,500) computer, with specialist software designed to highlight suspicious data patterns which might help prevent money laundering. The British government has invited the head of the Russian drugs control unit to Britain for a week to help co-ordinate joint action.

John Thornhill

LOCAL GOVERNMENT

Authorities face \$25bn shortfall

Some municipal authority services may have to be abandoned - or at least provided in a different form - as councils face a continuing gap in their finances, the Audit Commission warns today. A report by the commission, a public spending watchdog, shows that up to £15bn (\$25.35bn) of additional resources could be needed to meet local government demands for capital funding over the next five years. "Limited resources are being spread too thinly across the asset base," it says.

"The report will create a sombre backdrop to the first meeting today of a new central-local government partnership chaired by Mr John Prescott, deputy prime minister, at which authority leaders will raise concerns about levels of funding."

Alan Pike

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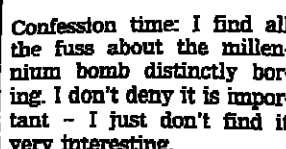
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INFORMATION TECHNOLOGY

Eagle Eye • Louise Kehoe

Call in Mrs Mop

The fuss surrounding the millennium bomb problem is the equivalent of getting agitated about the washing up



Confession time: I find all the fuss about the millennium bomb distinctly boring. I don't deny it is important - I just don't find it very interesting.

It is the computing equivalent of housework; a lot of drudgery that must be taken care of to avoid a big mess. I'm not fond of housework, either. In fact, I outsource most of it to my cleaning lady. Similarly, many businesses are subcontracting their year 2000 programming fixes.

Much of the noise surrounding this issue has been generated by consultants and computer services companies out to profit from the problem by acting as the cleaning ladies of the computing sector. It is a vital role, but not one that shapes the future.

Cambridge Information Network, an internet site that serves as a community centre for the chief information officers of big companies, (www.cin.ctp.com) has found its members equally uninterested.

"We get low participation in discussion groups on the topic and when we post articles about it very few people read them," says Paul McNabb, president of CIN. Members are far more interested in new technologies and the challenges of achieving a satisfactory return on investment in IT.

In weekly surveys of its 700 members, which include the top IT managers at several big US and European companies, CIN found 85 per cent considered the year 2000 issue a "significant problem". Yet the vast majority, some 78 per cent, will spend 10 per cent or less of their 1998 budgets on the problem. 70 per cent will not cut spending on new applications to pay for year 2000 code fixes.

Either they have their heads buried in the sand, or they have already begun the clean-up to find and eliminate year 2000 problems.

Let's hope it is the latter, or the millennium bomb could get a lot more interesting after all.

With all due respect to Microsoft, the real question is: "Where will you want to go tomorrow?"

Figuring out the direction of networking technology and how it may affect business is tough. Senior executives from several companies have told me it is just too hard to predict.

So it was refreshing to meet Patrick Campbell, executive vice-president of corporate strategy and business development at Ameritech, a mid-western US regional telephone company. He sees much of the World Wide Web being transformed into a "broadcast model" based on push technology. The next step, he predicts, will be broadband services distributed over high-speed fibre-optic networks.

Web pages, push channels and broadband will co-exist, he believes, but each will serve different markets and be dominated by varying types of content providers.

Web pages will remain an important medium for the small publisher, company or individual. But big publishing groups, newspapers and Chief information officers are far more interested in new technologies and the challenges of achieving a satisfactory return on IT investment.

magazines will move on to the broadcast model, taking much of the advertising revenues of the web with them. When broadband online services become a reality, he sees TV networks holding the advantage over traditional print publishers and expects both to form alliances to exploit the new medium.

In general, the technology direction favours big established publishers, says Campbell, because the barriers to entry get higher as attention shifts from web pages to push channels to broadband services.

Ameritech, which has branched out into cable TV services and networked property security systems, is also investing in internet content and service providers. In the past three years, it has bought stakes in 40 companies.

Even as Apple Computer's saga of management turmoil continues, ex-Apple employees - thousands of whom lost their jobs over the past two years - are building new Silicon Valley ventures.

One is LiveWorld Productions, a start-up formed by many of the people who created Apple's now defunct eWorld online service. For a taste of what LiveWorld is up to, I recommend a visit to the company's TalkCity Chat Network (www.talkcity.com) which offers moderated "chat" groups.

The latest feature is a virtual reality tour of the Mars Pathfinder landing site. Visitors can explore the planet through 360° images, zoom in for detailed inspection, and get close-up images of the "rock stars" such as Barnacle Bill. The ChatZone format enables visitors to chat as they take the virtual tour. Self-guided tours of the Mars Pathfinder landing site run 24 hours a day. From today, there will be

guided tours of the Mars landscape, with NASA experts providing the commentary, starting at 5.30pm Pacific time.

The Mars tour is a collaborative effort of LiveWorld and Seismic Entertainment, a San Francisco multimedia production studio that has pioneered the ChatZone. Virtual reality software for the tour is provided by LivePictures, another start-up.

What do these companies have in common? Apart from innovative technologies and a lot of imagination, they share as one of their lead investors John Sculley, the former chairman and chief executive of Apple, who now describes himself as a "venture catalyst". Apple may have seen its best days, but its entrepreneurial spirit lives on.

More push-and-shove: Packeteer, a young Silicon Valley software company that offers bandwidth management software for use on corporate intranets, has come up with programs that put push channels on the slow road. Designed to ensure that web sites using push to deliver information to users do not become bandwidth hogs, the "push-back" software assigns low priority to selected pushed content, giving more urgent traffic, such as e-mail, electronic commerce or web site inquiries, the right of way.

Packeteer's technology signals a trend toward prioritisation of network traffic - users, rather than content providers, should decide what reaches them first. Packeteer, by the way, is run by a former Apple executive... another Silicon Valley trend.

Share your views in the Eagle Eye discussion group on the FT website (www.ft.com), or contact Louise Kehoe by e-mail on louise@ft.com

Online manufacturing • Vanessa Houlder

Make it on the internet

Design and production benefit from wired collaboration

All too often, the claims made for information technology are hopelessly exaggerated. Despite investing large sums in new systems, companies find their bureaucracy is unchecked, their offices cluttered with paper and their dealings with the outside world as time-consuming as ever.

But the internet - which is tipped as the latest productivity tool - will be different, its champions say.

They argue that the efficiency and responsiveness of organisations can be vastly improved by the internet, together with intranets and extranets, the networks that operate within and outside the organisation. At a relatively small cost, the new technologies can link trading partners across an electronic network so that they can communicate more easily, gain access to pools of information and use one another's application systems and files.

In one of the biggest internet trials ever conducted, some of the leading US technology companies are putting this vision to the test.

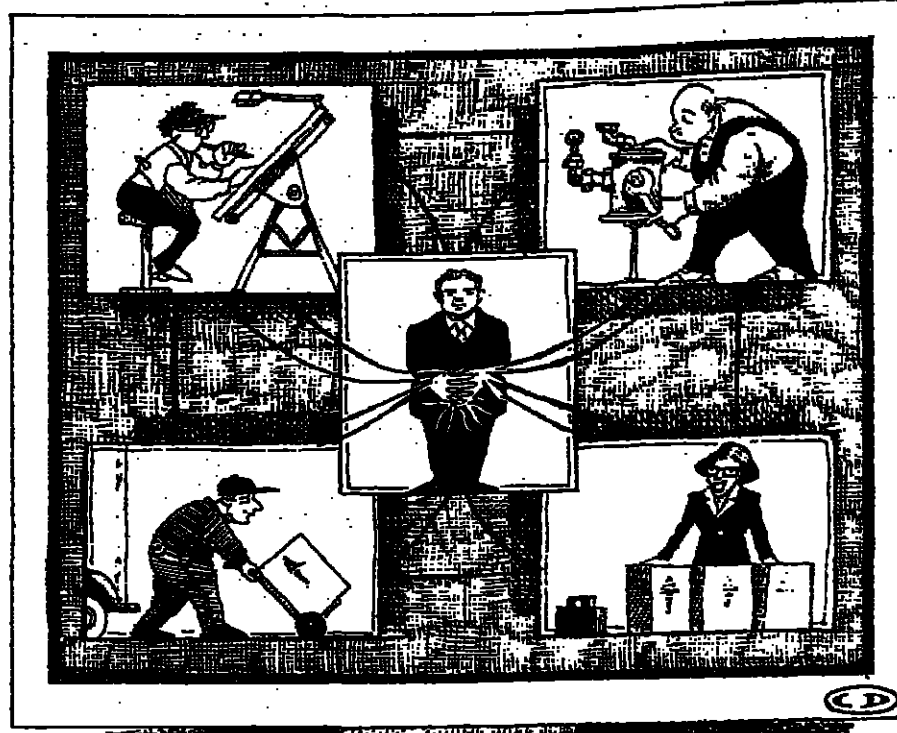
The Enhanced Product Realization case study, expected to be completed by the end of this year, is being run by Infotest, a Denver-based consortium that evaluates internet technologies. In this case study, Caterpillar, Hughes Electronics and Sandia National Laboratories are playing the part of manufacturers. 3M and Oak Ridge National Laboratory are acting as product suppliers and Texas Instruments as a product dealer.

The project is highly ambitious, according to Troy Eid, Infotest's chief operating officer. "Its goals extend beyond well-known applications, such as electronic data interchange, to the full range of collaborative multimedia applications including the product design process, which has never been done on the internet," he says.

The case study concerns a farm that uses a Caterpillar Challenger tractor which needs a modification to the undercarriage system to cope with different soil conditions. The challenge is for Caterpillar and its suppliers to create the modified part in just five days - a 10th of the time traditionally taken.

This goal can be achieved only by all members of the team working on the project concurrently. They communicate by e-mail and desktop video-conferencing instead of by fax, courier and mail.

Everyone can access the spreadsheets, charts, documents, scheduling charts, databases and computer-



generated drawings that are stored electronically.

These applications are already used extensively, but typically using proprietary or "closed" systems. The significance of the EPR study is that it employs "open" standards, meaning any computer can be connected to any other computer. That is vital for a company such as Caterpillar, which has thousands of suppliers and could not insist that all its suppliers use the same system.

The EPR project is not alone in trying to prove the worth of the internet to manufacturers. A joint initiative by Digital, Intergraph, Microsoft, Siemens and SAP is promoting the idea of an Internet Enabled Manufacturing Company, by demonstrating how rapidly a pen design can be modified and brought to the market.

The case study shows how the internet can be used to find new customers and place orders, how a CAD model can be downloaded from a supplier's web page and integrated into a design and how the factory floor can be linked to the internet, allowing managers to monitor production data. It also shows how the customer can check on the progress of the order by calling up the relevant web page and entering a password.

As these demonstrations show, most of the technology needed to run an internet-enabled or "virtual" factory is being or has already been developed. For example, Dassault Systemes, the French software company that developed the widely-used CATIA design software, recently designed a navigator that will let users view computer-aided design models from a distant site using a common web browser such as Netscape or Microsoft's Internet Explorer.

This "applet" technology is important for users wanting to reach customers, suppliers and internal organisations, according to Gartner Group. For the next three years, however, they predict that only the most technologically-advanced companies will use them.

Despite the experimental nature of much of the work going on in internet-enabled manufacturing, some companies are already obtaining significant benefits from some aspects of the technology.

For instance, the idea of using the World Wide Web to find new suppliers and customers is already established in certain industries. One example, Apparel Exchange (<http://www.apparel.com>), has provided an online sourcing service to more than 26,000 textiles companies since 1994.

The cost savings from dealing with suppliers' bids over the internet can be significant. A few weeks ago, General Electric announced plans to move all its procurement - worth \$5bn (£2.9bn) - on to the internet by 2000.

In another example, McDonnell Douglas Aerospace has demonstrated practical benefits from using the networks to build prototypes of complex parts. It has sent its computer-aided design files over telephone lines to a tooling manufacturer, which could then feed the data directly into its manufacturing and quality assurance systems. That cut the costs of transferring cutting programs from \$400 per file (for tapes and express mail) to \$4 - and the process took seconds rather than days.

But establishing and maintaining these kinds of electronic links is not easy, according to David Upton

and Andrew McAfee, of Harvard Business School, in an article in last July's Harvard Business Review.

An "information broker" can play an important role, they argue. McDonnell Douglas, for example, used Aero-Tech Service Group, a small company based in St Louis, Missouri, to keep track of the network's members and to ensure that each partner had the appropriate security clearance.

The importance of adequate security is underlined by everybody working on internet-enabled manufacturing. "Security is definitely the number one challenge in the short term," says Eid. Longer term, he is concerned about the adequacy of internet infrastructure in less developed parts of the world.

But despite the difficulties, Eid has few doubts about the potential of internet technology to improve the productivity of companies in the manufacturing sector. Although internet applications are still in their infancy, "they will become a mainstream way to do business" within a few years, he predicts.

The same conclusion is reached by Gartner. For any manufacturer which believes it can beat its competitors using the internet, "the time is now" to learn what the technology can do.



Information Technology
The FT's review of Information Technology appears on the first Wednesday of each month

Millennium Watch • Ralph Atkins

A risky business

Insurers are warning that they could face huge payouts over computer failures

Alexander Quack-Groebcker, general manager responsible for third-party liability business at Cologne Re, says: "A lot of money is at stake."

Cologne Re is not among the more apocalyptic forecasters. It plays down fears that computer errors could cause aircraft crashes. But the group's survey of 124 German banking, engineering and chemical companies revealed that 60 per cent had not studied fully the possible problems, and of these a third had not taken any preventive steps.

A quick calculation, based on the responses, suggested the bill for damage incurred by just the 124 companies surveyed could be as much as DM940m (£300m). "At least it gives you a hint about the size of the problem," says Quack-Groebcker.

Insurers would pick up the bill not just because they have provided policies to computer companies that would pay out when services or products proved faulty, warns Cologne Re. Insurers also cover auditors and consultants against damages claims. Moreover, standard public and product liability insurance policies, bought across industry, could trigger claims when

products or services fail. Insurers faced with such a bill could in turn seek redress from the computer manufacturers. But they would risk creating an insurance "spiral" because the computer manufacturer would claim on its insurance policy that might well have been underwritten by the same insurer or reinsurer.

Discussions in continental Europe about the implications of the

millennium bomb may have lagged a little behind the US or UK. But Quack-Groebcker believes that by this time next year it should be clearer which companies will have begun sufficient preventive action.

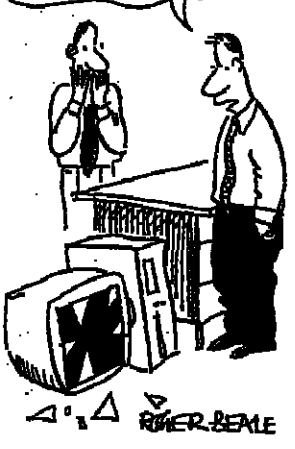
On the insurance buyers' side is the current soft market in insurance that has led to price falls in recent years.

"But there will be situations where insurance companies, as awareness develops, become more inclined to increase premiums and maybe, in some cases, just to say 'goodbye' to the business because the premiums don't match the risk," he says.

Insurers in Germany and elsewhere in continental Europe would have difficulty excluding millennium risks from the policies of those already covered. The tradition of long-term contracts makes it difficult to change terms without cancelling a policy.

In the US, the signs are that the widespread debarring of ill-prepared companies is not being seriously contemplated.

But in the UK, says Quack-Groebcker, "there is intense discussion about exclusions right now".



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مكتبة الامم

Television / Christopher Dunkley

Errors in the comedy

Do our younger television comedians understand comedy? Last week in a newspaper article about his tremendously childish character Mr Bean, Rowan Atkinson was quoted as saying "Television comedy is really a verbal medium. There's no tradition of visual comedy on TV at all" (ignoring everything from *I Love Lucy* to *Monty Python* via *The Goodies*). Other than possibly Benny Hill chasing women at great speed through parks.

But, of course, Benny Hill never did any such thing. True, Hill was criticised a few years ago by Ben Elton for the "satire" of the famous chase sequence which ended so many of his programmes, but Elton also got it wrong. The whole point was that the little fat ageing guy in glasses was not chasing the scantily clad women; what would be funny about that? They always chased him.

BBC director-general John Birt has started something of a debate on the question of what ought to be happening about television comedy and variety by claiming in the BBC Annual Report (just

published, £10) that the corporation has given a new lease of life to quiz shows and improved its light entertainment by "reinventing traditional formats". He refers to the pastiche and parody series such as the Reeves and Mortimer quiz show *Shooting Stars*, *The Mrs Merton Show* which tries to make fun of the traditional chat format, and *Knowing Me, Knowing You*, one of the vehicles for Steve Coogan's presenter-from-bell. Birt states that, now, the BBC must "apply the same innovation to genres like variety and factual entertainment shows".

But do we really want more of these television caricatures, more navel-gazing? It works well only when the comedy is good. If you rely chiefly, let alone solely, on a pastiche character to get laughs, you will fail. Nigel Planer made an entire series in which the "joke" was that

he, as an earnest luvvie, gave masterclasses in acting. It was funny for about four minutes. The same was true of BBC's *500 Bus Stops*, which ended last night and in which Graham Fellows played a musician of boundless self-confidence and no talent.

The Mrs Merton Show is a one-idea concept which could work well if the material written for Caroline Aherne (Mrs Merton) was as good as that written for, say, Morecambe and Wise. The mere idea of a young comedian impersonating a frumpy middle-aged Midlander is not enough in itself to sustain a whole episode, let alone a series.

Barry Humphries succeeded splendidly for years with Dame Edna Everage not because he was so good at the impersonation (though he was) but because the material he used within that character was so funny. Television's obsessive self-re-

gard can be exploited once in a while by a brilliant parodist, but the notion of taking entire departments down the road to pastiche is deeply ominous. The BBC needs to return to the rock face and graft away at the basics.

Even now, with midsummer upon us, factual television programmes are holding up well, especially on BBC2. The past week has seen the beginning of *The Terror and the Truth*, a series dealing with what might be called The Nuremberg Problem: what nation states can do to achieve justice after excessive violence has occurred during a war.

Sunday's opening episode began with Rwanda and the question of what should happen to the 90,000 suspects held in prison, and spread out from there to consider what has happened in Argentina, East Germany, Bosnia and elsewhere. It is not the sort of subject to which television usually

lends itself well, but producer Michael Stewart managed to hold the attention and stick to the point by working repeatedly from the particular to the general. By pursuing individual cases of torture, collaboration and so on, he brought the big philosophical questions down to brass tacks.

A similar approach worked well in *David Dimbleby's India*, too. We saw something of the life of slum dwellers, of the rapidly expanding computer industry, of birth control, corruption on a grand scale, and something about caste and the position of women. In each instance, we came to the subject via the individual, a technique which is not new but which has lost none of its power. Given that it was limited to just two episodes to cover a vast subject, this series created a remarkable picture.

BBC2 has also begun a deeply satisfying series

called *How Buildings Learn* which, obviously, they do not. The point is that, as the years pass, buildings change because the clients of architects learn. They learn that when an architect is told "Your roof leaks", his response is likely to be "That's how you can tell it's a roof" (Frank Lloyd Wright).

In Programme One, presenter Stewart Brand ran through a catalogue of idiocies such as glass-sided buildings which - surprise, surprise - act like greenhouses or have to be cleaned by mountaineers or, in the case of designs by Le Corbusier, most famous modernist of all, need immediate modification by the inhabitants to make them useable. A more suitable title might have been *Why Don't Architects Learn?*

The two most memorable factual programmes of the week both looked for justice on behalf of people to whom

it seemed to have been denied. *Cause of Death*, a drama in BBC1's QED series, made a frighteningly convincing case on behalf of a father whose son was taken into hospital with minor injuries from a road accident but, two weeks later, after a catalogue of medical and administrative inefficiency, was dead. The worst aspect was the contemptuous obscurantism with which the father's inquiries were treated by the medical establishment.

In *Trial and Error* on Channel 4, David Jessel investigated another instance of an Irishman jailed for conspiracy to cause explosions, including the Hyde Park bomb in which, to English fury, seven horses were killed. Yet again it became clear that the prosecution case was, at best, highly questionable. Following an official viewing of this programme, the case has now been sent back to the Court of Appeal.

So three cheers for Jessel and his producers, Channel 4, and television generally. When did a newspaper last put in the time, effort and money needed for such an achievement?

Theatre

Drama through a lens

Canadian playwright Robert William Sherwood's work has attracted considerable praise on its two previous showings at the White Bear in Kensington, south London. *Drinking in Circles* confirms that he is a writer worth attention.

The proceedings begin in a bar, where two men are chatting amiably about life in a manner reminiscent of the early scenes of David Mamet's *Glenngarry Glen Ross*. Sherwood's characters, although they behave like ordinary folk, possess a slightly exaggerated lexicon, expressing sentiments like "I misgive". Frank and Paul's hyper-real discussion develops to the point where the latter offers to sell his life insurance policy to the former in return for a percentage of its sum upfront and six months of extravagant life, after which Frank may kill him. Suddenly the Mametian atmosphere becomes Faustian.

We then see Frank breaking up with Karen in the same bar, followed by Karen's challenges to Paul to define and demonstrate his love for her. Sherwood treats characterisation not as an organic whole, but shows us a series of facets of these people's personalities whereby Cubist portraits of their characters are built up: Holly Chant's Karen, for instance, is grave and stressed with Frank, and alternately coy and coolly dominating with Paul, who in turn moves in Morgan Symes's performance from despair to assurance to bewilderment.

Director Michael Kingsbury does not try to impose an overall perspective upon characters nor to unify their vocabulary and delivery. Paul Goodwin's Frank shifts from deliberate underplaying against Paul (whom he assures, "You can trust me like you can trust your dog") to an extravagant delight in his words, as he luxuriates sinisterly in his turns of phrase.

We only ever see exchanges in the blue-painted bar-room, as if the important events of life have been banished by it; indeed, frequent contrasts drawn by all three characters between "this bar" and life outside it, indicate that the bar symbolises the paralysed quotidian - everything important is elsewhere, and can only be discussed futilely within its walls. In the final scene, when the silent barmaid Yvonne delivers a mumbled order to the solitary Karen, Sherwood's writing and Kingsbury's direction negotiate skilfully between the human sentiments expressed by the characters and the distorted manner and setting in which they are expressed. It is akin to watching a naturalistic drama through a fish-eye lens, and it is a gratifying experience.

Ian Shuttleworth

White Bear Theatre, London SE11 until July 20 (0171-735 8664).

Opera / David Murray

A touching musical encounter

The latest offering in the Almeida's "opera" season is Giorgio Battistelli's *The Cenci*, billed as "after Antonin Artaud" (rather than after Shelley). It employs four non-singing actors, an orchestral ensemble, a battery of live electronics and an elaborate system of image-projection. Though the piece itself lasts only an hour, after a break the audience is invited to return and play with the equipment while the image-show goes on and on with shards of the play.

Battistelli composes his own music, but in different ways for the different shows he creates. Last year's *Experimentum Mundi*, for example, was a "symphony" for a band of real Italian artists; his *Teorema* at the Queen Elizabeth Hall a few years back was hushed and stark - and much more impressive, I thought, than the ludicrous Pasolini film that inspired it. In fact, Artaud's original 1935 version of *The Cenci*, a dark tale of incest and murder, was an "absolute disaster" in Paris, and Battistelli's show, whatever exactly it may be, is certainly not that.

The stage seems almost bare, but doors, flames, drapery, furnishings and food are continually called up by light (hi-tech work by the Studio Azzurro, Milan). As in a dream, the actors - Ian McDiarmid, Anastasia Hille, John Light and Kathryn Pogson - move slowly and intensely, with fraught silences between utterances. Watching McDiarmid find just the right angle, again and again, for his cockatoo-head to catch the best light is a regular pleasure.

But the instrumental music is continuous, and it clings round their voices like a blossoming vine, picking up every implication and burgeoning expressively with it. This alert, intimately sensitive score is expertly conducted and timed by David Parry. It has its own



Intense: Ian McDiarmid and Kathryn Pogson in 'The Cenci'

electronic component to heighten the drama; beyond that, the actors' cries and whispers are often enhanced, echoed, modified and transported to far corners of the stage.

All that is achieved with great finesse; such unignorable finesse, indeed, that the drama tends to fade away behind it. We applauded the well-oiled mechanism (the metaphor is embarrassingly old-fashioned here), not the stylised action.

There was a strong whiff of Fabergé egg: intricate, fascinating craftsmanship, without any *Affekt* worth mentioning. I should like to hear *The Cenci* on radio - stereo radio, of course! Undistracted by artful visuals, the musical melodrama might strike deeper on its own.

Further performances at the Almeida Theatre, Kingston, on July 19 and 20.

Hollow farewell at Covent Garden

Clement Crisp says state funding needs a refit as much as the Royal Opera House

As the curtain fell at the end of Monday's gala performance marking the closure of the Royal Opera House for its two years of refurbishment, the dancers, singers, conductors and staff who were massed on the stage waved cheerily at us in farewell. I half expected someone to move and reveal, behind them, a life-belt emblazoned S S Titanic.

The evening was thick with star performers embedded in chunks of the House's repertory. Everything and everyone was cheered to the echo, of course, and speeches proclaimed splendours to come. And the troubles that have dogged the Opera House for years - wrong-headed funding, inequities between opera and ballet, preposterous pricing, indecision and temporising at board level - will not go away because of good intentions and a cheering public who mistake intention for action.

The root trouble at the Opera House is the vexed matter of state funding. Covent Garden is the least well subsidised opera house in Europe: only 40 per cent of its income comes from government. The rest is raised by box-office and sponsorship means, and miserably compromising these are, "Safe" - which is to say blockbusting - productions; a sense that our greatest national theatre is something of a private club for those prepared to be privately or corporately generous; a remoteness from the life of the greater part of the nation (no proper television policy, which might win a public far too little national touring; these are the fruits

of state penny-pinching.

We now have a government that shows an awareness of the artistic needs of the nation, and not only through the fool's gold of a lottery. If the pursuit of excellence, and the achieving of it, is truly an Opera House aim, then much increased subsidy is vital. Opera and ballet of the standard which Covent Garden must offer are hugely expensive. (If we look at the generous funding and policies in Paris, and the sensible

'The best thing about the Farewell Gala was the fact that it was televised'

prices found at the Palais Garnier and the Bastille, we can begin to understand why ballet and opera there present so lively and welcoming an aspect, and why audiences are so evidently national rather than exclusive.) It should be among the first tasks for the minister, Chris Smith, to secure government subvention for Covent Garden at a level which will liberate it from its Micawberish past.

Whatever else may happen to dance and opera in this country, the Opera House should be an ultimate repository of repertory and standards. (The need for a dance house - a house for the Royal Ballet, for English National Ballet, for important visiting troupes as for local enterprises - is an associated problem.) The Opera House's ineptitudes

over recent years, so clear in the television series *The House*, will not go away just because the organisation is to be handsomely rehoused by 2000. That is the equivalent of slum-clearance without addressing the root matter of the slum-dwellers.

A break with the past, implied in the renovation and re-building of the fabric, must also be seen in the work of the companies it shelters, and of its boards. The Royal Ballet takes to the gypsy life this autumn without a musical director and sharing an orchestra; without a choreographer (nor any sign of a suitable creative talent to fill the peak, with and without an understating repertory, and with its classic stagings in doubtful shape. There must soon be evidence of policies that will regenerate the troupe.

The best thing about the Farewell Gala was the fact that it was televised. Public misconceptions - about ballet, about opera, about the Opera House itself - can best be remedied by such exposure. As the home of two great ensembles, the Opera House has a duty to show its work to the nation. If the lyric arts are to win a proper place in public taste, this is a prime duty for television companies and for Covent Garden. There are no longer acceptable excuses for a failure to show the Opera House's work.

Well, we shall see. I have sat in this theatre since 1946. Then it was truly a theatre for the nation, making great things for the nation. If government and the Covent Garden boards fail to bring a revitalised and more accessible Opera House to the public for the millennium, then let it be handed to the wolves.

INTERNATIONAL ARTS GUIDE

■ AVIGNON

THEATRE
Avignon Festival
Tel: 33-4-9014 1414
Amphitryon, by Molière. One of two productions brought by Anatoli Vassiliev as part of a Russian season. Cast includes Valérie Dréville; at the Eglise des Célestins; Jul 21

■ CHELTENHAM

CONCERTS
Cheltenham Festival
Tel: 44-1242-227878
● Bournemouth Symphony Orchestra: conducted by Paul Daniel in works by Brahms, Schumann and Mozart; at the Town Hall; Jul 18
● BBC National Orchestra of Wales: conducted by Tadeusz Olska in works by Brahms and Beethoven, and a new work by Julian Anderson; Jul 20

■ DROTTHINGHOLM OPERA

Drotthningholms Slottsteater
Tel: 46-8-457 0600
Euridice, by Jacopo Peri. Swedish premiere. Produced by Karl Dunér, and designed by Peder Freij; with the Drotthningholm Theatre Orchestra conducted by Jakob Lindberg; Jul 16, 18

■ GRAZ

CONCERTS
Styriarte Festival
Tel: 43-316-825000
Handel's Fireworks: Jordi Savall conducts the Concert des Nations in the festival's final concert: Purcell's Fairy Queen Suite and Handel's Music for the Royal Fireworks; at the Stefaniensaal; Jul 20

■ LONDON

CONCERTS
BBC Proms, Royal Albert Hall
Tel: 44-171-589 8212
● Bernard Haitink conducts the BBC Symphony Orchestra, Chorus and the BBC Singers in Beethoven's Missa Solemnis; Jul 18
● Nicholas McGegan conducts selections from Mozart and Schubert's one-act opera *Die Verschworenen*, performed by the Orchestra of the Age of Enlightenment. Soloists include soprano Hillevi Martinpelto; Jul 19

DANCE
London Coliseum
Tel: 44-171-632 8300
● The Kirov Ballet: Symphony in C/Giselle - Balanchine's masterpiece is staged for the Kirov by John Taras of New York

City Ballet, with casts to include all of the company's leading ballerinas; Jul 16, 17
● The Kirov Ballet: *The Sleeping Beauty* - casts vary; Jul 18, 19

EXHIBITIONS

British Museum
Tel: 44-171-636 1555
Arts of Korea: overview of Korean art and archaeology ranging from the Neolithic period to the 19th century. Exhibits include a royal gold crown from the Silla kingdom, early Buddhist manuscripts, Koryŏ(ron) ceramics and 18th century landscapes. The exhibition is scheduled to run until 2000, when it will be replaced by a new, permanent Korean Gallery.

■ LOS ANGELES

EXHIBITIONS
Museum of Contemporary Art
Tel: 1-213-626 6222
Jeff Wall: first retrospective exhibition of the Canadian artist whose photographic work draws on the narrative traditions of tableau painting; the exhibition has been seen in Washington and will travel to Japan; to Oct 5

■ NEW YORK

Lincoln Center Festival 97
Tel: 1-212-875 5030
CONCERTS
● New York Philharmonic at the Avery Fisher Hall. Music director Masur's 70th birthday is to be celebrated in a programme of popular favourites. With Anne-Sophie Mutter and other guest artists to be announced;

Jul 18
● New York Philharmonic at the Avery Fisher Hall. Kurt Masur directs a programme exploring counterpoints to Wagner, featuring the rarely performed Mendelssohn oratorio *Die erste Walpurgisnacht* and the Brahms Violin Concerto; Jul 19, 20

DANCE

The Royal Ballet at the Metropolitan Opera House: *The Prince of the Pagodas*. Music by Benjamin Britten. NY premiere of this three-act ballet, choreographed by Sir Kenneth Macmillan. Dorey Bussell is Princess Rose; Jul 18, 19

OPERA

Paulestrina by Hans Pfitzner. The Metropolitan Opera House is the setting for the New York debut of London's Royal Opera and US premiere of Pfitzner's opera, which tells the story of 18th century composer Giovanni Perlugi da Paulestrina. Tenor Thomas Moser leads a cast of more than 40 in this production, seen at Covent Garden earlier in the year. The conductor is Christian Thielemann; Jul 21

■ ROME

CONCERTS
Accademia Nazionale di Santa Cecilia
Tel: 39-6-6880 1044
● Orchestra dell'Accademia Nazionale di Santa Cecilia: conducted by Myung-Whun Chung in works by Weber, Schubert and Beethoven; Jul 17
● European Union Baroque Orchestra: conducted by Roy

Goodman in a programme of works by Vivaldi, Telemann, Bach, Quantz, Heinrich and Rameau; Jul 18

EXHIBITIONS

Palazzo Venezia
Tel: 39-6-570 8865
Fests a Roma: Includes reconstructions of lavish, semi-permanent Baroque structures built to celebrate festivals, both religious and secular, which took place in Rome between the seventeenth and nineteenth centuries; to Sep 15

■ SALZBURG

THEATRE
Salzburg Festival
Tel: 43-662-844601
Jedermann: by Hugo von Hofmannsthal. Revival of Gernot Friedl's production; at the Domplatz; Jul 20

■ SANTA FE

OPERA
Santa Fe Opera
Tel: 1-505-986 5800
● La Traviata: Linda Brovsky directs this new production of Verdi's opera, set in the Parisian demi-monde. The conductor is Christopher Larkin; Jul 18
● Arabella: Janice Watson sings the title role of Strauss's opera, in a new production directed by John Cox. The conductor is John Crosby; Jul 19

■ TANGLEWOOD

Tanglewood Festival

Tel: 1-617-931 2000
CONCERTS
● Seiji Ozawa conducts the Boston Symphony Orchestra in works by Takemitsu, Mozart and Beethoven. With piano soloist Peter Serkin, baritone Mark Oswald, and the Tanglewood Festival Chorus conducted by John Oliver; at the Shed; Jul 18
● James Conlon conducts the Boston Symphony Orchestra in a programme of works by Britten, Bruch and Stravinsky. With violin soloist Itzhak Perlman, tenor John Aler, and the Tanglewood Festival Chorus conducted by John Oliver; the Shed; Jul 19

OPERA
Les Mamelles de Tirésias: this fully staged production of Poulenc's opera, directed by David Knauss, is preceded by two vocal chamber works by Ligeti; performed by the Tanglewood Music Center Vocal Fellows and Orchestra, conducted by Seiji Ozawa; at the Theatre; Jul 17, 19

■ VERONA

OPERA
Arena di Verona
Tel: 39-45-800 5151
Aida: by Verdi. Conducted by Nello Santì, in a staging by Gianfranco de Bosis; Jul 18

■ WASHINGTON

CONCERTS
Wolf Trap Tel: 1-703-218 6500
National Symphony Orchestra: conducted by Elizabeth Schultz in works by Tchaikovsky and Prokofiev; Jul 17

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Edward Mortimer

Clinton doctrine

The US does not want to play the role of global policeman, preferring to delegate responsibility to regional powers

Remember the Nixon doctrine? During the Vietnam war, the US decided it was a bad idea to get its own armed forces bogged down in a regional conflict far from the main cold war battle lines. So President Richard Nixon announced a policy of building up regional allies capable of defending themselves without US troops.

Amazingly enough, Nixon himself described his policy in Cambodia as "the Nixon doctrine in its purest form" because after 1970 Congress would not allow him to send US troops to defend itself against North Vietnam.

The model case was Iran under the Shah. Ample furnished with US weapons, for which he paid, the Shah "contributed importantly to the stability of the region and to international security". In the view of the doctrine's true author, Henry Kissinger, and "he - or groups holding his views - might have continued to do so with a wiser policy by our successors".

As it was, the Shah eventually went the same way as the Lon Nol regime in Cambodia. In 1980 the Nixon doctrine was replaced by the Carter doctrine, under which the US promised to deal directly with attempts by "any outside force to gain control of the Persian Gulf region".

In 1990 President George Bush did not give his name to any new doctrine when he sent US troops to counter Saddam Hussein's seizure of Kuwait. Adapting cold war logic to a post cold war crisis, he simply decided to treat Iraq as an "outside force".

The end of the cold war enabled Mr Bush to act with the blessing of the UN Security Council, which was no longer paralysed by the Soviet veto. Instead of a doctrine, he proclaimed the "new world order": at last the UN would function as its founders intended, with

the five permanent members, led by the US, acting as world policemen.

It did not last long. The loss of 18 US soldiers in Somalia in 1993 did for the new world order what the loss of 50,000 in Vietnam had done for the cold war: the US was again convinced that it must avoid involving its own forces except where vital US interests were at stake. (Many Americans indeed became convinced that US interests were threatened by the UN itself.)

Presidential Decision Directive 25, which emerged from the Clinton administration the following year, reflected this change of mood. It laid down strict conditions for any new UN peacekeeping operation, and even stricter ones for US troops to participate. Proposals for new UN peacekeeping forces in Africa are now routinely blocked. Even the existing force in Angola has just been axed, in spite of the risk that this will mean yet another round of civil war.

US troops have remained under UN command in Macedonia. But everyone knows this will not be repeated elsewhere. Any operation important enough to require

US troops is now considered too important to be run by the UN. Instead, like the current "stabilisation force" in Bosnia, it can be run by a regional organisation in which US control, and therefore US confidence, is much firmer, namely Nato.

Now, it seems, the Clinton administration sees this as the model for peacekeeping worldwide, with the difference that, outside Europe and the Caribbean, the US itself need not be directly involved. Other regions have their own regional leaders, who should of course be on good terms with the US but should spare it from having to shoulder the burden of world order directly.

This new version of the Nixon doctrine was spelled out last week by Mr Bill Richardson, the new US ambassador to the UN, in the annual foundation lecture at Ditchley Park, a British charity dedicated to fostering good transatlantic relations.

Mr Richardson paid only lip-service to the reform package which Mr Kofi Annan, the UN secretary-general, will announce today. Instead, he stressed, that "truly effective reform

will depend in large part on the UN's ability to come to grips with, and adapt to, the vast transitions already under way in the international system and in particular the movement toward regional integration and co-operation".

Mr Richardson then plunged into the alphabet soup of regional organisations around the world: Nato, EU and OSCE in Europe; OAS, Nafta, Mercosur and the "Summit of the Americas" in the western hemisphere; Apec, Asean and its regional forum ARF in Asia; OAU, SADC and Ecomog, in Africa. In the Middle East he tactfully ignored the Arab League, but clutched at the annual Middle East/North African economic summit, whose failure even to spawn an acronym shows how far they still are from becoming a true regional organisation.

True, Mr Richardson did allude to "the danger of regional organisations being used in the pursuit of regional hegemony". That is probably why he omitted the Commonwealth of Independent States (CIS) and the South Asian Association for Regional Co-operation (SARIC) from his list. The hegemonic powers in those two organisations - Russia and India respectively - are ones that cannot always be relied on to conform to US views or act in US interests. No such problems, apparently, with South Africa in SADC, Indonesia in Asean, or even Nigeria in Ecomog.

He did also warn that "regionalism cannot be used as an excuse to shirk responsibilities at the global level". No indeed. But it may be a way of exercising those responsibilities on the cheap, while bypassing as far as possible the global organisation to which Mr Richardson is accredited, but which a Republican Congress remains most reluctant to support.



Global challenge: Bill Richardson (left) and Kofi Annan

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all those who are interested in the acquisition of the above-mentioned shares to send their written offers by registered mail, on or before July 21, 1997, to Commissario Liquidatore Dell'EFIM in Liquidazione Coatta Amministrativa - Via XXIV Maggio, 43-45 - 00187 Roma.

Intermediaries and/or fiduciaries are expressly excluded from participating in the sale procedure. The sale will be carried out in the current de facto and de jure conditions of the aforesaid shares.

Neither this invitation nor the receipt of any offers create, with respect to EFIM in administrative compulsory liquidation and to the liquidating commissioner, any obligation or commitment to sell to any bidder and, with respect to any bidder, any right to demand any performance whatsoever.

The liquidating commissioner reserves the right to ask the bidder at any moment for information on the composition, structure, financial conditions and assets and liabilities of the bidder, as well as suitable and adequate fidejussion or other guarantee for the compensation for damages for interrupting the negotiations, for the immediate payment of the price, as well as guarantee for the compensation of eventual penalties foreseen in the contract if the proceedings continue to the sale to the bidder and for the execution of the obligations which will be assumed for the contract.

On the aforesaid term the interested parties will know the name of the advisor appointed by the liquidator which will send to them the information memorandum and the text of the confidentiality agreement that has to be returned, countersigned.

The present notice represents an invitation to offer but does not represent a public offer ex art. 1336 of the Italian Civil Code nor a solicitation to public saving according to Art. 1/18 of Italian Law No 216 of June 7, 1974.

This text is the mere translation into English of the Italian text which, in case of any discrepancy, will prevail.

Prof. Avv. Alberto Predieri
Commissario Liquidatore

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be sent to +44 171 5573 5533 (please see fax to "line"). e-mail: letters@ft.com. Published letters are also available on the FT web site: http://www.ft.com. Translation may be available for letters written in the main international languages.

Moves to patent genes fraught with disputes and high costs

From Dr Abby Munson

Sir, Without patenting, it was argued in your editorial "Gene patents" (July 15), some of Europe's fastest growing high-technology businesses will be tempted to go to the US. This is simply not true for at least three reasons. First, European business will be aware of the huge patent battles in the US courts which haunt US biotechnology companies. GenPharm (from Mountain View), for example, claims to have lost as much as \$100m in a patent dispute with Cell Genesys (Foster City).

Both have developed technology with antibodies which are supposedly less likely to trigger

immune reactions in patients, and both claim patent rights over this development. This patent battle has made other companies nervous to "do business" with either company, thereby reducing business opportunities. It also stops either from making any money out of the technology until the case is solved.

Second, European businesses with biotech interests realise that patents can in fact cost you money rather than make it. By 1993, for example, Du Pont had not persuaded a single pharmaceutical company to buy a license to use the patented oncogene - the mouse predisposed to develop cancer.

Ultimately, it was too expensive, and companies would rather develop something similar themselves. Du Pont consequently declared that it would have to drop the royalty charge, and offer the animal at a lower fee than that originally proposed. With \$15m spent funding the research, and a "substantial sum" on marketing, Du Pont had learned that patents do not equal profits.

Finally, European business knows full well that it is the US-based companies with biotech interests which are lobbying the hardest for Europe to adopt broad patent laws similar to the US model. US companies are eager to charge European

companies, hospitals, research labs for using genes and DNA sequences already patented in the US. European companies at present do not have to pay US patent royalties and licence fees on genes they are working on just because US companies hold the patent rights.

As we all know you can't invent a gene - merely discover it - and so the real question should be "why have US companies been given patents on discoveries in the first place?"

Abby Munson,
campaign director,
The Genetics Forum,
5-11 Workshop Street,
London EC2A 2BB, UK

A brilliant strategy or good reason not to trust bankers with monetary policy?

From Mr Robert K Haywood

Sir, Eureka - I have seen through it. Who could believe the Bank of England could devise such a subtle strategy. By raising interest rates and forcing the pound to such absurd heights it accomplishes one of the government's economic goals. Yes, it encourages lenders to travel to France and Germany to spend their new wealth. So it reduces overheating of the UK domestic economy and boosts that of our EU partners.

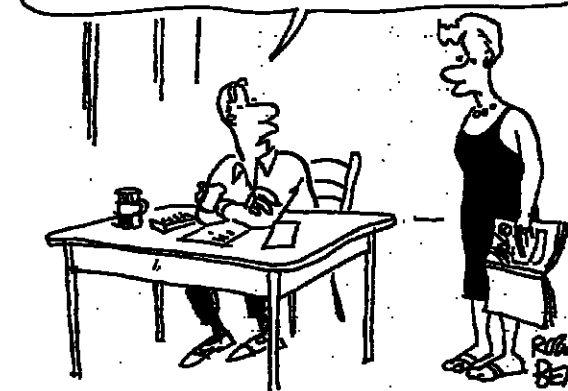
It is such a brilliant strategy that this realisation lifted the sense of helplessness I was feeling about the impact of government strategies on the export-dependent engineering company where I work.

Robert K Haywood,
32 Weymouth,
Hastings,
Surrey GU27 1DE, UK

From Mr Roger Backhouse

Sir, The Bank of England's decision to raise interest rates shows that monetary policy is too important to be trusted to bankers. The traditional remedy of raising interest rates to stem inflationary pressures is reminiscent of the old-time surgeons whose only treatment was to apply leeches to the patient. It has misdiagnosed the problem of excessive consumer spending. This is due to the cash released by building society flotations, not a credit-induced boom. There is no evidence it will last once the flotations are over. Raising interest rates is

LOOKS LIKE ALL OUR BUILDING SOCIETY WINDFALL IS GOING TO GO ON HIGHER MORTGAGE INTEREST PAYMENTS



therefore no solution to consumer spending. The answer is for the government to stop building society flotations, which might be unpopular but nothing like as unpopular as continued interest rate rises.

Higher interest rates are distorting the value of the pound and damaging manufacturing industry, as well as the service sector dependent on foreign purchases. The rate rises are likely to increase unemployment which will wreck government welfare-to-work plans and increase pressure for higher taxes. Governments, and especially Labour ones, should remember that monetary policy should be a servant, not a master. When giving the Bank of England control over interest rates the chancellor promised he would reverse the policy if it was found to be failing. Now is

the time for him to have the courage to change course.

Roger Backhouse,
MELT Analysis,
112 Thorold Road,
Ilford, Essex, UK

From M Mary McD Ledzion

Sir, There is an excellent precedent for Mr Michael Nield's suggestion re the interest rate rise (Letters, July 11). Some years ago banks in Switzerland charged non-resident depositors interest on their holdings in Swiss bank accounts. We should do the same.

Certainly a "modest, non-recoverable tax on interest and dividends" would be justified. The only problem might arise with renegotiating some double taxation treaties.

Mary McD Ledzion,
5 Capetan Close,
Cambridge CB4 1BJ, UK

Urgent need for a statutory warning

From Mr T.J.S. Hardacre

The comments of Mr Justice Ferris ("Judge scorns 'shameful' fees in Maxwell case", July 11) are timely. However, a more urgent matter for reform is the practice of insolvency practitioners relating to the Company Directors Disqualification Act 1986.

A company director may seek advice concerning the

liquidation of his company. If a liquidation results then any matters disclosed in professional confidence may be disclosed by the liquidator to the Department of Trade and Industry.

There is urgent need for a statutory form of warning to be given to directors seeking urgent insolvency advice that any information given by them may (and probably

will) be given in evidence against them. A wise company director takes his solicitor with him on any visit to an insolvency practitioner.

T.J.S. Hardacre,
Grumfeld Davis & Co,
c/o Beijing Hotel,
East Chang an Ave No 33,
Beijing,
China

Regulation approach a backward step

From Mr Branko Terzic

Sir, I refer to your editorial "Re-regulation" (July 11). Who's kidding who? Introducing the alternative of "profit-sharing" to the present retail price index minus X is a form of the "rate of return" approach used in the US.

To determine the level of return on equity which will trigger any sharing will require the same cost of capital studies which take so much time and expense in US regulatory proceedings. This is precisely the procedural morass

which the price cap system (RPI-X) was intended to avoid. In fact, even the RPI minus X system uses a "rate of return" analysis to determine whether the "base" rates and ensuing adjustments do not result in excessive profits.

The authority for this statement is found within earlier statements of the former Ofel regulator, Sir Bryan Carlsberg, as well as the original "white paper" of Professor Stephen Littlechild, now director-general of Ofel, the electricity industry regulator. At least

in the British system this was done only once every five or six years.

It is a pity that, at the time US state and federal regulators are turning to RPI-X systems (here called "performance" or "incentive" regulation), the British government is thinking of taking a step backward.

Branko Terzic,
chairman, president and chief executive officer,
Yankee Energy System Inc,
559 Research Parkway,
Meriden,
CT06450-1030, US

will be given in evidence against them.

A wise company director takes his solicitor with him on any visit to an insolvency practitioner.

I will be writing to Sir Leon Brittan to urge him to consider the community interest investigation which was carried out in connection with the last complaint and to avoid a repetition of the damaging period of uncertainty experienced before the potentially far more harmful prospect of these bullying tactics actually succeeding. The stakes - an estimated 7,000 job losses in the UK alone - are too high to allow that to happen.

Arlene McCarthy,
European Parliament,
97-118 rue Belliard,
B-1047 Brussels,
Belgium

Cost of capital just one of Lloyd's issues being assessed

From Mr A.R.J. Pascall

Sir, I refer to your article "Lloyd's price war starts at fraught time" (July 8) concerning valuation of syndicate capacity at Lloyd's and the views of the Association of Lloyd's Members.

First, the ALM has not recommended its members either to accept or reject any of the recent Lloyd's offers. Indeed, we do not have formal expertise in this area, one which is singularly lacking relevant comparisons against which to assess value: we have, however,

published articles by independent professional commentators as a service to our members.

The balance of views of those Names elected to the ALM committee would be that their capacity is worth more than the (average) profits of a single year of account. It remains to be seen what multiple would prove to be tempting.

Second, the duties of a member's agent in giving advice to Names are clear and I have no doubt that Lloyd's regulators will

ensure such advice meets their demands.

Third, as to the reported cost to the buyer of supplying capital - assessed by D.L.J. Phoenix at 50p per £1 - I would refer to the recent report by Mercer Management Consulting which, in assessing Lloyd's historical success, summarised a key feature thus: "The unique low cost capital pool which Lloyd's could access had few alternative uses, providing Lloyd's with low required rate of return on capital combined with high, but not

infinite, tolerance for volatility." The secondary use by individuals of already deployed capital renders most traditional valuation methods inappropriate. The implications of the scale of some of the changes at Lloyd's have not been properly assessed. Raising the cost of Lloyd's capital is but one of them.

A.R.J. Pascall,
chief executive, Association of Lloyd's Members,
16 St Mary at Hill,
London EC3R 8EE, UK

FINANCIAL TIMES

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Wednesday July 16 1997

Preparing for a bigger EU

The long-awaited plans of the European Commission to prepare the way for enlargement of the European Union, the so-called Agenda 2000, are due to be published today. Judging by the details which have leaked out already, there will be something in them for every existing member state to disagree with. That is no bad thing. But the danger is that the agenda may still not be tough enough.

All the EU members pay lip-service to enlargement, which is supposed to open the doors of the club to the emerging democracies of central and eastern Europe. But so far there has been a glaring failure of political will to face up to the internal EU reforms needed to make the promise a reality. These fall into two categories: constitutional reforms, to ensure that the EU remains a reasonably efficient and equitable operation; and policy reforms, to ensure that it is affordable.

Both are still outstanding. On the constitutional front, last month's EU summit in Amsterdam signally failed to agree on a streamlined commission, or on new voting rules, to prevent a proliferation of small member states from paralysing decision-making. The commission is calling for a new inter-governmental conference to decide the issue. However, forbidding the last one was interminable and thoroughly unproductive. These questions can and should be decided as an integral part of the enlargement negotiations to come.

The policy questions concern spending, and they are likely to be just as hard to resolve. The commission is politically realistic in suggesting that the over-

all level of EU spending should not be increased before 2006. Germany, as the biggest net contributor, will not contemplate any new budget demands. But Spain, as an important net recipient, will not agree to any cuts.

Top of the list is how to reform the creaking Common Agricultural Policy so that it is not bankrupted, above all by the entry of Poland with a large farm sector. Second is how to control the cost of the so-called structural funds, like social and regional spending, so that the present total is stretched to include the more deserving new members.

The commission's plans for the CAP look painful, involving cuts of up to 30 per cent in farm support prices, but they still do not tackle the underlying subsidy system, which is both inefficient and absurdly expensive. The CAP needs a complete rethink, and this is the right time to do so.

As for the structural funds, at least a budget cap will control costs. But it looks as if the Commission has ducked an immediate confrontation with Madrid, which is adamant that the cohesion funds cannot be touched. That is an unacceptable demand.

Too many members of the EU want to have their cake and eat it. Germany is the most glaring example: it is absolutely committed to the political aim of enlargement. But when it comes to curbing CAP spending, or allowing free movement of people from the new member states, Bonn will resist.

Extending the club will demand compromises from everyone. They are compromises which must be made.

Election funds

Accompanied by nationwide yawning, the senate hearings on improprieties in campaign finance started their second week in Washington yesterday. This indifference may seem curious, given that the Republican chairman claimed last week to possess clear evidence that the Chinese government had attempted to subvert the US election process by way of illegal funding. But there are at least three reasons why the hearings currently rank well below the Mars landing and Mike Tyson's eccentricities in the national debate.

The first is that the process so far looks more like a tedious partisan squabble than a serious investigation. The Democrats are running well ahead in the public relations battle: selective advance leaks of damaging information have taken the sting out of evidence of improper behaviour and put the story firmly off the front pages.

Next, discussions of irregularities in campaign finances are dense and arcane, as are the conspiracy theories which are being woven around the apparent links between the Clinton White House and the Lippo Group of Indonesia. This company has had long-standing connections with Clinton associates

in Arkansas, but it takes patience and cold towels to work them out.

Finally, the American public seems largely indifferent to the ethical behaviour of its government. President Clinton enjoys high approval ratings despite all the allegations about his private life. Polls show that although most people disapprove of the way political campaigns are financed, few expect any significant reforms. It may be the result of years of relative prosperity, or a blurring of old ideological divides; whatever the explanation, there is much cynicism about the workings of the political system.

Of course the hearings could still explode into life in the months ahead. The Watergate hearings got off to a dull start before electrifying the nation a quarter of a century ago. In the admittedly unlikely event of a clear connection being made between, say, the Chinese government and suitcases of cash, the political importance of the process would be transformed.

For the moment, though, the betting is that the message of the hearings will be much more mundane - that the financing of the US political process is deeply flawed, and that no one is prepared to do much about it.

Law in Peru

President Alberto Fujimori of Peru is in danger of destroying what should be his enduring legacy.

He can take much of the credit for the transformation that has taken place in the country during the 1990s. When he assumed office in 1990, the economy was in near collapse and the state at the mercy of terrorists. Now, the economy looks healthier and terrorism is in retreat.

Those successes, however, are not yet secure. One important reason for this is the way in which Mr Fujimori and his small core of advisers manipulate power with little transparency and no accountability. There is thus increasing disquiet among many investors and citizens about the arbitrary way Peru is governed.

The latest and most blatant example of this lack of reliability in Peru's legal framework came in the past week. There were allegations on a nationwide television station about phone tapping by security services of businessmen, journalists, politicians and others.

Within hours of the allegations being aired, "technical irregularities" were discovered in the application for naturalisation of Mr Baruch Ivcher, the

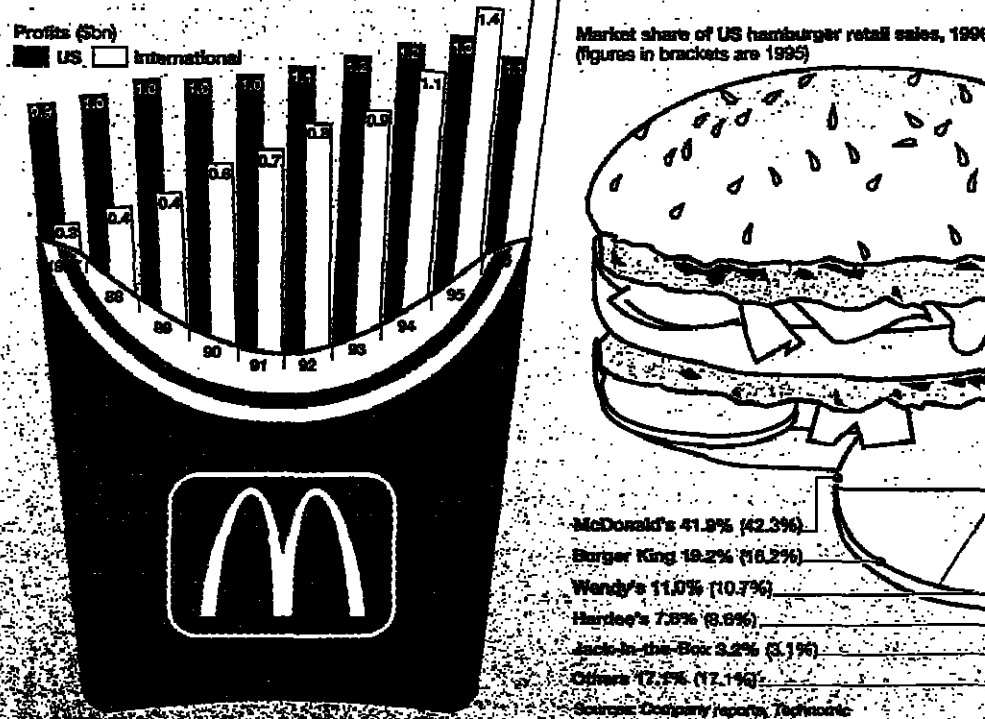
station's owner. His nationality - granted in 1984 - was stripped from him. By implication, he must also surrender his network, which by law cannot be controlled by a foreigner.

Some leading Peruvian businessmen, all strong backers of Mr Fujimori in the past, have argued that such actions undermine the government's claim that Peru is a stable environment for foreign investment. And foreign investors will be disturbed if they believe their telephone conversations are being tracked by government agencies.

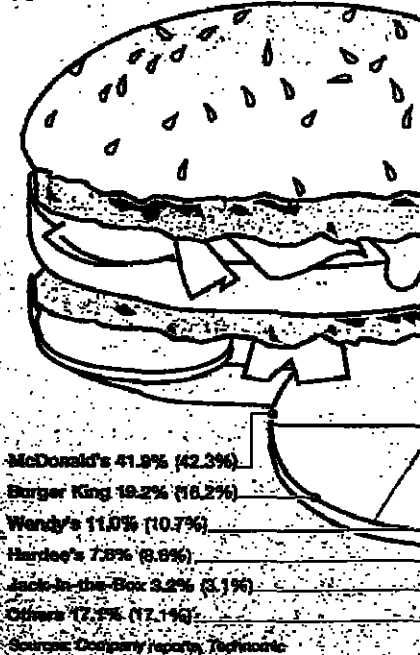
This is certainly not the sort of signal to be sending at a time when the country is embarking on a second phase of privatisation and seeking help from foreign private investors to rebuild the country's underdeveloped infrastructure.

Mr Fujimori's obsession with strong leadership - and his lack of tolerance for the opposition and healthy criticism that is an integral part of democracy - looks more and more like traditional Latin American authoritarianism. This is not good for the long-term stability of the country. What is needed instead is a firm and secure legal and institutional framework to allow the economy to flourish.

McDonald's: a larger portion of profit from overseas



Market share of US hamburger retail sales, 1996 (figures in brackets are 1995)



When the chips are down

McDonald's strategy of opening more restaurants to compensate for falling US market share has backfired, says Richard Tomkins

In the 42 years since Ray Kroc founded McDonald's with his fast food restaurant in Des Plaines, Illinois, the McDonald's hamburger has become one of the world's most successful consumer products. Last year, according to the Interbrand consultancy, McDonald's ousted Coca-Cola as the world's best-known brand.

Yet even as McDonald's continues its relentless international expansion - Belarus, Tuhi and Ukraine are among the latest countries to experience the delights of the Big Mac - the company is facing its worst-ever difficulties at home. Americans seem to be losing their appetite for McDonald's and US profits have taken a tumble.

Last week the company announced a sweeping reorganisation of its US operations. It said it would split the company into five geographical divisions, each operating as a separate business with its own president. It also announced that Mr Edward Rensel, the long-serving head of the US company, was leaving because of "personal family commitments".

But this was just the latest in a series of attempts to restore growth to the US business, none of which has had the required result. It came only weeks after the embarrassing withdrawal of a 55 cent burger promotion that failed to generate the expected sales because customers decided there were too many strings attached to the offer.

Last year, McDonald's launched the Arch Deluxe line of higher-priced burgers that were supposed to appeal to adults with a spicier, more "grown-up" taste than could be satisfied by its traditional burgers. But the initiative hardly set sales alight: indeed, McDonald's has failed to come up with a successful new product since the introduction of Chicken McNuggets in 1985.

Meanwhile, the company has been trying to increase US sales by the simple expedient of building new restaurants. Some 70 per cent of decisions to visit a fast-food restaurant are made on impulse: so theoretically, the more restaurants a company has,

the more opportunities it will have to capture this spur-of-the-moment trade.

After increasing its US outlets at the rate of about 200 to 300 a year for many years, McDonald's opened 841 restaurants in 1994, 1,130 in 1995, and 736 last year.

But instead of generating a big increase in sales, the new restaurants mainly succeeded in taking sales from existing ones. That produced a fall in average sales per store and because the stores' overheads were largely fixed, their profits went down too. McDonald's US operating profits fell by 9 per cent to \$1.1bn last year, partially offsetting the robust growth in international profits and leaving net earnings ahead just 10 per cent at \$1.6bn.

Outside the US, McDonald's has been doing well. The company frequently points out, it still serves less than 1 per cent of the world's population each day, so it has been able to expand rapidly overseas without running the risk of market saturation. Operating profits from outside the US have risen at a compound annual growth rate of 23.3 per cent in the past 10 years.

By contrast, US operating profits have risen by just 3.5 per cent. McDonald's has now retreated on its restaurant opening strategy in the US, saying it plans to cut the

number of openings to about 500 this year. But just at a time when it needs the support of its franchisees, who operate 85 per cent of its US restaurants, it has alienated many of them by hurting their profitability with the store-opening programme.

Mr Dick Adams, a former McDonald's employee who now runs a group of disenchanted franchisees named Consortium Members Inc, blames poor management for McDonald's problems. The original entrepreneurs who were around in the days of Ray Kroc have passed on, he alleges, to be replaced by non-entrepreneurial corporate bureaucrats who have allowed lawyers and accountants to take too much control over the company.

Mr Adams says one example of the company's bureaucratic attitude was its decision to pursue a libel action against two environmental activists in Britain in what turned out to be the longest trial in English legal history. The case ended last month in a legal victory for the company, but was widely perceived as a public relations disaster.

Mr Jack Greenberg, now chairman and chief executive of McDonald's US operations, says that in the days when Ray Kroc was around, McDonald's was a

very different organisation, with only 2,000 restaurants. "Today, with over 30,000 restaurants in 103 countries, you are talking about an organisation that is as big as some countries. So I don't think being able to replicate that is practical."

Even so, Mr Greenberg says: "The whole idea of last week's reorganisation was to try to create smaller units, to recapture some of that informality and entrepreneurial effort, and to break up the bureaucracy that got so strong and centralised."

Bureaucracy apart, however, Mr Greenberg says the main reason for McDonald's difficulties in the US is tougher competition. Some 26,000 quick-service restaurants opened in the US in 1995 and 1996, he says, outstripping the increase in consumer demand by a factor of two or three.

"And our competitors have re-awakened in the last couple of years," he says. "They are much more focused and better run than they were three or four years ago."

Wall Street analysts believe something more fundamental may be to blame: McDonald's products. They point to the fact that, while Burger King and Wendy's have increased their share of the US burger market, McDonald's share has shrunk.

When consumers were asked to name their favourite burger restaurant in a recent survey for Marketing News, 37 per cent chose Wendy's, 31 per cent chose Burger King, and just 23 per cent named McDonald's.

Mr Damon Brundage, an analyst at NatWest Securities, says: "It's difficult for McDonald's to go on blaming a difficult competitive environment when Wendy's second quarter US sales were up 10.2 per cent."

Mr Greenberg says McDonald's is developing new production systems that will allow it to serve fresher food faster and allow people to choose their own garnishes, as they can in Burger King and Wendy's. It also expects to go back to toasting its hamburger buns, something it stopped doing a few years ago, and it is experimenting with new products.

But Mr Greenberg says there is no magic bullet that will turn the US operations around: it is just a question of pleasing every customer every day with quality, cleanliness and service.

"Marketing helps, new store openings help, the rest of it helps," he says. "But the fact is that this business is about what Ray Kroc called grinding it out, which was his way of saying fresher, faster, cleaner."

Franchisees feel the pinch on profits

Arguably, it beats burger flipping, but before you consider becoming a McDonald's franchisee, you should know how the system works.

First, you need money. In the US, McDonald's will not look at you unless you have personal resources of at least \$75,000 in cash, securities or other investments, not including the value of your home.

If McDonald's approves you as a potential franchisee, you can either negotiate to buy out an existing franchise or acquire the franchise for a new restaurant.

If you go for a new one, you have no say in its location - McDonald's decides where it wants to put its restaurants, and you just have to wait for a suitable opportunity to arise.

When McDonald's offers you a restaurant, the company provides you with the land and building, but you supply everything else - the kitchen equipment, the cash registers, the decor, the landscaping, the signs and the inventories. This is likely to cost between \$400,000 and \$650,000 up-front.

Once you open, you hire your own employees, and buy all your food and drinks from McDonald's-approved suppliers. McDonald's charges a one-off fee of \$45,000 for a 20-year franchise, but makes most of its money by taking a percentage of franchisees' monthly sales.

The monthly fee used to be 11 per cent of sales, comprising 8 per cent to cover the rent for the building and land, plus a 3 per cent "service" fee. The fee has shot up to 17 per cent or more for new or renewed franchisees, comprising at least 13 per cent for rent and a service fee of 4 per cent.

Franchisees complain that this gives McDonald's an incentive to open new restaurants near to old ones because, even if overall sales do not rise, McDonald's gets a higher percentage of the sales that move from the old restaurants to the new ones.

In any event, with fees going up and hundreds of new restau-

rants fighting for customers, franchisees are feeling the pinch. According to Mr Paul Westra, an analyst at Salomon Brothers, the average annual profit generated by a franchised restaurant before interest and depreciation has fallen by \$30,000 to \$180,000 a year in the past two years.

Mr Hugh Schmidt, a franchisee with a McDonald's restaurant in Vail, Colorado, says: "If a new McDonald's store goes in close to you, your sales go down, and it becomes more and more difficult to make a dollar."

"It's a lot harder to fight another McDonald's than a Wendy's... That isn't why you got into this business: to fight yourself."

OBSERVER

Ringing up added value

Ever since Goldman Sachs helped lead last year's giant public offering of Deutsche Telekom shares, the US investment bank has liked to think of itself as the world's top privatiser. But it may have to think again: ERM, Barclay's often-maligned subsidiary, is about to claim the mantle.

When the Italian treasury decided to sell its 44 per cent stake in national telecom carrier Stet, US heavy-hitters like

Goldman Sachs were deemed to have conflicts of interest and ERM became global co-ordinator.

At the time, the deal was worth a forecast \$7.5bn, well shy of the \$13bn raised by Deutsche Telekom's offering in December.

But booming demand for cellular phones in Italy - and some corporate rejigging - have helped lift the value of the government's holding to \$14bn.

If all goes to plan, ERM will be helping its US rivals to top this year's privatisation league tables. Investment bankers, like Napoleon's generals, must above all be lucky.

Flagging interest

Romanians have been taking down the flags after US

president Bill Clinton's visit on Monday. But about 610 of the 4,000 have been flied by souvenir hunters - 800 stars and stripes to 16 Romanian red, yellow and blue tricolours. There can't have been too many hard feelings after Clinton refused to back Romania's application to join Nato.

Enlarger picture

One backroom hero behind the European Commission's 1,000-plus page Agenda 2000 blockbuster on EU enlargement to be unveiled today in Strasbourg is long-serving British Eurocrat Graham Avery.

He's been preparing opinions on the merit of each applicant country, providing solid economic analysis to help Dutch EU commissioner Hans van den Broek ensure Estonia and Slovenia got included in the talks, staving off pressure to restrict negotiations to the three German favourites - the Czech Republic, Hungary and Poland.

So what chance has Avery of heading the commission task force handling accession talks with the favoured five? Better now that his immediate boss Francois Lamy appears headed for a director-generalship in charge of budgetary matters. But he faces two obstacles.

First, commission president Jacques Santer's spokesman

Nikolaus van der Pas is understood to be interested in the top enlargement post. Second, Avery is British, and some top Eurocrats think eastward enlargement is a sly London-led manoeuvre to turn the EU into a free trade area. Maybe Tony Blair will step in and lobby for him, especially as enlargement negotiations are due to start early next year - under the British presidency.

Red ink

It looks like France's Communist Party, uneasy partner in the new left-wing coalition government, is having a spot of trouble with fiscal responsibility.

The proletarian party apparently spent FF7m during the general election campaign last month, against a budget of FF4.5m. But officials aren't red-faced. The campaign was very short, they explain. And therefore party workers demanded lots of literature. Observer hopes the government sheds a bit more light on the national budget overshoot.

Pooper scoop

So now we know what spouses chat about as political leaders meet to solve the world's troubles. Sometimes it's dog

droppings. Kuniko Hashimoto has told Japanese magazine Bungei Shunju that that's what she and Bernadette Chirac hobnobbed about as their husbands summited. The background to the US and Japan setting the world to rights was a chat about late parenthood.

First wives try "to avoid talking about anything too complex. As a result, we end up talking about things that normal middle-aged housewives talk about," says Hashimoto.

She also says she sees more of her husband since he became prime minister: as trade minister he had lots of formal dinners, but as premier he's at home most evenings. His wife assures magazine readers they always have plenty to talk about.

Unbugged

There was much political noise in Italy last October when former premier Silvio Berlusconi protested angrily that he'd found a bugging device in his office. Prosecutors yesterday stopped investigating suspected political espionage. They said the device wasn't capable of recording conversations, and placed under investigation someone Berlusconi had hired to sweep his office for possible bugs. They didn't suggest a motive for planting such an apparently useless device.

Financial Times

100 years ago

War With America Paris, 15th July. Inquiry at the United States Embassy today elicited a startling confirmation of the rumour that Spain and Japan have arranged an aggressive alliance against the United States. Senior Canovas and Marquis Ito yesterday held a long conference in Madrid at which a tacit, if not written, agreement was arrived at. The terms of the understanding, which is for the mutual protection of Cuba and Hawaii, provide that in the event of any actively aggressive move on the part of the United States Government tending towards interference in the affairs of Cuba, or persistence in the purpose of annexing Hawaii, both Spain and Japan shall declare war simultaneously.

50 years ago

Aid Europe, Says Marshall Salt Lake City, Utah, 15th July. Mr. George Marshall, U.S. Secretary of State, declared in a speech here last night that the U.S. must undertake enlarged economic aid to Europe or see the Continent turn away from democracy. The alternative to U.S. help, he said, might be to throw the war-torn nations into the arms of Communism.

Air unit will be modelled on Franco-German corps Bonn-US defence link plan

By Ralph Atkins in Bonn

Germany and the US are planning to deepen their military links by setting up a joint air defence unit that could operate in crisis regions beyond the borders of the Nato defence alliance.

The unit, which may comprise 500-600 soldiers from the two countries, would be modelled on the existing 5,000-strong Franco-German corps established by German Chancellor Helmut Kohl and former French President François Mitterrand.

The move, disclosed in Bonn yesterday, reflects Germany's determination to cement a close military rela-

tionship with the US following the withdrawal of more than 200,000 American troops from the country since the height of the Cold War.

Government officials dismissed suggestions that the plan for a joint unit reflected disenchantment with the Franco-German force or with military ties between Paris and Bonn, saying that it reflected the special circumstances of the American troop withdrawal.

It would allow the pooling of expertise, increase the capabilities of Nato forces and boost training opportunities.

Mr Volker Rühle, German defence minister, regards the move as a signal of US com-

mitment to a continued presence in Europe.

Last night the US Defence Department confirmed that the "possibility and feasibility" of a combined German/US air defence unit were being examined "in the spirit of strengthening defence co-operation" between the two countries. But it said negotiations were continuing.

Although details of the new unit are still to be finalised and joint talks are expected to last until early next year, the unit is expected to be built up during 1998 and to become operational by the end of 1999.

It is likely to be armed with Patriot, Hawk and Roland air

defence systems, which defend against incoming missiles and aircraft, and to have a fully integrated staff. Command would rotate between the US and Germany every three years.

The joint unit would be based in Germany, although the location has not yet been specified. The defence ministry in Bonn would not comment on the unit's areas of operations, but it is widely expected to have responsibilities beyond Nato territories - possibly including the Middle East. It is unclear whether the unit may also serve in the Americas.

The joint Franco-German brigade has served in Bosnia.

Arafat calls on Brussels to threaten Israeli sanctions

Palestinian leader warns over Mid-East violence

By David Gardner in London

Israeli intransigence is creating "a platform for fanatics on both sides" to drag the whole Middle East into violence, Mr Yasser Arafat, Palestinian leader, warned yesterday.

Speaking in London after meeting Mr Tony Blair, UK prime minister, he called on the European Union to threaten economic sanctions against Israel in order to salvage the Oslo peace accord, the core of the now-suspended peace negotiations between Israel and the Palestinians.

In a speech to the Royal Institute of International Affairs, Mr Arafat warned that Palestinian patience had reached its limit and that the international signatories to Oslo - the US, Russia, the European Union and Israel's two Arab peace partners, Egypt and Jordan - must now demand that Israel abide by what are international agreements.

"Peace is not only a Palestinian need," Mr Arafat said, "it is also an Israeli need, an Arab need, a European need, an American need, and an international need."

Negotiations between Israel and the Palestinians have been suspended for four months after the headline government of Mr Benjamin Netanyahu started building a new Jewish settlement in occupied Arab east Jerusalem.

This was seen throughout the Arab world as part of Mr Netanyahu's attempt to dictate the outcome of the peace process.

This strategy, Mr Arafat warned yesterday, would envelop the whole region in "confusion" - the word he tends to use for violence. He accused Mr Netanyahu of "increasing the capability of the fanatic groups on the two sides".

Painting a picture of despair among Palestinians which would shortly escape the control of his 33,000-strong security forces, Mr Arafat for the first time openly called on Europe to use its economic might to bring the Israeli leadership to its senses.

"Seventy per cent of the Israeli economy depends on Europe," the Palestinian leader said with a margin of hyperbole, "and yet this card has not been played. You only have to wave this card and

they will listen. Why are you not using the economic card? At least wave it."

Around half of all Israeli trade is with the EU, and under the recent partnership agreement reached as part of the Euro-Med strategy Brussels has decided to underpin regional peace. Israel gets unique access to the EU's research and development programme for its high-technology industries.

Nevertheless, firm German and Dutch opposition to any form of economic measures against Israel is likely to ensure that EU pressure over peace will not move beyond declarations.

Mr Arafat said yesterday he was willing to enter into "final status" negotiations with Israel - covering the future of east Jerusalem, Jewish settlements in the West Bank, the division of land and rights of Palestinian refugees - provided Israel kept implementing the first two Oslo agreements of 1994 and 1995, including troop redeployment from the occupied territories.

The Netanyahu government's only offer so far on troop pull-backs covers 2 per cent of the West Bank - "not enough for me even to go jogging in", Mr Arafat said.

Versace murdered in Miami

Continued from Page 1

magnet for the young glamorous. The pavement in front of the Versace mansion is the scene every night of a constant parade of models, actors, entertainers and tourists.

The killing is likely to amplify concern among other celebrities about their safety in the region. Tonight's open air fashion show on Rome's Spanish Steps, one of the high points of the Italian fashion season, has been cancelled, at the request of his brother and sister.

The first part of tonight's *sfista* was to be devoted to Versace's collection.

Versace, who has been suffering from cancer, had declined to attend the Rome show on health grounds, preferring to stay with his male companion in Miami.

The last time the Italian fashion world was jolted by violent death was two years ago when Mr Maurizio Gucci was murdered in Milan.

Mr Giorgio Armani, a fellow fashion designer, said yesterday that Versace's death had left him in a state of shock. Mr Armani said Versace had overcome a very serious disease with strength and dignity, adding that he symbolised together with a handful of other names "the success of Italian fashion all over the world".

Versace, 50, a native of Reggio Calabria in the country's deep south, regularly hit the headlines with his provocative outfits for celebrities, including Elton John and Madonna.

Versace launched his first collection in 1978. The family company Gruppo Gianni Versace had estimated sales of £495bn in 1996. There are hundreds of Versace shops worldwide, and the name is also carried on an array of fashion accessories and perfume, as well as clothing. The total sales of Versace brand goods reached £1,500bn in 1995.

THE LEX COLUMN

Banking on Japan

The ripples from Japan's Big Bang are reaching foreign shores. The prospect of comprehensive financial reform is certainly what has attracted Swiss Bank Corporation to team up with Long-Term Credit Bank of Japan. Their alliance, with joint ventures in investment banking, fund management and private banking, dwarfs the limited Japanese-western co-operations seen so far.

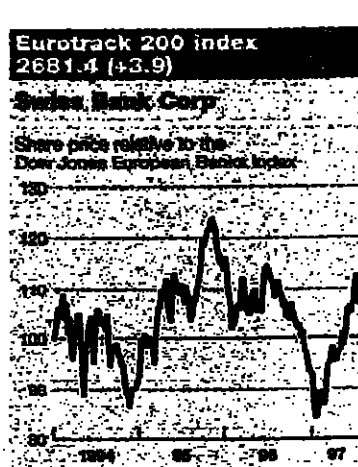
The deal makes plenty of sense for both sides. LTCB needs a new lease of life since deregulation is about to remove its privileged status as one of only four banks in Japan allowed to issue debentures. SBC brings expertise in corporate finance, equities and a full range of pension fund and private client products. In return, the Swiss will benefit from LTCB's extensive domestic distribution network and a top-notch corporate client list. The tricky part will be meshing two very different cultures. That LTCB is the only large bank in Japan not part of an old-fashioned *keiretsu* industrial group is some comfort. So is the fact that the investment banking venture will have a single pay structure and English as its single language.

This deal gives other western investment banks plenty to think about. Their Japanese operations remain largely confined to two areas: cross-border advice and proprietary trading. To build up a more durable and valuable domestic franchise may require an alliance such as this one. And there are not many attractive Japanese partners left.

Versace

The tragic death of Mr Gianni Versace, the flamboyant Italian designer, raises a serious question: to what extent can and should companies insure against the loss of key individuals? It is normally small companies that resort to key-man insurance - the corporate equivalent of life insurance - as a means of protection from the loss of an important executive. Large companies are better placed to weather such a loss. But even they sometimes take out insurance if their fortunes are closely linked to one individual - such as the Virgin group, which earlier this year bought a policy when founder Mr Richard Branson went on a hazardous balloon trip.

Versace is certainly such a company: although large - sales were around £1,500bn (\$975m) in 1995 - it



would it lack an international strategy; the hefty merger premium BT is offering would vanish. In fact, given its profit warning, MCI's shares could plummet to well below \$30 a share compared with the \$45 value of the original offer.

Such calculations imply that BT should be in much the stronger negotiating position - as long as MCI does not have a strong case to sue the British group for breach of contract. If MCI, which is notorious for its hardball tactics, refuses to give an inch, BT should call its bluff. Caving in might look like the easy option; but BT's management, not to mention its shareholders, would surely live to regret it.

NatWest

Mr Derek Wanless has not yet bitten the bullet. But the National Westminster Bank boss is at least nibbling it. NatWest's scheme to transfer its corporate lending and treasury operations from NatWest Markets, its investment banking arm, back to the main bank may look cosmetic. In fact, it could prove much more radical surgery: not only is it now conceivable that NatWest Markets could be sold; there would be little point in reshuffling the assets if that was not being seriously considered.

There is undoubtedly untapped value within NatWest. But to release it, the company needs to think a bit like a predator or break-up specialist: eyeing its business would. Few believed NatWest's current management would be able to change direction - they are, after all, the architects of the present tattered strategy.

Merely transferring assets will not be enough to regain credibility with investors. NatWest will have to follow through with disposals - either of NatWest Markets as a whole or some of its parts. It will also need to convince the market that it is doing enough to improve the performance of the core retail bank, whose cost/income ratio is higher than that of rivals. With such measures, the present management team may be able to restore its reputation. Potential merger partners, like Abbey National, which has been put off by concern that NatWest carries an investment banking albatross round its neck, may then be prepared to reconsider the matter.

Additional Lex comment on UK pensions, Page 19

MCI president says BT knew strategy

Continued from Page 1

MCI intended to go ahead with the merger. "We have a deal which the investment community has overwhelmingly endorsed," he said.

He accepted, however, that he could not speak for BT before its annual meeting in Edinburgh today, when Sir Iain Vallance, BT chairman, will make a statement about

the progress of the merger. It is believed that Mr Bert Roberts, MCI chairman, has pressed him to support the two executives at the centre of the controversy.

Observers commented that Mr Price might not have felt able to speak so freely unless Mr Roberts had succeeded.

Meanwhile the UK government has said it is to redeem its "golden" share in BT, com-

pleting the conversion of the former state-owned utility.

The process began in 1984 with the sale of the first of three tranches of shares to the public. The golden, or special, share is worth no more than an ordinary share but prevents BT from changing certain of its articles of association without the written consent of the secretary of state for industry.

FT WEATHER GUIDE

Europe today

Most of north-western Europe will stay cloudy with some local rain or showers. This afternoon, cloud will break across the Benelux and western Germany. Meanwhile, a few scattered thunder showers will occur across southern and central France. Spain and Portugal will also have scattered thunder showers. Central Europe will become somewhat drier with only widely separated thunder showers in the afternoon. More thunder showers will occur across the Balkan states and the Ukraine, particularly near the Black Sea. The Mediterranean will have plenty of sunshine.

Five-day forecast

Pressure will continue high in the north and, as a result, it will remain fine across Scandinavia. The northern and western UK will also become drier and sunnier. Meanwhile, central Europe will turn unsettled again with some regions measuring large amounts of precipitation along with a risk of flooding.

TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	33	24	Amsterdam	18	12	London	18	12
Algiers	28	20	Bangkok	32	24	Madrid	28	20
Ankara	25	18	Beijing	28	20	Moscow	22	14
Antwerp	18	12	Bombay	32	24	Nairobi	28	20
Athens	28	20	Buenos Aires	28	20	Osaka	28	20
Bahia	28	20	Calcutta	32	24	Paris	18	12
Bahia	28	20	Chicago	22	14	Rangoon	32	24
Bahia	28	20	Cairo	32	24	Reykjavik	12	6
Bahia	28	20	Dakar	28	20	Rio	28	20
Bahia	28	20	Dhaka	32	24	S. Francisco	18	12
Bahia	28	20	Delhi	32	24	Seoul	28	20
Bahia	28	20	Dubai	32	24	Singapore	32	24
Bahia	28	20	Edinburgh	18	12	Sri Lanka	32	24
Bahia	28	20	Helsinki	18	12	Taipei	28	20
Bahia	28	20	Hong Kong	28	20	Tokyo	28	20
Bahia	28	20	Kuala Lumpur	32	24	Ulaanbaatar	18	12
Bahia	28	20	Manila	28	20	Yokohama	28	20
Bahia	28	20	Mexico City	28	20	Zurich	18	12
Bahia	28	20	Mumbai	32	24			
Bahia	28	20	Nagasaki	28	20			
Bahia	28	20	Osaka	28	20			
Bahia	28	20	Perth	28	20			
Bahia	28	20	Port of Spain	28	20			
Bahia	28	20	Prague	18	12			
Bahia	28	20	Rangoon	32	24			
Bahia	28	20	Reykjavik	12	6			
Bahia	28	20	Rio	28	20			
Bahia	28	20	S. Francisco	18	12			
Bahia	28	20	Seoul	28	20			
Bahia	28	20	Singapore	32	24			
Bahia	28	20	Sri Lanka	32	24			
Bahia	28	20	Taipei	28	20			
Bahia	28	20	Tokyo	28	20			
Bahia	28	20	Ulaanbaatar	18	12			
Bahia	28	20	Yokohama	28	20			
Bahia	28	20	Zurich	18	12			

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

WIND SPEED IN KPH

WIND DIRECTION

WIND FORCE

WIND TYPE

WIND STATE

WIND COLOR

WIND SHAPE

WIND SIZE

WIND WEIGHT

WIND VOLUME

WIND DENSITY

WIND PRESSURE

WIND TEMPERATURE

WIND HUMIDITY

WIND SOLAR RADIATION

WIND INFRARED RADIATION

WIND ULTRAVIOLET RADIATION

WIND COSMIC RADIATION

WIND GRAVITATIONAL RADIATION

WIND ELECTROMAGNETIC RADIATION

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday July 16 1997

Week 29

KIVETON
PARK STEEL
SUPPLIERS OF QUALITY BRIGHT STEEL

IN BRIEF

SKF reports market upturn

SKF of Sweden, the world's largest supplier of rolling bearings, said industrial demand had revived in its key West European market and it forecast a steady improvement during the year. The group, regarded as a barometer of the world economy because of its exposure to the main sectors, said demand had turned upward in the second quarter, reversing a negative trend going back to 1995. Page 18

Margins squeezed at Banco Popular
Banco Popular, the highly capitalised Spanish bank that recently completed a stock buy-back, has reported lower than expected first-half results, which it attributed to a squeeze on margins because of lower interest rates. Page 18

Ti shares jump 9% after report
Texas Instruments said strong semiconductor sales and improved operating margins were behind a surprise fivefold increase in second-quarter earnings from continuing operations, excluding special charges. Shares jumped almost 9 per cent to \$106 as a result. Page 17

Merrill confirms record earnings
Merrill Lynch has dazzled Wall Street with record second-quarter earnings of nearly \$481m, up 11 per cent from the previous year. Earnings per share of \$1.23 far outstripped analysts' estimates of \$0.94. Merrill's strong performance spanned its securities trading, investment banking and brokerage businesses, producing record first-half earnings of \$947m. Page 17

Securities downgrades listing
Securities, one of Europe's leading suppliers of security services, became the latest Swedish company to downgrade its Stockholm stock exchange listing in protest at higher taxes on shareholders. Page 18

US utility takes control of Cepsa
Southern Company, the US electricity group, is to buy Hopewell Holding's remaining 20 per cent stake in Consolidated Electric Power Asia (Cepsa) in a deal valued at about HK\$650m (US\$845m). Page 16

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Chief price changes yesterday

FRANKFURT (DEM)	PARIS (FFR)
Alcatel	215 + 5
Alstom	331 + 13
Bois	158 - 7
Bombardier	485 - 14
BP	2750 - 180
Chemical Bank	382,5 - 6,5
Deutsche Bank	289 + 7,4
Deutsche Telekom	177 + 3
Deutsche Telekom	108 + 11,5
Deutsche Telekom	189 + 28
Deutsche Telekom	164 + 28
Deutsche Telekom	219 + 3
Deutsche Telekom	139 + 4,4
Deutsche Telekom	742 + 43,4
Deutsche Telekom	333 + 21
Deutsche Telekom	37 - 8
Deutsche Telekom	88 - 9
Deutsche Telekom	510 - 22,4
Deutsche Telekom	39,25 + 2,75
Deutsche Telekom	6,25 + 0,80
Deutsche Telekom	54,75 + 4,25
Deutsche Telekom	12,0 - 0,5
Deutsche Telekom	5,05 - 0,85
Deutsche Telekom	4,75 - 1,25

Guinness and GrandMet seize initiative in stand-off over merger Partners reveal LVMH talks

By Ross Timen in London

Guinness and GrandMet, the UK's two largest spirits companies, seized the initiative in the merger game with Mr Bernard Arnault, chairman of the French luxury goods group LVMH, over the future of the three companies' wines and spirits interests.

In a move which wrong-footed Mr Arnault - who opposes their agreed £24bn (\$40.5bn) merger - they released details of talks between the three groups held yesterday about a possible break-up of LVMH's Moët Hennessy drinks business.

Guinness and GrandMet said the finance director of LVMH, Mr Patrick Hovet, met Guinness finance director Mr Philip Yea and GrandMet executives.

They discussed terms on which LVMH would transfer its Hennessy cognac brand to United Distillers and Vintners, part of GrandMet, in exchange for shares.

Under the same scheme, the Moët champagne brand would become wholly owned by LVMH. At present, Guinness owns 34 per cent of Moët Hennessy, and the two distribute their wines and spirits jointly

in several countries including France and the US.

Details of the possible Moët Hennessy break-up were first discussed last Wednesday during a secret meeting aboard Mr Arnault's private jet at RAF Northolt in North London.

Mr Tony Greener, chairman of Guinness and Mr George Bull, chairman of GrandMet, met Mr Arnault, who controls 14.2 per cent of Guinness and 6.4 per cent of GrandMet. He is determined to protect his drinks business from being marginalised by the merger of the two UK companies' spirits businesses into GMG Brands.

Guinness and GrandMet said the proposals made at Northolt differed markedly from plans for a three-way merger of the companies' drinks businesses outlined by Mr Arnault in Paris a week earlier.

Their statement surprised Mr Arnault, who had been arguing for a merger of the three companies' wines and spirits businesses.

Last night an LVMH spokesman said "We still intend putting a three-way merger proposal to them tomorrow. It adds more value than anything else we have discussed."

The two UK companies insist they will carefully examine any proposal from Mr Arnault. "While there were elements of the new outline proposals which would not be in the best interests of GrandMet's and Guinness's shareholders in the form proposed, GrandMet and Guinness will assess in full the commercial and financial logic of this new proposal when it is detailed in writing," the joint statement said.

While the Northolt "build on the proposed GMG Brands merger, it is too early to establish whether any agreement can be reached".

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Under the same scheme, the Moët champagne brand would become wholly owned by LVMH. At present, Guinness owns 34 per cent of Moët Hennessy, and the two distribute their wines and spirits jointly

in several countries including France and the US.

Details of the possible Moët Hennessy break-up were first discussed last Wednesday during a secret meeting aboard Mr Arnault's private jet at RAF Northolt in North London.

Mr Tony Greener, chairman of Guinness and Mr George Bull, chairman of GrandMet, met Mr Arnault, who controls 14.2 per cent of Guinness and 6.4 per cent of GrandMet. He is determined to protect his drinks business from being marginalised by the merger of the two UK companies' spirits businesses into GMG Brands.

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US utility takes full control of Ceba

By John Ridding
in Hong Kong

Southern Company, the US electricity group, is to buy Hopewell Holding's remaining 20 per cent stake in Consolidated Electric Power Asia (Cepa), in a deal valued at about HK\$500m (US\$645m).

The agreement, announced yesterday, comes just nine months after Southern acquired 80 per cent of Cepa. The US group and Sir Gordon Wu, head of Hopewell and founder of Cepa, then signalled plans to

co-operate in exploiting the growing market for Asian power plants.

Since the acquisition, the two sides have drifted apart. Last month, Mr Stewart Elliott, Cepa chief executive, was replaced by the head of a Southern subsidiary amid reports of a clash in management styles.

Mr Elliott had built Cepa alongside Sir Gordon, and his departure signalled Southern's move to take tighter control of its acquisition.

Under the terms of the

deal, Hopewell will receive US\$150m in cash and Cepa's 80 per cent stake in the Tanjung Jati B power plant in Indonesia.

Construction of the plant began last year, and is due for completion in 2000. The cash payment from yesterday's deal is expected to fund the completion costs.

"We believe this is a good deal for shareholders as it enables Hopewell to complete the development of this power plant and retain a significant interest in the

power sector," Sir Gordon said.

The Hopewell chief will relinquish his role as Cepa's chairman, but will remain on the board.

For Hopewell, the sale of Cepa has eased its debt burden and strengthened its position in funding capital-intensive projects. But it raises questions about how the property and infrastructure group will replace earnings from Cepa, one of its prize assets.

The HK\$9.74bn received from the sale of a 40 per cent

stake in Cepa last October reduced Hopewell's total net borrowing to HK\$3.17bn and lowered its net debt to equity ratio from more than 90 per cent to 34 per cent.

"Hopewell's debts were the reason for the original deal and they still need substantial funding for the projects on their books," said one Hong Kong utilities analyst. He said the main concern was an elevated rail and road mass transit system in Bangkok which is running behind schedule.

Although it now has full control of Cepa, Southern also faces substantial challenges with its acquisition.

At the time of the original deal, the US group cited Cepa's experienced management and its expertise in Asian markets as incentives behind the deal.

Over recent weeks, one of the projects inherited in the acquisition has also run into trouble. Pakistan's government has signalled that it may terminate an agreement with Cepa to build a US\$5bn power plant.

ASIA-PACIFIC NEWS DIGEST

Citic eyes HK bus bid partner

Citic Pacific, the Hong Kong-listed arm of Beijing's main investment vehicle, may team with a local bus company to bid for bus routes on Hong Kong Island. Citic Pacific is involved in negotiations through Dah Chong Hong, its car trading and maintenance unit. Preliminary talks have been held with Hong Kong-listed Kwong Chung Bus Holdings, which runs bus services on Lantau Island, but the company is not ruling out participating in the bus franchise business independently.

The expected tender, for routes currently operated on Hong Kong Island by China Motor Bus, may be opened next year. While a move into the franchised bus business would mark a diversification for Citic Pacific - whose activities span property and infrastructure, including aviation and power in Hong Kong - it is not the first time a mainland-backed body has shown an interest in the sector in Hong Kong. China Travel International Investment Hong Kong, the mainland-backed travel, tourism and investment group, this year paid HK\$457m (US\$583m) for an effective 20 per cent stake in Citybus Group, one of the territory's four franchised bus companies.

Kowloon Motor Bus has been awarded a 10-year franchise to operate a public bus service. However, KMB's routes will be specified as non-exclusive to "pave the way for increased competition in the public bus services market", according to a government spokesman. The decision brings KMB into line with other franchised bus companies who operate non-exclusive routes.

Louise Lucas, Hong Kong

YAOHAN INTERNATIONAL Shares suspended

Shares in Yaohan International were suspended yesterday amid expectations of further restructuring at the Hong Kong-listed arm of the Japanese retailing group. Trading in Whimsy Entertainment, which operates indoor entertainment centres and which is also controlled by Mr Kazuo Wada, head of the Yaohan retailing group, were suspended at the same time. Industry analysts said the move could signal the sale of a stake in Whimsy to a mainland Chinese company.

The group has undergone several restructuring steps this year. In April, Pacific Concord, the Hong Kong-listed retailing group, bought a stake of nearly 20 per cent. The deal marked the formation of an alliance between the two companies, with the aim of expanding in China.

Yaohan Japan, the flagship company of the retailing group, has faced problems in its expansion strategy and has seen its share price fall sharply over recent weeks amid reports of financial difficulties. This week, the company denied reports it was planning to file for court protection from creditors.

John Ridding, Hong Kong

AIRLINES

ANZ rejigs Asian operations

Air New Zealand plans to restructure its Asian operations by cutting services to Bangkok and Osaka and developing Singapore as a regional hub for its alliance with Ansett Australia and Singapore Airlines. Mr Grant Lilly, Air New Zealand regional sales and marketing general manager, said the partners would also apply for Australian regulatory clearance for joint services to Europe via Singapore.

The airline also planned to bolster its presence in key Asian markets through code-sharing deals with Singapore Airlines and Ansett Australia, he said.

Air New Zealand will also seek Australian approval to extend its co-ordinated operations with Ansett on routes to Taiwan, South Korea and Hong Kong. "The network changes are aimed at providing a more effective coverage of regional markets and reducing duplication with our partners," Mr Lilly said.

AFX-Asia, Sydney

INDONESIAN STEEL

BHP plays down buy talk

BHP, the Australian resources group, has played down suggestions that it is planning to take a stake in Krakatau Steel, the Indonesian steelmaker being prepared for a public float. Mr Ron McNeilly, chief executive of BHP's steel division, confirmed yesterday that the company had been approached by Krakatau Steel and the Indonesian government to consider taking a minority equity stake.

"BHP and Krakatau Steel have a long-standing relationship dating back to the early 1970s and for that reason they approached us and we agreed to examine their proposition and give it consideration," he said. But he stressed it was understood that the Indonesians had also approached other international steelmakers with an equity offer and BHP had made no decisions on the matter.

Indonesia's domestic steel consumption is expected to grow significantly and rapidly in line with the economic growth forecast for that country, he said. "Because that market opportunity is likely to be largely met from domestic production, it is prudent to investigate it. But we are certainly not looking at steelmaking overseas in lieu of steelmaking in Australia."

Mr McNeilly was reacting to Indonesian press reports suggesting BHP would buy a 25 per cent stake in Krakatau as part of a public float planned for October. Mr Aidi Yuzar, the secretary general of Indonesia's Department of Industry, was quoted supporting the BHP purchase.

Bruce Jacques, Sydney

YANKEE BONDS

SAIL 'plans \$100m offer'

Steel Authority of India (SAIL) plans to raise \$100m via an offering of 10-year Yankee bonds in mid-September, investment banking sources said.

The proceeds will be used to part-finance long-term capital requirements for SAIL's expansion plans. Merrill Lynch and Lehman Brothers would lead manage the issue, the sources said. The bonds would be rated within a month.

AFX-Asia, Bombay

SBC/LTCB deal

The finances of the alliance:

1: Both groups will purchase a 3 per cent equity stake in each other, as a "symbolic" token of goodwill.

2: LTCB will conduct a capital raising of ¥200bn by way of ¥130bn of preferred stock and ¥70bn of subordinated debt. SBC will buy about 50 per cent of the preferred stock.

The structure of the alliance:

● A new global investment bank: LTCB and SBC will form a joint venture partnership called LTCB SBC Warburg Securities, which will be responsible for the Japanese investment banking business of both firms worldwide. It will combine the 420 staff at SBC Warburg's Japan operations and 280 staff at LTCB Securities, an affiliate of LTCB.

● Operations will start in early 1998, with a paid-up capital of ¥50bn, in which SBC and LTCB will eventually have an equal 50 per cent stake (although initially the LTCB stake will be limited to 40 per cent because of current restrictions).

● A new asset management group: SBC Brinson, the asset management arm of SBC, will link with LTCB Investment Management, an LTCB affiliate, to form a group called LTCB SBC Brinson. LTCB Investment Management has more than ¥1,000bn of assets under management and is the seventh largest pension fund manager in Japan.

● A new private banking group: the alliance intends to create Japan's first private bank, by linking SBC Private Banking with LTCB's customer services and client base. Initially the groups will conduct market research to assess the potential product demand, before launching a fully-fledged service later.

from a new office - rather than either of the existing LTCB or SBC Warburg branches.

The culture of Japanese banks has traditionally been at odds with western investment banking groups: Japanese management ethos has been based around the concept of a "job for life", with pay and personnel rotated between departments.

Mr Johannes De Gier, SBC Warburg executive chairman, insists that merging these different cultures will be possible. "We have spent much more time learning about each other's culture than each other's financials," he says.

LTCB says it wants radical management change. Mr Onogi says: "We are trying to implement cultural change in LTCB - we need to implement global standards." This will be made easier by the limited size of the personnel involved: LTCB has only 2,000 career track staff and the alliances will primarily involve LTCB's affiliates, rather than the core bank itself.

LTCB has another crucial advantage: it is virtually the only big Japanese bank not linked into a web of corporate network. This independence was a key attraction for SBC. Mr De Gier says:

Nevertheless, the task for both LTCB and SBC remains a bold one. The fact that SBC is prepared to take the risk shows just how seriously some foreign groups are taking Big Bang. "What this shows is that we think that Big Bang is definitely for real - it will revolutionise the Japanese markets much faster than people realise," says Mr Arnold.

Gillian Tett

rent regulations are lifted in Japan.

Although the commitment will be limited by an LTCB official, both sides stress it will be very much a union of "equals".

The most radical part of the plan is the operations on the ground. Both SBC and LTCB insist they want a complete cultural merger in the new joint ventures.

The joint investment banking group, for example, will have one type of pay and job structure for its employees, irrespective of whether they come from LTCB or SBC Warburg. A single language, English, will be imposed and the new entity will be run

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Mr Onogi says: "We are quite complementary - if we each tried to do this on our own it would take enormous resources."

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Bold experiments in cultural integration

SBC and LTCB are the first to try merging traditional Japanese banking with western practices

As Swiss Bank Corporation and Japan's Long Term Credit Bank unveiled their ground-breaking alliance yesterday, one SBC official did not mince his words.

"The hard part of this [alliance] is not the capital structure - it is the logistics and management," said Mr Lugman Arnold, Asia chairman of SBC Warburg.

The challenge is huge. The SBC-LTCB deal marks potentially one of the biggest cultural experiments attempted in Japan's banking world.

Since the Japanese government announced last year plans for "Big Bang" financial deregulation, a flurry of alliances has emerged between Japanese and western groups. However, these have so far been limited in scope, focusing on collaboration in specific services.

The SBC-LTCB deal is far more sweeping than a tie-up. They are planning a partnership of investment banking, asset management, operations and staff in Japan. Consequently, the planned deal cuts to the core of a question dogging Japan's Big Bang reforms:

whether western banking practice can be integrated with the traditional culture of Japan's financial sector.

Both groups have powerful reason to hope so. The deal for SBC represents a crucial plank in its ambitions to become a leading force in Japan and the rest of Asia. By teaming with a domestic bank, it believes it can turn Japan into a new "home market", on a par with its other "home markets" such as the US or Europe.

Even more is at stake for

its traditional business, corporate lending.

Mr Katsunobu Onogi, LTCB president, says: "We want to transform LTCB into a completely new entity based on global standards. The alliance is part of this."

The business logic is certainly attractive. SBC has something that LTCB, like most Japanese banks, lacks - expertise in advanced global financial products and services, ranging from private banking to derivatives.

But LTCB has something which SBC Warburg, like other foreign groups, lacks - a distribution channel that allows access to Japan's vast corporate and customer client base.

Teaming the distribution channel with the global financial expertise will potentially provide a cheap way for both groups to have a powerful advantage over their rivals come Big Bang.

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These will be co-ordinated by a steering committee, which might turn into a holding company once current regulations are lifted in Japan.

Mr Onogi says: "We are quite complementary - if we each tried to do this on our own it would take enormous resources."

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CITTA' DI TORINO

INVITATION FOR EXPRESSIONS OF INTEREST IN THE ACQUISITION OF 43% OF THE SHARE CAPITAL OF AEM - AZIENDA ENERGETICA METROPOLITANA TORINO S.P.A. ("AEM")



The City of Turin (the "Municipality") owns approximately 99% of the share capital of AEM, a company whose principal business comprises the generation and distribution of electricity (about 250,000 customers) and heat (ca. 11m m² of heated volumes) and the management of public lighting, traffic lighting and heating equipment in municipal buildings. AEM has 10 hydro-electric and 3 co-generation power stations with installed capacity of approximately 505 MW electric and 507 MW thermal by way of co-generation, and 1996 sales of approximately Lire 337 bn.

On 18 November 1996, pursuant to Resolution no. 9605443/64 (the "Resolution"), the Municipal Council of Turin resolved to sell 43% of AEM's share capital by placing 43% with a strategic investor and no more than 5% with AEM's employees and - subject to applicable requirements - with AEM's customers. The shares will be placed with the strategic investor both by way of a direct sale of part of the AEM shares owned by the Municipality and by way of a capital increase reserved solely for the strategic investor.

In order to implement the Resolution the Municipality intends to receive and review expressions of interest ("Enquiries") in acquiring a 43% stake in AEM's share capital made by strategic investors operating within the scope of AEM's activities and therefore able to contribute to AEM's growth.

This advertisement is only addressed to joint-stock companies which, on the date of Enquiry, fulfill the above criteria and have net equity, on a non-consolidated or consolidated basis, of not less than Lit. 200 bn. If the Enquiry is made jointly by more than one entity acting together (the "Concert Party"), such Enquiry will only be considered if each entity is a joint-stock company, if at least one of the entities fulfills the above net equity criteria and if all of them participate as one party to the contract, the major contribution being made by investors which fulfill the above operating criteria.

The Municipality is being advised by Istinto Mobiliare Italiano S.p.A. ("IMI") and Barclays de Zoete Wedd Limited ("BZW") ("The Advisors"). Those interested in the acquisition are invited to contact them should they require further clarification. Interested parties (fulfilling the above criteria) should express their interest in the acquisition by submitting in writing (including by fax), no later than 12.00pm (Italian time) on Monday, 4 August 1997, a request for a copy of the AEM Information Memorandum to either of the following:



IMI - Istinto Mobiliare Italiano S.p.A.
Viale dell'Arte 25
00144 Rome - Italy
Attn: Ing. Giuliano Mari / Dott. Simone Basili
Tel.: +39-6-59 39 37 38
Fax: +39-6-59 39 30 64



BZW - Barclays de Zoete Wedd Limited
5 The North Colonnade - Canary Wharf
London E14 4BB - United Kingdom
Attn: Dott. Bernardo Anselmi
Tel.: +44-171-756 4850 / 773 3927
Fax: +44-171-775 8033 / 773 1825

Each entity submitting a request in writing for a copy of the AEM Information Memorandum, should enclose the following: a copy of both its Memorandum of Association and Articles of Association (or other constitutional documents); a list of the members of its governing and controlling bodies, indicating their authority to represent the entity; consolidated and non-consolidated annual reports (the "Annual Reports") for the last three financial years or, for companies which have been established for less than three years, the Annual Reports available, including the reports of the Board of Directors and the Board of Statutory Auditors (as well as any report by independent auditors); a list of the main shareholders, in particular those who hold, directly or indirectly, a controlling stake, with the percentage their respective holdings represent; their certificate of incorporation; a description of the business showing the company's industrial, commercial, organisational, and financial characteristics and an explanation of the reasons for wishing to make the investment.

If the application is made by a Concert Party, each member company is requested to provide the above documentation. Information is also requested on the composition of the Concert Party, proving that it has the aforesaid operating characteristics.

The Municipality, in its sole and absolute discretion and without any need to provide reasons therefor, reserves the right to make all decisions with regard to initiating any relationship pursuant to this invitation, as well as the right to withdraw from negotiations or to terminate the sale process without incurring any liability whatsoever.

The Advisors will send selected parties the text of a Confidentiality Agreement, which they will be required to sign and return. Once this Agreement, duly signed, has been received, the Advisors will forward a copy of the Information Memorandum.

Publication of this invitation and receipt of Enquiries shall not obligate the Municipality to sell to any person nor give any person any rights against the Municipality or the Advisors (including, without limitation, payment of any intermediary or consultancy expenses).

This advertisement is an invitation for expressions of interest, and does not constitute an invitation to bid, nor an offer to the public according to section 1336 of the Italian Civil Code, nor a solicitation of savings from the public according to sections 1/18, Law 7 June 1974 no. 216 as subsequently amended and supplemented.

This advertisement and the entire sale procedure are governed by Italian Law. Any dispute in respect of them shall be subject to Italian jurisdiction and within the exclusive competence of the Court of Turin.

The original text in Italian of this invitation will prevail over any other text published in any other language. The contents of this invitation, which have been prepared by, and are the sole responsibility of, the Municipality, have been approved by Barclays de Zoete Wedd Limited (regulated by the Securities and Future Authority Limited) for the purposes of Section 57 of the Financial Services Act of 1986.

Torino, 16 July 1997

IL DIRETTORE DEL SERVIZIO CENTRALE PIANIFICAZIONE E CONTROLLO
Dott. Paolo Frascino

Bridgestone unit to expand in US

By Gwen Robinson in Tokyo

Bridgestone-Firestone, the largest subsidiary of Bridgestone, the world's largest tyre maker, is planning a \$400m factory in the south-eastern US.

The company hopes the factory will help lift the group's market share from 16 to 20 per cent.

The factory will be Bridgestone's ninth in the US and 17th in the world, further challenging Goodyear's "Tire and Rubber, the US market leader, on its own territory," said Mr Masatoshi Ono, chairman.

"Bridgestone-Firestone has enjoyed four straight years of improved market share and sales, and we are determined to build on this momentum," he said.

The new plant is also intended to help the Bridgestone group increase local

production and reduce its reliance on imports.

The majority of Bridgestone's tyres sold in the US are made in the country, but the group hopes to increase domestic production further.

Late last year it said it would spend \$480m in 1997-98 upgrading its plants in the US and Canada to expand annual production of passenger and light truck tyres by about 4.7m units.

Bridgestone-Firestone, which is based in Nashville, Tennessee, will soon decide on the site for the new factory. It plans to start construction with a view to beginning production by early 1999.

The plant will start with a workforce of 300 to 400, growing to about 800 by 2000. By then, the factory's output is expected to reach 25,000 radial passenger and light-truck tyres a day.

Salim Group plans assets reshuffle

By Manuela Saragosa in Jakarta

The Salim Group, Indonesia's largest conglomerate, plans to separate its cement and food businesses in a deal that reshuffles assets between its listed units.

In addition, the Salim-controlled QAF food company of Singapore will buy a majority stake in Indofood, Salim's listed Indonesian food manufacturer.

To complement the Salim restructuring, the Singapore-based unit of HEM Sampoerna, the Indonesian clove cigarette-maker controlled by Mr Putera Sampoerna, signed an agreement with QAF yesterday to create a regional investment arm for consumer, food and

beverage ventures in Asia. Mr Sampoerna has been looking to diversify away from the core clove cigarette business.

A complicated two-pronged restructuring of Salim group, controlled by Mr Liem Sioe Liong, one of south-east Asia's richest men, calls for Salim-controlled Indocement to sell its 51 per cent equity stake in Indofood to Indocement's shareholders and to the Sampoerna family.

The Sampoerna family will emerge with a 10.54 per cent holding in Ind

COMPANIES AND FINANCE: THE AMERICAS

Merrill Lynch surges 11%

By Tracy Corrigan
in New York

Merrill Lynch showed how it earned its nickname "The Thundering Herd" yesterday when it dazzled Wall Street with record second-quarter earnings of nearly \$48m, up 11 per cent from the previous year.

Earnings per share of \$1.23 far outstripped analysts' estimates of 94 cents.

Merrill's strong performance spanned its securities trading, investment banking and brokerage businesses, producing record first-half earnings of \$94m, 12 per cent higher than the previous high set last year.

Investment banking revenues rose 8 per cent to \$62m, fuelled by a record quarter in mergers and

acquisitions and in spite of slightly lower underwriting revenues, the firm said.

In the second quarter, Merrill ranked second in completed global mergers and acquisitions, above Goldman Sachs, according to Securities Data.

Merrill also reported a 12 per cent rise in private client assets to nearly \$850bn, in sight of the \$1,000bn former chairman Mr Dan Tully set two years ago as a target for the end of the decade.

Commission revenues, primarily from trading, rose 11 per cent to \$1.1bn, of which 42 per cent were defined as non-US trading revenues.

Mr Michael Flanagan, of Financial Services Analytics, said the results "appear to vindicate Merrill's international growth strategy."

Merrill has made a series of acquisitions outside the US in the last few years, including Smith New Court in the UK and McIntosh Securities in Australia.

Mr David Komansky, Merrill chairman, said that the firm would continue to target growth outside the US, and was planning to build its investment banking, fund management and private banking businesses overseas through acquisition and organic growth.

A spate of stronger-than-expected results suggests that the market's strength towards the end of the quarter compensated for a difficult April, contrary to expectations.

PaineWebber yesterday reported second-quarter earnings per share of 86

cents, compared with estimates averaging 75 cents; Donaldson, Lufkin & Jenrette on Monday reported earnings of \$1.49 a share, compared with estimates of \$1.20.

PaineWebber benefited from the strength of municipal bond and real estate investment trust markets, while DLJ's record net income of \$100m was fuelled by fee income from mergers and acquisitions, and private equity business.

Travelers Group, the US financial services group, yesterday reported record earnings per share of 99 cents in the second quarter, compared with 86 cents a year ago, beating analysts' estimates of 94 cents. Net income of \$662.9m was up from \$575.72m a year ago.

Whirlpool up in term despite lower revenues

By Richard Waters
in New York and Peter Marsh in London

Whirlpool, one of the world's two biggest makers of home appliances, registered a 7 per cent slump in revenues to \$2.1bn during the second quarter, reflecting tough market conditions in North America and Europe and the effects of a stronger dollar.

However, the US company still managed to lift after-tax earnings to \$65m, from \$52m a year before, on lower costs and interest expenses. Earnings per share, at 86 cents, were up from 70 cents last time and slightly ahead of most analysts' expectations.

Despite the revenue decline, Mr David Whitman, chairman, said the latest figures reflected "significant improvements" in Europe, where the company generates about 30 per cent of its sales.

The number of appliances shipped in Europe during the quarter was higher than a year before, unlike other

manufacturers, and sales in local currency terms were up 2.5 per cent, the company said. However, the translation effect of a stronger dollar led to a 5.7 per cent decline in reported European sales for the quarter.

The company has recently stepped up its marketing efforts in Europe, where it occupies the number three position in white goods behind Electrolux of Sweden and Bosch-Siemens of Germany.

However it has been hampered by weak demand, with industry representatives warning that total domestic appliance sales volumes across Europe will fall up to 2 per cent this year. Because of falling prices, the total value of sales of white goods across the continent is expected to decline this year for the fifth consecutive year.

In recent weeks, Electrolux, which vies with Whirlpool for the number one slot in white goods worldwide, has announced plans to shut



David Whitman: stepping up marketing efforts in Europe

25 factories and cut 12,000 jobs around the world because of tough market conditions.

In North America, meanwhile, Whirlpool was held back by weak sales of new air conditioners. A cool summer last year had led to an overhang of equipment in

stores this summer, Whirlpool said.

Appliance manufacturers had also faced a considerable weakening of demand among US consumers recently for durable consumer goods of all kinds, including items such as washing machines and refrigerators.

TI shares jump 9% on strong earnings report

By Louise Kehoe
in San Francisco

Texas Instruments said strong semiconductor sales and improved operating margins were behind a surprise fivefold increase in second-quarter earnings from continuing operations, excluding special charges.

Shares of the US semiconductor and electronics manufacturer jumped almost 9 per cent to \$106 yesterday on the news. Operating income for the quarter was \$1.07 a share, well above analysts' estimates of about 87 cents.

Rapid growth in demand for digital signal processing (DSP) chips, which are used in a wide range of telecommunications, networking and multimedia applications, helped to boost revenues to \$2.6bn, up 7 per cent from \$2.4bn in last year's second quarter.

The 1996 figure included sales from TI's printer and mobile computing businesses, which have since been sold.

Results for the latest quarter

included a pre-tax charge of \$44m in connection with TI's decision to withdraw from semiconductor joint ventures in Thailand, and a \$66m gain from the sale of three businesses, the largest of which was software.

Net income from continuing operations, excluding the special items, was \$213m, against \$41m in the second quarter of 1996. Including the special items, net income was \$224m.

Over the past year TI has divested several business units to focus on its semiconductor operations, and in particular DSPs. These chips were becoming the "core element" in a growing number of electronic products, said Mr Thomas Englebos, president and chief executive.

The world market for DSPs is growing at about 30 per cent a year and will reach \$50bn over the next decade, TI predicted.

Overall, semiconductor revenues were up 17 per cent in the second quarter, compared with the same period last year, driven by higher

sales of DSPs. However, TI continued to record a loss on sales of dynamic random access memory chips, and pricing pressures on these commodity chips increased towards the end of the second quarter, TI noted.

Volatility in the D-Ram market was expected to continue in the near term, TI said. However, the overall semiconductor market was making a "moderate recovery" from the decline precipitated by rapidly falling D-Ram prices over the past two years.

In its latest divestiture, TI sold its defence business to Raytheon for \$2.95bn. The sale was completed this month and TI will record a net gain of \$1.5bn in the third quarter, the company said.

For the year to date, TI reported revenues of \$4.8bn, against \$5.1bn in the first half of 1996. Net income from continuing operations was \$336m, or \$1.65 a share, compared with \$173m, or 89 cents.

IRS gives go-ahead to GM spin-off

By Richard Waters

The planned \$9.5bn sale by General Motors of its Hughes defence business has crossed one of its biggest potential hurdles, with news that the deal had received the blessing of the Internal Revenue Service.

Hughes Electronics, the GM subsidiary which is due to be dismantled as a result of the sale, said yesterday that the US automotive group had this week received approval from the tax authorities.

The complex deal, structured as a spin-off rather than an outright sale, has been among the most controversial at a time when both Congress and the IRS have shown concern about mergers and demergers that escape tax liabilities.

GM announced in January it had agreed to sell its defence business to Raytheon, after an auction among potential buyers. It is also merging the Hughes auto electronics unit, Delco, with its other car parts operations, while the state-life businesses will continue independently.

To avoid an outright disposal of the defence business, which would have led to a large tax charge, GM has structured the transaction to leave it nominally in control of the unit. The defence operations will first be spun off in a separate company, then merged with Raytheon.

While GM shareholders will hold only 30 per cent of the equity in the enlarged company, they will control about 80 per cent of the votes in the enlarged company, leaving them nominally in control and so avoiding a tax liability for change of control.

Some of the structures which have been used by Wall Street to avoid taxes on big corporate spin-offs have come under attack in Congress this year, with attempts to adopt legislation to make such deals taxable.

The Hughes defence sale is still dependent on the support of holders of GM's own stock and the separate Class B stock.

Charges prompt Enron to cut earnings targets

By Christopher Parkes
in Los Angeles

Enron, the Texas-based international energy group, has reduced its 1997 earnings targets after charges drove it into a loss of \$1.71 a share in the second quarter, compared with a 46-cent profit last time.

The news jolted Wall Street, and the stock fell more than \$2 in early trading to \$38.

Although operating results were in line with expectations, the cost of settling a dispute over North Sea gas supplies, and a \$100m charge to cover reduced margins on MTBE fuel additives, led to a \$420m net loss for the quarter, against income of \$117m in the comparable period of 1996.

Excluding these charges, the company said it had cut its internal profit goals for the full year by about

30 cents a share, to about \$2.35.

Although the group said it was well placed to resume strong growth in 1998, prospects had been affected by three factors.

In addition to lopping \$1.81 a share off the second-quarter results, the \$775m pre-tax cost of settling a contract battle with Phillips Petroleum, British Gas and Agip over gas from the North Sea's J-Block, would incur annual interest charges of about 10 cents a share. The cost this year would be about 6 cents a share.

Hopes of a net gain from the reduction of Enron's stake in EOTT Energy Partners were unlikely to be realised this year, the group said. Product margins and the reduced value of EOTT made an early disposal unlikely.

Third, the removal of price

hedges on oil and gas production and exploration was also likely to affect results.

"Because prices for the remainder of the year are highly uncertain, we cannot forecast that we will be able to fully offset the previously booked hedge losses through price increases in the second half of 1997," said Mr Kenneth Lay, group chairman.

Enron, which yesterday also announced plans to buy back 10m of its shares in the second half, said the best growth prospects for 1998 lay in its wholesale electricity business, increased oil and gas production and the completion of key power projects.

Mr Lay said the impact of the J-Block settlement had led to a "disappointing" quarter, but the new contract was "clearly beneficial" to longer-term earnings prospects.

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All of these securities having been sold, this announcement appears as a matter of record only.

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4,794,597 American Depositary Shares
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July 1997

COMPANIES AND FINANCE: INTERNATIONAL

SKF sees rise in demand for bearings

By Greg McIvor
in Stockholm

SKF of Sweden, the world's largest supplier of rolling bearings, said yesterday that industrial demand had revived in its key west European market and forecast a steady improvement during the year.

The group, regarded as a barometer of the world economy because of its exposure to the main sectors, said demand had recovered in the

second quarter of the year, reversing a negative trend going back to 1995.

The news, which came as SKF reported a 27 per cent drop in half-year profits, helped lift the company's shares. The most-traded B share rose SKr8 to SKr220 before slipping to close at SKr212.

Mr Peter Augustsson, SKF managing director, said: "The improvement in demand, which has begun in western Europe, should

result in gradually rising sales in this market during the second half of the year. However, he said the picture varied between countries and customer segments.

Demand in the important German market rose, driven by industrial exports and investments. Industrial sales growth was strongest in Scandinavia, France and Spain, but was slower in Italy and the UK.

Sales to customers in the general machinery industry

were marked by a recovery in northern Europe but no visible upturn in southern Europe, SKF said.

Meanwhile, sales to the industrial and west European automotive aftermarkets, for replacement parts, had not picked up.

Overall, SKF estimated that production and sales of cars in western Europe would increase marginally this year, but with substantial variations between countries. This was due in part to

different national measures taken to stimulate sales.

Outside Europe, Mr Augustsson predicted volumes would continue to grow. He forecast SKF would take a 5 per cent share of the Japanese market "within some years", following agreements to supply bearings to Toyota and Nissan, the motor groups.

Pre-tax profits slipped from SKr98m to SKr65m (\$84m) in the second half, in spite of a 7 per cent increase

in sales from SKr17.5bn to SKr18.7bn. Favourable exchange rate fluctuations accounted for five percentage points of the sales increase.

Second-quarter operating profits were SKr682m, compared with SKr762m in the corresponding period last year and SKr655m in the first quarter of 1997.

SKF blamed lower margins and a drop in net financial items for the decline in half-year profits.

INTERNATIONAL NEWS DIGEST

Interest costs keep Raytheon flat

Higher interest costs and tax-related income adjustments cancelled out a 13 per cent rise in second-quarter operating profits at Raytheon, the US aerospace and engineering group. Net income was unchanged at \$209.5m and earnings per share edged up 1 cent to 89 cents, the company said. Operating income of \$382m, compared with \$339m, was bolstered by record results from the general aviation aircraft and electronics systems divisions.

The group, which closed its acquisition of Texas Instruments' defence operations last week - after the end of the quarter - said its electronics businesses were the quarter's strongest performers. Sales rose 14 per cent and operating profits were 22 per cent higher than a year ago. Engineering and construction reported flat profits, and the appliances business, most of which is being sold in a deal announced this week, earned operating income of \$28m on revenues of \$388m.

Christopher Parkes, Los Angeles

SWEDISH EQUITIES

Securitas downgrades listing

Securitas, one of Europe's leading suppliers of security services, yesterday became the latest Swedish company to downgrade its Stockholm stock exchange listing in protest at higher taxes on shareholders. The defection from the main A list to the O, or unregistered, list follows similar moves by a series of Swedish companies. These include Hennes & Mauritz, the fashion retailer, Marieberg, the media group, and Assa Abloy, the lockmaker. Securitas said the switch would take effect on July 23.

Unlike the A list, the O list - designed for smaller, growing companies - is exempt from wealth tax on shareholdings. It has become a refuge for larger groups after a government decision last year to extend the wealth tax to cover 100 per cent of individuals' shareholdings, up from 75 per cent. The wealth tax is 1.5 per cent.

There had been fears that the shares of companies which have left the A list would suffer from lower liquidity, because some institutional investors are prevented by in-house rules from buying shares which lack a main listing. But Mr Hakan Wihberg, Securitas chief financial officer, said there was no real disadvantage. "The trend [among investors] is to look at the liquidity of the share and the kind of company, rather than what listing it has," he said.

Greg McIvor, Stockholm

ROM TELECOM

Five banks vie for mandate

Romania is expected to select the adviser for the privatisation of Rom Telecom, the state-owned telecommunications utility, from a list of five leading investment banks on Monday. The mandate, one of the most fiercely contested advisory contracts on offer in east Europe, initially attracted applications from 36 banks.

The number was reduced to 10 in the spring, and Mr Sorin Pantis, Romanian communications minister, said yesterday the list had now been cut further on the basis of the "technical quality" of the offers. The final selection had been delayed until the beginning of next week by uncertainty over the nature of the success fees being demanded by some of the banks, said Mr Pantis.

Romania is seeking in the first stage a strategic investor to take a stake of about 30 per cent in Rom Telecom, in a deal which is expected to value the utility at between \$4bn and \$6bn. Kevin Done, East Europe Correspondent

GERMAN INDUSTRY

Viag names finance chief

Viag, the large Munich-based industrial conglomerate, has ended a year-long search for a finance chief. It announced yesterday the appointment of Mr Erhard Schipporeit as finance director with effect from October 1. Mr Schipporeit is currently chairman of Varta, the battery manufacturer.

Mr Schipporeit, 48, has worked at Varta for 16 years and is understood to have been attracted by the offer of a senior position of a group with an annual turnover of DM42.5bn (\$23.7bn) - compared with DM2bn at Varta.

Separately, Mr Georg Obermeier, Viag chairman, told the group's annual meeting in Munich he expected an increase in Viag's sales this year and, despite start-up losses in telecommunications, stable or slightly higher earnings.

Ralph Atkins, Bonn

ITALIAN STOCK EXCHANGE

Sell-off to raise L40bn

The Italian Stock Exchange Council yesterday unveiled details of the long-awaited privatisation of the Italian bourse, to be completed by the end of September. The sale will raise a minimum of L40bn (\$23bn) for the Treasury and will involve a private placement through competitive tender.

Qualified investors will be able to bid for a minimum stake of 0.05 per cent and a maximum of 5 per cent. A total of 2,000 lots of 1,000 shares each will be offered for tender. The minimum price for each lot (or 0.05 per cent of the bourse's total capital) has been fixed at L20m. The tender offer will be open from September 2 to September 8 and the settlement period for successful bidders will be from September 15 to September 19. The new board of the bourse will be chosen by September 29.

A total of 1,020 lots, or 51 per cent of the bourse's capital, will be reserved for domestic and international brokers already authorised to deal in Italy, and the remaining lots will be open to other financial and corporate investors.

Paul Betts, Milan

FRENCH CARS

Renault market share slips

Renault, the French carmaker, is still aiming for a market share in western Europe of at least 10 per cent in 1997, in spite of a decline in its first-half performance, Mr Philippe Gamba, European commercial director, yesterday revealed that the group's first-half market share had slipped to 9.4 per cent, from 9.8 per cent in the corresponding period of 1996 and from 10.6 per cent in 1995.

The latest decline is linked to the weakness of the market in France, where new car registrations were down nearly a quarter from a year ago. The overall fall masks a strong performance in some other European markets. In Germany, the company's market share exceeded 6 per cent for the first time in several years, and in the UK market share reached an all-time high of 7.3 per cent.

David Owen, Paris

HUNGARIAN IPO

N American Bus valued at \$45m

Shares in North American Bus Industries were yesterday fixed at Ft3.290, at the top end of the range, following strong demand for the initial public offering from the Hungary-based busmaker. An offering of 1.7m shares to domestic and selected foreign institutional investors was 3.8 times subscribed, prompting majority shareholder First Hungary Fund to release another 200,000 for sale. A further 65,300 extra shares from the fund's holding will be offered to domestic institutions. Yesterday's pricing values the company, which makes buses for the US market, at Ft14.7bn (\$45.6m).

Mark Mulligan

JCI chairman reaches for the main prize

Mzi Khumalo believes a merger with Lonrho will happen sooner or later, writes Philip Gawith

Mr Mzi Khumalo and Sir John Craven have two things in common: both chair large mining companies, respectively JCI and Lonrho, and both were born in South Africa. There the similarities end.

Sir John went the route of privilege, via an exclusive South African private school, to the helm of Morgan Grenfell and a seat on the board of Deutsche Bank. Mr Khumalo, by contrast, spent 12 years in the notorious Robben Island prison for pursuing the cause of the then banned African National Congress.

Now Mr Khumalo's JCI is in effect Lonrho's largest shareholder - it has an option over 26.7 per cent of the shares which will be activated in December. Lonrho last month rebuffed a merger initiative from JCI. Sir John is understood to have been keener on reaching an arrangement with Anglovaal, the South African mining house run by his old friend, Mr Basil Herscov.

But that option no longer looks possible. "Any attempt to merge Lonrho with Anglovaal... we will block that," says Mr Khumalo. "Anyone who wants to deal with Lonrho has to come to Johannesburg to talk to us."

The perception in the JCI camp is that Sir John has obstructed a deal which other Lonrho managers - notably Mr Nick Morrell, chief executive, and Mr Terence Wilkinson, who runs the South Africa operations - were keen on. But Mr Khumalo says there is no bad blood. "We are not being hostile... we would like to keep him [Sir John] on as chairman."

He says that if Lonrho and JCI were to merge, Mr Wilkinson would "probably" be chief executive of the new entity. "Terence is a really, really good manager," Mr Khumalo suggests a role for himself as a non-executive deputy chairman (he has other large commitments to the growing financial ser-

vices conglomerate, Capital Alliance). Mr Khumalo, of course, is under considerable pressure to make changes. JCI's share price has dropped to R29 since he paid R54.50 a share last November to take control. This can be largely blamed on the slide in the gold price, but he has not given the market much to be enthusiastic about, with episodes such as the departure of former managing director Mr Bill Nairn unsettling investors.

Mr Khumalo's first priority is to turn JCI's existing assets to better account. A fast-track strategic review is under way, with a report due by the end of this month. Job cuts and disposals are likely to follow. Already, 3,400 jobs have gone, with a further 3,500 expected.

Behind these efforts is the desire to get a better rating for JCI's gold assets. Mr Khumalo says Western Areas is valued at about \$11 an ounce of gold reserves. This compares with average valuations of more than \$100 in North America, until recent price falls. His aim is to get his mines' figures up to \$50-\$80. A key element in this will be to get JCI's production costs down to around \$240 an ounce from more than \$300 now.

The second priority is to acquire critical mass. Mr Khumalo wants to build a "serious, global mining business", but concedes that "JCI is very thin". Size is key to obtaining a decent rating, which in turn allows improved access to international capital markets.

All this leads to Lonrho, which offers access to platinum, a world-class coal business in the form of Duiker, and a London listing. Lonrho is also a key element in the restructuring of the South African mining industry. JCI wished to prevent it falling into enemy hands.

Mr Khumalo believes that a deal with Lonrho will happen sooner or later. The first step will probably involve JCI selling its coal assets to



Sir John Craven: rebuffed merger initiative



Mzi Khumalo: wants to build 'global mining business'

Duiker, and using the cash to pay down the money borrowed to pay for the Lonrho stake. Then, if no deal follows sooner, Mr Khumalo believes there will be a merger between the two once Lonrho demerges its non-mining assets. Common shareholders, he argues, will demand the cost savings that a merger would bring.

Once JCI and Lonrho are in harness, Mr Khumalo sees potential for their combined operation to bid for other projects. With Gencor splitting its base metals interests into the offshore company Billiton, he has his eye on the precious metals operation left in South Africa. In particular, he would like to combine Gencor's Beatrix mine with JCI's Joel to form a large, low-cost producer. The other South African

mining house Mr Khumalo would like to do business with is Gold Fields. Two assets appeal: one is Kloof, a rich but troubled mine which has synergy potentials with Western Areas, the big growth project in JCI. The other is the Tarkwa mine in Ghana, close to JCI's own Prestea mine.

While such deals would help JCI develop critical mass, the main task is putting the gold mines on to a more profitable footing. Local commentators have said black managers such as Mr Khumalo and Mr Ramaphosa have a better chance than their white counterparts in extracting improved productivity from their largely black workforce. Mr Khumalo demurs: "It is not

so... it's nonsense. I have spoken to the unions at JCI and made it clear. We are here to run a business. I'm not for any of this brotherhood stuff."

In a country crippled by political correctness, where business finds itself under enormous pressure to pursue social ends, such frankness is breathtaking. Coming from a black businessman, it is especially so. Few whites dare question the empowerment mantra, and many blacks would like it enforced via legislation. Mr Khumalo, however, will have none of it. "I have never seen any of the companies I have been involved with as examples of black economic empowerment. People who have backed me have made money."

Capital Alliance share-

holders, who have seen the value of their shares rise from R5 to R40 over the past 18 months, would applaud. But JCI and Lonrho shareholders still need persuading. Mr Khumalo recognises the challenge. "Business is about track record. People will never be comfortable with me in the City [of London] until I have been able to turn Lonrho around and deliver returns. Only then will people take me seriously."

For now, the jury is out. But Mr Khumalo is a rare bird in the South African undergrowth: a powerful black businessman who talks and acts the language of shareholder value, not entitlement. South Africans have learnt not to underestimate him. Now it is the City's turn.

Margins squeezed at Banco Popular

By Tom Burns
in Madrid

Banco Popular, the highly capitalised Spanish bank that recently completed a stock buy-back, yesterday reported lower than expected first-half results, which it attributed to a squeeze on margins because of lower interest rates.

Net attributable income grew 4.7 per cent from the first six months of last year, to Pt31.4bn (\$208m).

The growth rate contrasts with an 11.7 per cent rise in

the first quarter, when sharply increased fee income and trading profits offset the squeeze on margins.

Net interest income fell 2.9 per cent to Pt26.7bn against the first half of 1996, and by 3.1 per cent quarter-on-quarter. As a net lender on the domestic interbank market, Popular is particularly vulnerable to falling interest rates.

Shareholders however, were appeased by an 8.7 per cent year-on-year rise in earnings per share, and the prospect of further growth

following the recent buy-back.

The bank spent Pt34.3bn on repurchasing 4.1 per cent of its outstanding equity on the open market in May and June, with the board now authorised to cancel the acquired stock.

The buy-back was implemented at a time of high annualised returns: return on assets was up year-on-year from 1.92 per cent to 1.95 per cent, and return on equity rose from 20.27 per cent to 20.57 per cent. With operating profits

ahead just 1 per cent, to Pt26.1bn, the attributable earnings rise was mainly attributable to lowered provisioning because of the bank's healthy loan portfolio.

Popular, which is stepping up its retail operations to take advantage of improved domestic consumption, increased its credit to clients by 10 per cent, but its ratio of assets to non-performing loans fell from 2.29 per cent in June 1996 to 1.84 per cent at the end of last month. The quality of Popular's

balance sheet was underlined by a 100 per cent coverage of bad and doubtful loans, up from 86.6 per cent a year ago. The coverage is 141.7 per cent if mortgage-linked loans are included.

"We will see improved Popular results when interest rates bottom out at the end of the year," said Mr José Sevilla, senior banking analyst at Merrill Lynch in Madrid.

In the meantime, Popular can maintain acceptable earnings levels through lowered provisioning."

CalEnergy in bid for NY utility

By John Labate in New York

The pace of US energy company consolidations picked up yesterday as CalEnergy, the independent US power producer, announced a \$160m offer to take a 9.9 per cent stake in New York State Electric & Gas (NYSEG) and said it intended eventually to take over all of the east coast utility.

Mr David Sokol, CalEnergy chief executive and chairman, disclosed plans for an all-cash hostile bid to NYSEG shareholders following an unsuccessful round of merger talks between the two companies. If successful, the bid would take CalEnergy's holdings of NYSEG common shares to 9.9 per cent, the legal maximum attainable without federal or state regulatory approval.

"This tender offer is CalEnergy's first step in the intended acquisition of 100 per cent of NYSEG's outstanding common stock," said Mr Sokol.

The offer is priced at \$24.50 a share. CalEnergy has said it was willing to pay \$27.50 for an all-out acquisition of NYSEG - valuing the company at \$1.9bn.

On the announcement NYSEG shares rose \$2.25, or 13.7 per cent, to \$34.25. CalEnergy's shares slid \$2 to \$38. Both companies trade on the New York Stock Exchange.

The deal would be unique since it involves an independent operator buying a US-based distribution company, when most such acquisitions have focused on overseas companies.

Benetton set for Sportssystem buy

By Mark Mulligan

Benetton, the Italian clothing company, yesterday pushed ahead with plans to buy sports equipment maker Benetton Sportssystem from the family holding company. It will pay Edizione Holding L318bn (\$182m) for a 57 per cent stake in Sportssystem, with an option on the remaining 43 per cent to be exercised by March 31 next year.

Benetton executives told the Financial Times last month the acquisition was part of a strategy to broaden its sportswear and sports equipment range. Sportssystem is best known for its Prince tennis racquets, Rollerblade skates, Kastle skis and Nordica ski boots.

Benetton plans to expand the company's clothing range, which accounts for only 10 per cent of sales, along with its own well-known brands. Produc-

tion will be concentrated at Benetton's complex in Treviso, northern Italy.

Benetton last year posted net profits of L246bn on sales of L2,871bn, while Sportssystem incurred a loss of L14bn on sales of L1,246bn. The combined operation is forecast by Benetton executives to have sales of about L4,400bn a year. Sales to North America will account for 20 per cent of the total, compared with 7 per cent at Benetton now.

The acquisition will affect Benetton's gearing, lifting its debt to equity ratio from zero to about 30 per cent. At the end of 1997, debt will be L500bn, which will rise to L720bn once the option is exercised.

For Edizione, the sale will free cash to support its bid for a 5 per cent stake in Autostar, the state-controlled motorway group which is due to be privatised later this year.

Roche, J&J post strong advances at six months

By Daniel Green in London
and Tracy Corrigan
in New York

Roche, the Swiss pharmaceuticals company, and Johnson & Johnson, the US healthcare company, yesterday kicked off the drug sector's half-year results season with strong figures.

Roche's sales rose 20 per cent to SF9.3bn (\$6.3bn), above analysts' expectations. The non-voting shares reacted with a rise of SF140 to SF144.25, which compares with SF19,000 a year ago.

J&J reported net earnings of \$909m in the second quarter, up nearly 15 per cent from last year, in spite of the negative impact of the strong dollar.

Net earnings of 68 cents a share, up 13.3 per cent from last year and in line with analysts' expectations, were wrung out of sales of \$5.7bn,

up less than 6 per cent. The results were in line with expectations and the shares were trading 11% lower at \$61 1/4 in early New York trading.

Both companies were strongly affected by the strength of the dollar against continental European currencies.

J&J said the currency factor dented second-quarter sales by 3.2 per cent. Drug sales of \$1.93bn were up 7 per cent, which included 13.6 per cent growth in US sales but just 1.4 per cent abroad.

Leading the drug sales growth were Risperdal, an anti-psychotic medication, and Procrit, for anaemia.

J&J's professional division, which includes medical devices, had sales of \$2.15bn, up 6 per cent.

Consumer product sales rose 4.4 per cent to \$1.61bn, led by strong performances from non-prescription medi-

cines and from skin care. Meanwhile, the dollar's rise flattered Roche's results. The company said the sales gain expressed in local currencies for the period was 6 per cent.

It singled out its drugs and diagnostics divisions as having faster growth in the second quarter than in the first.

Pharmaceutical sales for the half rose from SF5.02bn to SF7.8bn, while diagnostics sales rose from SF3.65m to SF4.62m.

Further growth is likely later in the year, helped by last month's acquisition of Bermuda-based Corange, which controls German pharmaceuticals company Boehringer Mannheim. The deal took the company into the world's top five drugs companies by sales.

Its acquisition of US company Tastemaker was approved on March 31, making it one of the world's largest suppliers of flavours.

سكاك الامل

UK pensions

about its mandate. BSKYB's ambition to buy a minority stake would also benefit from a lower price.

The ultimatum sent to BZW will focus attention on "Chinese walls" within investment banks. BZW's syndicate department has already received detailed financial information and a draft prospectus. The fact that FOR is a private company makes it less likely that BZW could argue that another part of the bank had independently come up with similar data.

Yet while the OFT is bubbling with good ideas for simpler and more attractive products, it rather skates over how to encourage them. Clearly, the government could tilt the regulatory or tax playing-field, but such intervention has a nasty tendency of triggering the law of unintended consequences.

Moreover, employers should be watching this debate like hawks. There must be every likelihood, if the government's review does move it down this kind of road, that some level of mandatory employer contributions will turn out to be sitting at the end of it.

with Stena Line. P&O calculated the cost of the delay in winning merger approval at £8m (£10m a month on the basis of expected annual savings from the link-up of about £75m. But with the ferry companies now entering the peak

overstocking by customers. The company ended the period with net cash of £1.6m, but said this would be sufficient to cover its needs this year.

Shield's shares leapt from 110p to 805p earlier this year on hopes for its new test, which analysts said could take a substantial part of the £500m-a-year market for heart disease diagnostics. Since then the enthusiasm has subsided and the shares have come back. They closed yesterday down 327p at 510p.

		Turnover (\$m)	Pre-tax profit (\$m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year		
Alan	Yr to Apr 30	74	(67.3)	5.37 (9.92)*	30.7	(20.3)	6	Oct 3	4	9	5.5
Anita	Yr to Apr 30 *	193.4	288.9	50.47* (19.24)*	21.2	(8.34)	0.8	-	-	-	-
Archie	Yr to May 31 *	22.1	(1.0)	3.15 (0.5)	25.6	0.1	-	-	-	-	-
Archie	Yr to Apr 30	76.4	(6.34)	0.807 (0.37)	5.3	(2.8)	0.8	October	0.8	1.2	0.8
Archie	6 mths to May 31	1.04	(0.837)	0.22 (0.21)	5.54	(7.71)	-	-	-	-	-
Archie	6 mths to May 31	15.5	(5.9)	2.92 (2.86)*	1.91	(0.97)	0.625	Oct 15	0.55	-	1.55
Archie	Yr to May 31 *	54.8	(35.3)	1.26* (0.89)*	0.72	(0.9)	-	-	-	-	-
Archie	Yr to Apr 30	20.2	(19.7)	1.14 (0.87)	2.29	(2.8)	-	6.75	3.25	10	-
Archie	Yr to May 31 *	6.83	(1.33)	1.83 (1.4)	0.66	(1.48)	-	-	-	-	-
Archie	Yr to May 31	60.5	(48)	4.94 (5.67)	27.8	(23.42)	6.87	Sept 2	5.8	10	8.7
Archie	Yr to May 31	35.5	(34.6)	0.56* (2.81)	0.1	(5.3)	1	Oct 14	0.25	1	0.25
Archie	Yr to Apr 30	10.4	(8.48)	0.725 (0.21)*	3.4	(5.1)	-	-	-	-	-
Investment Trusts											
		NAV (p)	Attributable Earnings (p)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year		
Barling Baring & Co	Yr to Apr 30	175.51	(98.89)	1.31* (0.14)	105L	(11L)	-	nil	nil	-	nil
Barling Baring & Co	3 mths to June 30	-	(-)	-	-	(-)	1.4	3	5.45	-	5.45
Barling Baring & Co	Yr to May 31	188.15	(98.77)	1.43	(1.58)	1.7	Sept 11	1.3	4.8	4.8	4.85
Barling Baring & Co	6 mths to June 30	88.68	(68.2)	0.07 (0.078)	1.06	(1.078)	-	-	-	-	1.8773

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. †After exceptional credit. +Comparatives

The Financial Times plans to publish a Survey on

France

on Monday, November 5

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FT Surveys

USD 20 000 000 000 EURO MEDIUM TERM NOTE
PROGRAMME OF SOCIETE GENERALE
SCA SOCIETE GENERALE BANQUE D'ASSURANCE N.V.
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SERIES 52/944.4 TRI
SCA SOCIETE GENERALE ACCEPTANCE N.V.
FRF 1 000 000 000 FLOATING RATE NOTES DE 2004
- ISM CODE -

For the period July 15, 1997 to October 13, 1997
the new rate has been fixed at 7.977353 % p.A.
Next payment date : October 13, 1997
Coupon at : 13
Amount :
FRF 1 994.34 for the denomination of FRF 100 000
FRF 19 943.38 for the denomination of FRF 1 000 000

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INTERNATIONAL CAPITAL MARKETS

Bunds fall as dollar breaches DM1.80

GOVERNMENT BONDS

German bunds fell as the dollar marched through the DM1.80 barrier, dragging other European bonds down in their wake. High-yielders, which rode on the back of bond strength last week, were especially badly hit.

In afternoon trading, markets were briefly jarred by higher than expected US June retail sales data, which sent US Treasuries lower. However, Treasuries and gilts rebounded after the details showed the rise was largely restricted to strong motor vehicle sales.

GERMAN BONDS did not bounce back, however. The September futures contract settled down 0.35 at 102.32, and the yield on benchmark 10-year cash bonds rose to 5.63 per cent in late trading.

The weakness of the D-Mark was rained home as the dollar breached the DM1.80 barrier. Fears of interest rate rises and imported inflation played second fiddle to the immediate currency dilemma.

"Investors have woken up to the fact that they are holding a depreciating asset," said Mr Michael Burke, senior international economist at Citibank.

Yesterday's trading reversed a flattening in the yield curve on Monday as

fears of a rise in German interest rates to support the D-Mark receded.

The spread of 10-year bonds over two-year bonds - which narrowed to below 200 basis points on Monday - rose to 203 basis points.

UK GILTS outperformed bunds, ending the session a fraction lower than their previous close.

The September futures contract settled in London down 1/4 at 114. The spread of benchmark 10-year gilt over bunds narrowed modestly to 161 basis points.

The market was cheered by British Retail Consortium data showing growth in retail sales slowed to 4.5 per cent in June from 4.8 per cent in May. The figures

echoed Monday's benign producer prices data.

Analysts said that gilts were acquiring a "safe haven" status for investors concerned about currency depreciation. Long-term paper was in "short supply" as the government was set to beat its PSBR forecasts.

ITALIAN BTFS, which have posted strong gains in recent days, tumbled. The September futures contract settled down 0.75 at 135.54.

Profit-taking exacerbated the impact of pan-European weakness, but there was also nervousness over the likely outcome of talks between the Italian government and the unions on pension reform, a crucial issue for the budget.

After taking the day off on Monday for Bastille Day, FRENCH BONDS returned to trading with the lower tone. The September notional bond futures contract settled in Paris at 129.98, down 0.60 from Friday's close but above the day's low.

In SWEDEN, higher than expected inflation data for June unsettled the market in early trading. Spreads on Swedish bonds over German bonds widened by four basis points to 89 points.

US TREASURIES slipped in morning trading after the release of stronger than expected June retail sales data.

By midday the benchmark 30-year Treasury bond was

down 1/4 at 100% to yield 6.562 per cent. The two-year bill was unchanged at 100%, yielding 5.912 per cent and the 10-year bond was 1/4 lower at 102 1/4, yielding 6.262 per cent.

Retail sales were 0.5 per cent higher in June, after three months of decline, but much of the recovery came from a 1.1 per cent rise in motor vehicle sales. Durable goods rose 0.5 per cent, after drop of nearly 1 per cent in May, and non-durables gained 0.4 per cent.

The increase was not viewed as alarming. "This significantly reduces the chance of a Fed interest rate increase in August," said Mr M. Cary Leachy, at High Frequency Economics.

CAPITAL MARKETS NEWS DIGEST

Czech flood bond to finance relief

The Czech government is expected to approve today the launch of a Kofsa bond to finance relief programmes in parts of the country badly hit by flooding. Mr Václav Klaus, prime minister, said the five-year issue would be priced to yield close to the inflation rate. More details are expected today after a cabinet meeting that will consider a wider response to the devastation in the eastern province of Moravia. Flooding after days of torrential rains has killed nearly 40 people and caused heavy damage to industry and agriculture.

Parliament has already approved emergency spending of Kc10bn on relief programmes, which is putting pressure on an already strained budget. The government announced two austerity packages in the past few months that were due to cut Kc40bn from spending. The Czech National Bank and several ministers have argued that the most appropriate way to finance the flood relief is through a "solidarity" tax. This is also likely to be on the agenda at the cabinet meeting, though Mr Klaus is thought not to be in favour of it.

Vincent Boland

Toyota raises \$1bn in euro-Asian offer

INTERNATIONAL BONDS

By Edward Luce

Toyota Motor Corp grabbed most of the limelight yesterday with a \$1bn euro-Asian offering. The five-year issue, priced to yield just 10 basis points over Treasuries, was its first offering since 1992. TMCCO, Toyota's US subsidiary, usually flies the flag for Toyota in the international bond markets.

An official at Merrill Lynch, joint book-runner with Credit Suisse First Boston, said the parent company wanted to re-establish a benchmark with this issue. About two-thirds of the distribution went to a mixture of retail and institutional investors in Europe, with the remainder going to the Asian market. An official said it was trading flat to re-offer after launch.

However, other bankers last night described the deal as too expensive at just two basis points wider than Canada's five-year \$1bn offering last week. The Canadian paper has since widened to a spread of nine basis points in the secondary market.

"The market is finding it difficult enough to digest the Canadian deal, so this was simply too tight," said one official. "The five-year sector is also a bit overcrowded for a deal of this size."

KELLOGG, the US food company, displayed a touch of chutzpah yesterday with a deal priced at roughly the same level as equivalent deals by the World Bank and the European Investment Bank.

The four-year \$500m offering - Kellogg's second euro-bond this year, but only its sixth issue - was priced to yield just seven basis points

over three-year US Treasuries. This comes to about minus one basis point or flat to the US Treasury curve.

An official at SBC Warburg, joint book-runner with Lehman Brothers, said the company benefited from good recognition among retail investors as well as rarity value in the market. With a credit rating of AA/A+, Kellogg was evidently testing retail loyalty. The paper was popular with Swiss and some UK accounts.

ALLIANZ, Germany's largest insurance company, came to the eurobond market for only the second time yesterday with a DM1.5bn offering. The deal attracted much interest among bankers because of its rarity value.

The company, however, was penalised a little for issuing during a period of

weakness in the D-Mark. The bond widened a little from its launch spread of 15 basis points over 10-year bunds.

"Allianz was a little unlucky with market conditions, but in general it was a very interesting deal," said one retail official.

The issue was led by Dresdner Kleinwort Benson. Most of the paper was distributed to French funds.

But an official said insurance companies mostly steered clear of the issue. "They didn't want to buy paper of a rival," he said.

New international bond issues

Borrower	Amount \$m	Coupon %	Price	Maturity	Yield %	Spread bps	Book-runner
US DOLLARS							
Toyota Motor Corp	1bn	6.25	98.55R	Jul 2002	0.23R	+105P/AA/02	CSP/ABN/100
Kellogg Co	500	6.125	99.701R	Aug 2001	0.225R	+70P/AA/02	Lehman/SBC
Claremont Corp	400	6.00	100.02R	Aug 1998	0.05R	USA	USA
Rabobank Nederland	250	6.00	99.525R	Aug 2001	0.2575R	+80P/AA/02	SBC/Warburg
Commerzbank AG	150	6.75	100.00R	Jul 2005	0.2525R	+254P/AA/02	Cheese/Merrill/Bank
Nordestbank AG	150	6.75	100.00R	Feb 2005	0.2525R	+254P/AA/02	Salomon/Brothers
D-MARKS							
Allianz Int Finance	1.5bn	5.75	99.775R	Jul 2007	0.225R	+150P/AA/07	Dresdner KB
YEN							
ABN Int Finance	100bn	0.75	100.00	Aug 2007	2.50	AAA/AAA/00	Aust/ABN/Nikko
Swiss Franc	150	6.00	100.00	Dec 2001	2.50	AAA/AAA/00	ABN/Bank
EURO							
JP Morgan & Co	200	2.00	100.05	Dec 2001	1.75	AAA/AAA/00	SBC/ABN
Italian Line	300bn	6.20	99.80R	Aug 2002	0.15R	+150P/AA/02	Credito Italiano
Province of Quebec	10bn	5.50	100.84	Aug 2002	1.825	AAA/AAA/00	Bank of Montreal
Commerzbank AG	400	5.50	101.75	Dec 2003	1.875	AAA/AAA/00	ABN/Bank
SOUTH AFRICAN RAND							
World Bank	1bn	14.50	100.74	Aug 1998	1.00	AAA/AAA/00	Merrill/Bank

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. ^a Floating-rate note. ^b Fixed-rate note. ^c Fixed-rate note. ^d Fixed-rate note. ^e Fixed-rate note. ^f Fixed-rate note. ^g Fixed-rate note. ^h Fixed-rate note. ⁱ Fixed-rate note. ^j Fixed-rate note. ^k Fixed-rate note. ^l Fixed-rate note. ^m Fixed-rate note. ⁿ Fixed-rate note. ^o Fixed-rate note. ^p Fixed-rate note. ^q Fixed-rate note. ^r Fixed-rate note. ^s Fixed-rate note. ^t Fixed-rate note. ^u Fixed-rate note. ^v Fixed-rate note. ^w Fixed-rate note. ^x Fixed-rate note. ^y Fixed-rate note. ^z Fixed-rate note. ^{aa} Fixed-rate note. ^{ab} Fixed-rate note. ^{ac} Fixed-rate note. ^{ad} Fixed-rate note. ^{ae} Fixed-rate note. ^{af} Fixed-rate note. ^{ag} Fixed-rate note. ^{ah} Fixed-rate note. ^{ai} Fixed-rate note. ^{aj} Fixed-rate note. ^{ak} Fixed-rate note. ^{al} Fixed-rate note. ^{am} Fixed-rate note. ^{an} Fixed-rate note. ^{ao} Fixed-rate note. ^{ap} Fixed-rate note. ^{aq} Fixed-rate note. ^{ar} 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CREDIT RATINGS

Russian banks 'speculative'

Standard & Poor's, the US credit rating agency, has assigned speculative grade credit ratings to four Russian banks in its first rating exercise in the Russian finance sector. One of the banks, SBS-Agro, which was rated B+ with a positive outlook, issued its debut eurobond last week - a \$200m deal popular with investors.

Alfa Bank, part of the Alfa Group, is expected to issue its debut three-year \$100m eurobond this week. It was awarded a credit rating of B with a stable outlook. Other banks rated were Alfa Alliance (B/stable) and Rossiyskiy Kredit Bank (B/stable).

S&P said Russian banks were hampered by "a brief record of operating on a commercial basis, tight liquidity conditions... and a shortage of creditworthy borrowers." The ratings are not constrained by Russia's BB- sovereign rating.

Edward Luce

EASDAQ

Inogenetics stake sold

A group of venture capitalists which supported the setting up of the Belgian biotechnology group Inogenetics has sold 2.42m shares in the company, which specialises in therapy monitoring and disease management. The shares were placed by Nomura Securities in a \$25m transaction with institutions via Easdaq, the stock market for start-up and high-technology European companies.

Inogenetics was the first company to list on Easdaq after its flotation last November. The shares were sold at \$10.50 a share, compared with a flotation price of \$12. The stake sold represented about half of that held by the venture capitalists.

Vincent Boland

WORLD BOND PRICES

COMMODITIES AND AGRICULTURE

Traders look to INRO for action on rubber

By Gary Mead

Traders in natural rubber have been thrown into confusion by a sudden 16 per cent slide in international prices, partially sparked by the recent devaluation of the Thai baht. The fall started two weeks ago and accelerated at the beginning of this week.

"It's a severe problem, though not yet a crisis," said one specialist yesterday. He added that slack physical demand in the US and Europe, where buyers have built up stocks, was exacerbating the

uncertainty created by the currency problems in Thailand, the world's biggest natural rubber producer.

Traders are watching closely to see if Mr James Hegarty, the buffer stock manager of the International Rubber Organisation (INRO), an intergovernmental group, will intervene and buy rubber on the open market in order to prevent any further price collapse. He has already indicated his willingness to do so.

Under INRO rules, the buffer stock manager can buy rubber

once the price hits the "may-buy" figure of 183 Malaysian/Singapore cents a kilo on a five-day average price indicator, a figure arrived at through a complicated arithmetical calculation.

The may-buy indicator strengthened slightly yesterday, to 182.27 Malaysian/Singapore cents a kilo from 182.07 cents a kilo last Friday. INRO has a war chest of some \$870m (US\$27.7m) with which it can intervene in the market, and can ask its members for further funds if it decides this is necessary.

Some analysts said yesterday that they doubted that INRO would rapidly jump into the fray.

Mr Robert Willis, an economist specialising in rubber with LMC International, a consultancy, said that he thought INRO would "sit back and watch for the time being, as the may-buy price has often been hit in the past, and usually proved to be something of a psychological barrier to further price collapses. Hitting it has usually had the effect of steadying prices."

Another specialist pointed out

that "the problem for INRO is that the last time it intervened and bought stock, during 1989-93 when it purchased some 270,000 tonnes, all that happened was that prices bumped along the bottom for the next four years."

He added that if the price of natural rubber stayed at this current low level for very long "then it is difficult to see how the major producers, including Malaysia and Indonesia, which together account for 70 per cent of world production, will be able to make any money from the business."

Nevertheless, there was a general feeling of unease in the rubber markets yesterday, as dealers looked to INRO for action.

But Mr Maurice Cain, secretary general of the International Rubber Study Group, said that while the current price turmoil was causing confusion in the market, it was too soon for

"Although this situation is serious, it will only resolve itself into a crisis if the low price level persists into the medium term," he said.

French grape harvest forecast to fall

By David Owen in Paris

Adverse weather conditions look like contributing to a reduced French wine grape harvest in 1997, according to forecasts published by the country's agriculture ministry.

Figures announced yesterday suggested 1997 wine production would fall to 56.1m hl 6 per cent lower than last year's total and down 3 per cent from average production over the past five years.

The biggest decline was expected to be in relatively down-market *vins de table*, where the downturn was forecast to amount to a "severe" 9 per cent from year-earlier levels at 7m hl. Production of quality wines was predicted to reach 44m hl, a decline of 3 per cent from last year, but in line with the average for the past five years. Output of wines for the manufacture of cognac was expected to be 10m hl and of *vins de* 14.7m hl.

The agriculture ministry said damage caused by April frost had been "very heterogeneous" and had particularly affected zones of production in the Rhône valley in south-eastern France.

Hail storms were another culprit. These had damaged crops in the Loire valley to the west, the Gard to the south and in the south-west.

In 1996, French wine and spirits exports rose 5 per cent to FF38.2bn (\$5.15bn), generating a FF3.2bn trade surplus, equivalent to a quarter of France's total surplus. Top customers for French wines and spirits last year were Britain, the US, Germany, Belgium-Luxembourg and Japan.

Coffee hit by fund-led sales

MARKETS REPORT
By Gary Mead and Kenneth Gooding

Fund-led selling saw robusta coffee futures fall almost 10 per cent on the London International Financial Futures Exchange yesterday in heavy trading volume of 14,935 lots. The benchmark September contract closed \$150 lower at \$1.585 a tonne, a slight improvement on the day's low of \$1.565.

No new fundamental factors underlay the bearish mood, which dealers ascribed to large investors funds getting out of the market after a recent five-month rally that had driven London robusta futures to a peak of \$2,700 in late May.

Weather forecasts believe Brazil's crop will now be frost-free until at least July 22.

Elsewhere on Liffe, the September contract for cocoa recovered slightly, closing the day \$12 higher at \$1,045 a tonne. The rise was linked by some specialists to a strengthening of sterling, though bearish fundamentals continue to cloud the mid-term outlook.

On the International Petroleum Exchange, September Brent crude oil rallied during the day, and by

late afternoon trading was trading at \$18.05 a barrel, up 6 cents.

Traders attributed the small rebound to market relief that uncertainty over resumed Iraqi exports had been removed.

The technical squeeze in the London Metal Exchange's copper market eased slightly in late trading. Early yesterday the premium for copper for immediate delivery, compared with metal for delivery in three months, moved up to \$270 a tonne but later eased back to \$250-\$255. Little changed from the close on Monday.

Mr Alan Williamson, analyst at Deutsche Morgan Grenfell, said the squeeze on the LME had pushed London prices well above those on the New York Commodity Exchange. This was encouraging merchants to shift material from Comex to LME warehouses, thereby pushing up LME stocks.

"The shift in stocks would have been even greater over the past two weeks had it not been for a shortage of trucks and rail, as the copper market was competing with fruit and vegetables for space," he said.

LME zinc prices fell below the \$1,500 a tonne achieved on Monday and in late trading were down \$11 to \$1,491.

Mali back in the gold big league

Gold made the ancient, land-locked empire of Mali one of the richest in the world between the 13th and 16th centuries. Now, with the help of modern mining techniques, the country is re-emerging as an important producer.

The start-up of the Sadiola Hill mine near Kayes, which reached full production of one tonne a month in May, has catapulted Mali into the top ranks of West African gold producers, second only to Ghana.

Mr Cheikna Seydi Diawara, Mali's minister of mines, energy and water, says he is sure his country will produce 20 tonnes of gold (643,000 troy ounces) this year. The number of advanced projects in the pipeline suggests that an annual rate of 25 tonnes will be reached before 2000.

But his medium-term target is 30 tonnes (965,000 ounces). "That would be good for us. The government puts great store in the mining sector because it creates jobs and wealth."

Gold mines of Sadiola Hill's size are rare. Sadiola cost about US\$300m and is being operated by Anglo American Corporation, of South Africa, the world's biggest corporate gold producer.

Mr Diawara is particularly keen to encourage smaller



Cheikna Diawara: keen to encourage smaller companies

companies to Mali. This might involve government assistance with infrastructure projects, or changing mining regulations to make it easier for small companies to get projects into production quickly.

However, Mr Diawara insists that "in future, there will be minimal state involvement in mining companies. The government will concentrate on providing geological data for potential investors."

There are 27 foreign companies exploring for gold or mining it in Mali, and another four involved in joint ventures with Malian companies. There are also 22 Malian companies searching for the metal.

Among the foreign groups is Randgold Resources, the international arm of Randgold of South Africa that was listed this month on the London Stock Exchange. Mr Mark Bristow, its managing director, suggests Mr Diawara is the most knowledgeable mining minister in Africa because he is a geologist with considerable practical experience in the mining industry.

One reason Mr Diawara can be confident that Mali will soon be producing 25 tonnes of gold a year is that the future of the Sadiola mine - developed by Broken Hill Proprietary of Australia, and the first gold mine in

the country using modern techniques - has been settled. BHP spent \$107m to develop Sadiola in a remote area near Sikasso in two stages between 1990 and 1994. But the mine never lived up to the group's expectations and this led to tensions between BHP, the workforce and the government.

Randgold Resources bought BHP's 65 per cent stake in the mine and other Malian assets for \$84m, and intends to spend \$68m over the next three years on capital equipment and making changes to lower Sadiola's costs.

Mr Bristow says the aim is to reduce cash operating costs, which were between \$350 and \$360 an ounce when BHP owned the mine, to \$210 and boost annual production from last year's 120,000 ounces to 270,000 ounces.

Resources is confident it will have at least one more gold mine operating in Mali, and possibly two, within five years. It took only 15 months to bring Sadiola Hill into operation.

Apart from operating the mine, Anglo owns 38 per cent of Semos, the investment vehicle for the project. Its partners are Iamgold of Canada, with 38 per cent; the

Kenneth Gooding

COMMODITIES PRICES

BASE METALS

(Prices from Amalgamated Metal Trading)

LONDON METAL EXCHANGE

(All prices in £/tonne unless stated)

ALUMINIUM 99.7 PURITY (5 per tonne)

	Sett	Day's	High	Low	Vol	Open
Jul	318.5	-1.5	-	-	4	2
Aug	318.0	-1.5	322.2	318.7	20,421	105.14
Sep	318.5	-1.5	-	-	4	2
Oct	320.4	-1.1	323.0	320.3	324	11,618
Nov	322.4	-1.1	325.4	322.0	2,992	30,227
Dec	324.4	-1.1	327.4	324.0	51	10,125
Jan	326.4	-1.1	329.4	326.0	51	10,125
Feb	328.4	-1.1	331.4	328.0	51	10,125
Mar	330.4	-1.1	333.4	330.0	51	10,125
Apr	332.4	-1.1	335.4	332.0	51	10,125
May	334.4	-1.1	337.4	334.0	51	10,125
Jun	336.4	-1.1	339.4	336.0	51	10,125
Jul	338.4	-1.1	341.4	338.0	51	10,125
Aug	340.4	-1.1	343.4	340.0	51	10,125
Sep	342.4	-1.1	345.4	342.0	51	10,125
Oct	344.4	-1.1	347.4	344.0	51	10,125
Nov	346.4	-1.1	349.4	346.0	51	10,125
Dec	348.4	-1.1	351.4	348.0	51	10,125
Jan	350.4	-1.1	353.4	350.0	51	10,125
Feb	352.4	-1.1	355.4	352.0	51	10,125
Mar	354.4	-1.1	357.4	354.0	51	10,125
Apr	356.4	-1.1	359.4	356.0	51	10,125
May	358.4	-1.1	361.4	358.0	51	10,125
Jun	360.4	-1.1	363.4	360.0	51	10,125
Jul	362.4	-1.1	365.4	362.0	51	10,125
Aug	364.4	-1.1	367.4	364.0	51	10,125
Sep	366.4	-1.1	369.4	366.0	51	10,125
Oct	368.4	-1.1	371.4	368.0	51	10,125
Nov	370.4	-1.1	373.4	370.0	51	10,125
Dec	372.4	-1.1	375.4	372.0	51	10,125
Jan	374.4	-1.1	377.4	374.0	51	10,125
Feb	376.4	-1.1	379.4	376.0	51	10,125
Mar	378.4	-1.1	381.4	378.0	51	10,125
Apr	380.4	-1.1	383.4	380.0	51	10,125
May	382.4	-1.1	385.4	382.0	51	10,125
Jun	384.4	-1.1	387.4	384.0	51	10,125
Jul	386.4	-1.1	389.4	386.0	51	10,125
Aug	388.4	-1.1	391.4	388.0	51	10,125
Sep	390.4	-1.1	393.4	390.0	51	10,125
Oct	392.4	-1.1	395.4	392.0	51	10,125
Nov	394.4	-1.1	397.4	394.0	51	10,125
Dec	396.4	-1.1	399.4	396.0	51	10,125
Jan	398.4	-1.1	401.4	398.0	51	10,125
Feb	400.4	-1.1	403.4	400.0	51	10,125
Mar	402.4	-1.1	405.4	402.0	51	10,125
Apr	404.4	-1.1	407.4	404.0	51	10,125
May	406.4	-1.1	409.4	406.0	51	10,125
Jun	408.4	-1.1	411.4	408.0	51	10,125
Jul	410.4	-1.1	413.4	410.0	51	10,125
Aug	412.4	-1.1	415.4	412.0	51	10,125
Sep	414.4	-1.1	417.4	414.0	51	10,125
Oct	416.4	-1.1	419.4	416.0	51	10,125
Nov	418.4	-1.1	421.4	418.0	51	10,125
Dec	420.4	-1.1	423.4	420.0	51	10,125
Jan	422.4	-1.1	425.4	422.0	51	10,125
Feb	424.4	-1.1	427.4	424.0	51	10,125
Mar	426.4	-1.1	429.4	426.0	51	10,125
Apr	428.4	-1.1	431.4	428.0	51	10,125
May	430.4	-1.1	433.4	430.0	51	10,125
Jun	432.4	-1.1	435.4	432.0	51	10,125
Jul	434.4	-1.1	437.4	434.0	51	10,125
Aug	436.4	-1.1	439.4	436.0	51	10,125
Sep	438.4	-1.1	441.4	438.0	51	10,125
Oct	440.4	-1.1	443.4	440.0	51	10,125
Nov	442.4	-1.1	445.4	442.0	51	10,125
Dec	444.4	-1.1	447.4	444.0	51	10,125
Jan	446.4	-1.1	449.4	446.0	51	10,125
Feb	448.4	-1.1	451.4	448.0	51	10,125
Mar	450.4	-1.1	453.4	450.0	51	10,125
Apr	452.4	-1.1	455.4	452.0	51	10,125
May	454.4	-1.1	457.4	454.0	51	10,125
Jun	456.4	-1.1	459.4	456.0	51	10,125
Jul	458.4	-1.1	461.4	458.0	51	10,125
Aug	460.4	-1.1	463.4	460.0	51	10,125
Sep	462.4	-1.1	465.4	462.0	51	10,125
Oct	464.4	-1.1	467.4	464.0	51	10,125
Nov	466.4	-1.1	469.4	466.0	51	10,125
Dec	468.4	-1.1	471.4	468.0	51	10,125
Jan	470.4	-1.1	473.4	470.0	51	10,125
Feb	472.4	-1.1	475.4	472.0	51	10,125
Mar	474.4	-1.1	477.4	474.0	51	10,125
Apr	476.4	-1.1	479.4	476.0	51	10,125
May	478.4	-1.1	481.4	478.0	51	10,125
Jun	480.4	-1.1	483.4	480.0	51	10,125
Jul	482.4	-1.1	485.4	482.0	51	10,125
Aug	484.4	-1.1	487.4	484.0	51	10,125
Sep	486.4	-1.1	489.4	486.0	51	10,125
Oct	488.4	-1.1	491.4	488.0	51	10,125
Nov	490.4	-1.1	493.4	490.0	51	10,125
Dec	492.4	-1.1	495.4	492.0	51	10,125
Jan	494.4	-1.1	497.4	494.0	51	10,125
Feb	496.4	-1.1	499.4	496.0	51	10,125
Mar	498.4	-1.1	501.4	498.0	51	10,125
Apr	500.4	-1.1	503.4	500.0	51	10,125
May	502.4	-1.1	505.4	502.0	51	10,125
Jun	504.4	-1.1	507.4	504.0	51	10,125
Jul	506.4	-1.1	509.4	506.0	51	10,125
Aug	508.4	-1.1	511.4	508.0	51	10,125
Sep	510.4	-1.1	513.4	510.0	51	10,125
Oct	512.4	-1.1	515.4	512.0	51	10,125
Nov	514.4	-1.1	517.4	514.0	51</	

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Offshore Funds and Insurance															
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LONDON STOCK EXCHANGE

FTSE 100 tops and then loses the 4,900 level

MARKET REPORT
By Steve Thompson,
UK Stock Market Editor

The London market's surge showed few signs of running out of steam yesterday, with the FTSE 100 index pushing through 4,900 but just failing to hold that level. The leading index eventually finished the session 41.9 points higher at 4,899.3.

Yesterday's performance was triggered by a fresh bout of strength in the banking sector, which along with pharmaceutical and oil stocks, has spearheaded the market's powerful showing this year.

Footsie's failure to hold above 4,900 was said to have reflected a disappointing performance by Wall Street at the opening yesterday, when the Dow Jones Industrial Average came in looking dull showing an early fall of over 20 points.

Wall Street had also performed rather disappointingly on Monday, finishing only a fraction higher after a disjointed performance earlier in the US session.

Consumer stocks, said to be benefiting from the money generated by the flotations of Alliance & Leicester, the Halifax and Norwich Union, were also being chased higher as the regular monthly survey from the British

Retail Consortium gave credence to the windfall stories.

The market's second liners, which have been left behind by the leaders, showed signs of a resurgence of confidence with the FTSE 250 index pushing up 27.6 to 4,461.5. But that index remains 277.9 below its all-time intra-day record of 4,736.2, reached in March this year.

There was no such joy for the smallcap stocks that remained under a cloud; the FTSE Small-Cap index ended the day 0.3 lower at 2,305.2. "The focus is on the leaders and some of the smallcap stocks are still on the backburner," one market-maker insisted.

Dealers said the big market-making firms had clearly been caught on the wrong foot by the market's sudden upward move after last week's interest rate rise. "The marketmakers haven't got the stock that the fund managers want to buy so they are having to drive prices up to try to persuade sellers back into the market; it's a painful process for them," said one salesman.

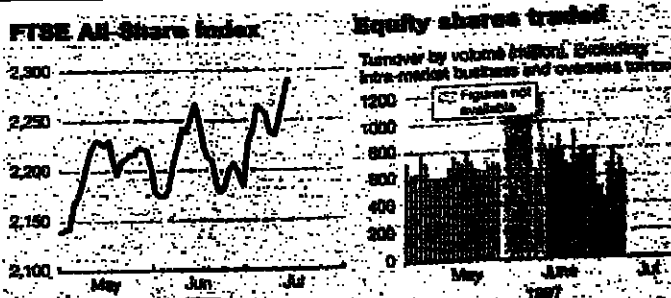
Over the past five trading sessions, the FTSE 100 index has risen 140.8 or almost 3 per cent. The rise followed the increase in UK interest rates of 25 basis points, a move the market had correctly anticipated.

Also helping to fuel the surge,

dealers said, was a continuing undercurrent of takeover and merger speculation, specifically in the financial sectors but also across other areas of the market.

HSBC and Lloyds TSB continued to shine in a buoyant bank sector, promoted by one of the market's influential broking houses, while takeover speculation was behind the strong showing put up by Royal Bank of Scotland, Centrica and BG were also being keenly bought.

Turnover continued at higher than usual levels, reaching \$93.5m at the 6pm cut-off point. It was boosted again by heavy activity in BT, where some \$5m shares changed hands.



Indices and ratios					
FTSE 100	4899.3	+41.9	FT 30	3086.3	+18.2
FTSE 250	4461.5	+27.6	FTSE Non-Fin p/e	19.30	19.19
FTSE 350	2344.9	+19.0	FTSE 100 p/e	14.30	14.10
FTSE All-Share	2289.81	+17.33	10 yr Gilt yield	7.15	7.14
FTSE All-Share yield	3.39	3.42	Long gilt/10yr yield ratio	2.12	2.10

Best performing sectors		Worst performing sectors	
1 Gas Distribution	+4.5	1 Electronic & Elec	+1.5
2 Banks: Retail	+2.4	2 Alcoholic Beverages	-1.0
3 Breweries: Pubs & Rest	+2.2	3 Extractive Inds	-0.9
4 Textiles & Apparel	+1.9	4 Leisure & Hotels	-0.8
5 Retailers: General	+1.8	5 Media	-0.4

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFE) 225 per full index point (AFT)									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4873.0	4832.0	+25.0	4880.0	4820.0	15005	10657	4880.0	4832.0
Mar	4880.0	4835.0	+25.0	4891.5	4840.0	78	4889	4891.5	4840.0

FTSE 250 INDEX FUTURES (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4500.0	4450.0	+18.0	4510.0	4440.0	0	7117	4510.0	4450.0

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EURO STYLE FTSE 350 INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2344.9	2305.2	+19.0	2355.0	2295.0	0	10657	2355.0	2305.2

EURO STYLE FTSE All-Share INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2289.81	2240.1	+17.33	2299.8	2230.1	0	10657	2299.8	2240.1

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	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2289.81	2240.1	+17.33	2299.8	2230.1	0	10657	2299.8	2240.1

EURO STYLE FTSE 100 INDEX OPTION (LIFE) 225 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4873.0	4832.0	+25.0	4880.0	4820.0	15005	10657	4880.0	4832.0

EURO STYLE FTSE 250 INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4500.0	4450.0	+18.0	4510.0	4440.0	0	7117	4510.0	4450.0

EURO STYLE FTSE 350 INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2344.9	2305.2	+19.0	2355.0	2295.0	0	10657	2355.0	2305.2

EURO STYLE FTSE All-Share INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2289.81	2240.1	+17.33	2299.8	2230.1	0	10657	2299.8	2240.1

EURO STYLE FTSE 100 INDEX OPTION (LIFE) 225 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4873.0	4832.0	+25.0	4880.0	4820.0	15005	10657	4880.0	4832.0

EURO STYLE FTSE 250 INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4500.0	4450.0	+18.0	4510.0	4440.0	0	7117	4510.0	4450.0

EURO STYLE FTSE 350 INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2344.9	2305.2	+19.0	2355.0	2295.0	0	10657	2355.0	2305.2

EURO STYLE FTSE All-Share INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2289.81	2240.1	+17.33	2299.8	2230.1	0	10657	2299.8	2240.1

EURO STYLE FTSE 100 INDEX OPTION (LIFE) 225 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4873.0	4832.0	+25.0	4880.0	4820.0	15005	10657	4880.0	4832.0

EURO STYLE FTSE 250 INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	4500.0	4450.0	+18.0	4510.0	4440.0	0	7117	4510.0	4450.0

EURO STYLE FTSE 350 INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2344.9	2305.2	+19.0	2355.0	2295.0	0	10657	2355.0	2305.2

EURO STYLE FTSE All-Share INDEX OPTION (LIFE) 110 per full index point									
	Open	Sett price	Change	High	Low	Est. vol	Open	Sett	High
Sep	2289.81	2240.1	+17.33	2299.8	2230.1	0	10657	2299.8	2240.1

2217.74	4.01	1.53	20.43	48.10	1089.57	re-	385	133.5	
21.71	2380.24	3.52	2.26	15.71	47.05	1537.85	NorWest Bank†	6.100	853
25.02	2041.72	3.71	‡	‡	54.42	1488.48	National Grid†	12.800	249.2
							National Power†	4.700	550.5

Line	China	China	China
12	113	113	
13	113	113	+1.5
14	113	113	
15	113	113	+1.5
16	113	113	

141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
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NYSE PRICES

[illegible]

AMEX PRICES

[illegible]**NASDAQ NATIONAL MARKET**

[‡] *Net close July 15*

[illegible]

EASDAQ

Category	Mid price	Change on day	Volume	High	Low	Category	Mid price	Change on day	Volume	High	Low
AccelCard	US\$3.05		0	3.26	3	Amrad & Hupac	US\$30	-0.52	7440	30	25
Amrad Systems	-0.125	11696	11.25	9.5	9	US\$30		0	11.75	9.25	8
Chamstar	FF115		0	18.14	14	NITL	US\$23.825	-0.25	1000	25.25	23.375
Di Solomoni ADS	US\$2.875	-0.5	9150	20.375	18.875	Petrol	US\$3.875		0	6.125	2.875
East Singapore ADS	US\$1.5		0	1.5	1.5	Pharmacia Biotech	S\$60	-2	26500	1200	800
Fininvest	US\$3.5	-0.5	487542	15.375	14.375	Tycoval Int'l	S\$200	+5	35541	2555	3005

Prices for US\$107. Positive rates that mid prices are now used to calculate highs and lows
 Information about EASDAQ can be found on the Web site at: <http://www.EASDAQ.com>
 EASDAQ officers are located in Brussels (Tel. 32-2 / 227 65 20) and in London (Tel. 44-71 / 488 9690).

Company	Mid price	Change on day	Volume	High	Low	Company	Mid price	Change on day	Volume	High	Low
Acca-Gard	US\$8.125		8	8.25	8	Lincoln & Haynes	US\$30	-0.25	7440	30	29
Airnet Systems	US\$5.75	-0.125	11686	5.125	5.5	Meat Inc	US\$8.5	-0.05	0	11.75	8.125
Alcan	US\$15.5		15	15.5	15.5	Metals	US\$10.5	-0.25	1080	25	10.25
B. Siskman's ADS	US\$57.875	-0.5	6150	28.25	18.75	US\$30.875					
Capit. Investment ADS	US\$12.5	-0.125	0	12.375	5.375	Schaefer-Bleckmann	US\$6.86	3	26550	1920	600
Imperialtech	US\$36.5	-0.5	407248	12.75	10.375	Tyco Int'l	US\$20.3	-0.5	25541	3005	3005

Prices for 15/7/97. Please note that mid prices are raw floats used to calculate night and low intraday prices. The 15/7/97 mid price for the first 10 minutes of trading is 15.50. The 15/7/97 mid price for the last 10 minutes of trading is 15.50.

Dow weak as Amsterdam, Paris creep up to fresh peaks

tech stocks outperform

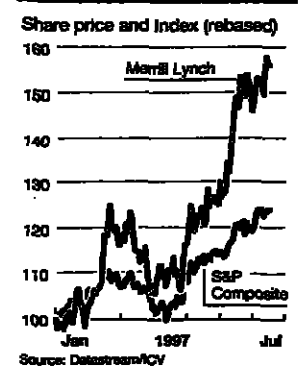
AMERICAS

Wall Street moved lower in morning trading, with the Dow Jones Industrial Average down 36.70 to 7,886.28 at mid-session amid a flurry of second quarter earnings reports, writes John Labate in New York.

Technology stocks continued to outperform blue chips as the Nasdaq composite index, which is weighted in technology issues, gained 6.47 at 1,630.45 after six continuous sessions of record-breaking closes. The Standard & Poor's 500 index lost 2.02 at 916.38.

The Dow sell-off was broadly-based, with cyclical stocks trading lower as International Paper lost \$1½

Merrill Lynch



at \$57½ and DuPont fell \$1¼ at \$61½. Coca-Cola shed \$¼ at \$69½.

Breaking the trend in the Dow was American Express, which rose \$2 to \$80½. Hewlett-Packard added \$½ at \$67½.

Merrill Lynch surged up \$2¼ to \$55½ after releasing second-quarter earnings that proved above analysts' expectations. Among other investment banks, Lehman Brothers rose \$1¼ at \$43½ while broker Charles Schwab gained \$2½ or more than 6 per cent to \$44½.

Sao Paulo slides lower

Latin American markets fell steeply as the recent spate of devaluations in Asia sparked currency concerns.

SAO PAULO was the hardest hit, sliding 758 or 6 per cent to 11,942 on the Bovespa index at mid-session. Indication for June showed an upward blip but the main damage to sentiment was sudden onslaught of currency scares, which forced a statement from the central bank.

In a clear attempt to defuse the situation, the central bank said it "will not alter its foreign exchange

policy under any circumstances and will use whatever monetary tools it deems necessary to defend that policy".

Among leading shares, Telebras was hit by heavy selling, sliding \$2.50 or 5.4 per cent to \$43.50. CARACAS was off 2.7 per cent at mid-session with the IBC index down 253.72 at 9,268.02.

MEXICO CITY ran up a mid-session loss of 67.46 or 1.4 per cent to 4,709.61 on the IPC index. Telmex retreated 40 cents to 20.40 pesos.

At Home, the Internet company that went public last week, surged \$1½ or nearly 9 per cent to \$24½. Oracle rose \$1½ at \$55½.

TORONTO moved lower in dull morning volume. Banks remained a weak feature, and at the noon calculation the 300 composite index was off 20.90 at 6,618.70.

Royal Bank of Canada came off 65 cents to C\$65.75 and Bank of Montreal lost 70 cents to C\$56.50 as hopes for lower interest rates continued to lose momentum.

Industrials were mixed. Strong second-quarter earnings lifted steelmaker IPSCO to the top of the performance charts with the shares gaining C\$3.10 to C\$63.50. But Alcan. Aluminium dipped 80 cents to C\$47.80.

Placer Dome added 40 cents to C\$20.70 after the company announced that its forthcoming interim results would show a big drop in costs.

But most gold producer shares tracked the weaker bullion price, Barrick shed 15 cents to C\$29.50.

EUROPE

A further spurt for Nedlloyd, the shipping leader, and strong gains among tech stocks took AMSTERDAM to a record high. The AEX index finished 0.99 ahead at 949.16. Trading was mixed for most of the session and volume was again on the low side.

Nedlloyd was the day's best AEX performer, rising F14.30 to F165.60 for a two-day gain of 12.5 per cent. The strength of the dollar and persistent talk of rising container rates were said to be the main reason for the upturn.

Philips put on F12.20 to F151 following further overnight gains for the high-tech sector on Wall Street and a buy recommendation from ING Baring. Among smaller caps, ASM Lithography rose F18.70 to F1163 and Beas F13.90 to F115.

ABN Amro again topped the activity charts, trading 7m shares, but unwound some of the recent strong gains with a dip of 60 cents to F146.

PARIS made steady progress in spite of a clear shake-out for a number of privatization-linked shares. The CAC 40 nudged to a record close, adding 9.11 at 2,950.70 in modest 9.5m volume.

Thomson-CSF, a firm mar-

FTSE Actuaries Share Indices

		THE EUROPEAN SERIES									
		10.30	11.00	12.00	13.00	14.00	15.00	Close			
July 15	Friday	Change	Open	High	Low	Close	Change	Open	High	Low	Close
FTSE 100	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00
FTSE 250	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00

		THE EUROPEAN SERIES									
		10.30	11.00	12.00	13.00	14.00	15.00	Close			
July 14	Thursday	Change	Open	High	Low	Close	Change	Open	High	Low	Close
FTSE 100	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00
FTSE 250	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00	2095.00

ket lately on a revival of privatization hopes, fell FFr10 or 3.5 per cent to FFr183.50 following the government's decision to abandon plans for the sale of its 58 per cent shareholding.

Potential suitors were mixed. Legardere came off FFr4 to FFr175 but Alcatel Alsthom added FFr7 to FFr772 on speculation that the company could at some stage be linked with CSF.

Valio improved FFr3 to FFr401 ahead of today's half-year results. Brokers expect strong numbers and talk yesterday suggested that the statement would be accompanied by news of a strategic move.

Threatened strike action sent Eurotunnel spinning lower. The shares ended down 70 centimes or 8.3 per cent at FFr6.85.

FRANKFURT took a brief excursion to another peak, driven ahead by the firm dollar and early strength on Wall Street. But in late elec-

1.10 weaker at 5,844.70.

Roche benefited from first-half sales that were, in Swiss franc terms, marginally ahead of most expectations. The certificates rose SF190 to SF144.60.

The rest of the sector was mixed with the heavily traded Novartis up SF8 to SF2,417, Ciba SC SF1.50 easier at SF123.75, and Clariant down SF7 at SF1.06.

Sulzer, the technology group, lost SF38 to SF1.200, prompting suggestions that some investors might be switching into Sulzer-Medica, which traded on Monday for the first time. Sulzer Medica was SF8 higher at SF1416, up from an issue price of SF1350.

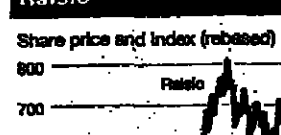
SBC's strategic alliance with the Japanese bank, LTCB, had little impact as the banking sector continued to experience profit-taking. UBS fell SF13 to SF1,879. SBC fell SF1.50 to SF1.40 and CS Group was unchanged at SF202.

Insurers mostly pulled back also on profit-taking after their recent strong run and Swiss Re lost SF24 to SF12.30. Winterthur ended SF5 lower at SF1,469, 90 per cent above the levels seen early this year.

Nestlé eased SF2 to SF1,949 amid forecasts it would report a 17.5 per cent rise in first-half sales.

The SMI index finished

Raisio



MADRID fell sharply as traders took profits in low volume. The general index closed down 8.31 or 1.3 per cent at 619.79 in turnover of Pta75.2bn. Disappointing first-half results drove banks lower. Banco Popular fell Pta2.00 or 5.3 per cent to Pta35.900. Bankinter lost Pta730 to Pta26.600 and Argenta was Pta350 lower at Pta9.250.

Tabacalera shares fell Pta310 to Pta2,140 on speculation that the tobacco company planned a bid for the distribution group, Midesa.

MILAN edged higher, supported by the firm dollar and continued gains in bank and insurance shares.

The Comit index eased 0.13 at 882.27 while the real-time

Mittel edged 36 higher at 14,104.

Banco Ambroveneto jumped L896 or 9.5 per cent at L8,057 after being suspended limit up for the second consecutive day.

Ambroveneto is planning a merger with Milan-based savings bank Cariplo and, analysts said, there were rumours of another bank purchasing a stake.

Benetton tumbled L941 at L25,926 on fears that it would pay too much for its new acquisition, sportswear retailer Benetton Sportswear, which is currently owned by the family holding company, Edizione.

HELSINKI shrugged off a slow day for index heavy-weight Nokia to power to a record high on the Hex index, which ended up 7.39 at 3,424.40.

The driving force was a Pta70 or 18.9 per cent rise to Pta35.900, Bankinter lost Pta730 to Pta26.600 and Argenta was Pta350 lower at Pta9.250.

Tabacalera shares fell Pta310 to Pta2,140 on speculation that the tobacco company planned a bid for the distribution group, Midesa.

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Tokyo down as foreign investors take profits

ASIA PACIFIC

Tokyo fell prey to profit-takers after gaining more than 500 points in the preceding three days, writes Owen Robinson.

Selected high-tech shares stayed firm but the broader market was dull from the outset, closing just above its session lows. The Nikkei 225 average came off 158.31 to 20,069.41 after moving between 20,037.40 and 20,242.62.

Profit-taking set in as foreign investors reversed their recent bullish stance and sold domestic demand-driven issues such as steels and shipbuilders as well as precision instrument makers, which had soared the previous day. The weakening of Nikkei 225 index futures toward the end of the day prompted further selling of cash stocks.

Volume eased from 421m shares to an estimated 390m. Declines led advances 617 to 443 with 187 unchanged. The Topix index of all first-section stocks fell 3.25 to 1,521.89 and the capital-weighted Nikkei 300 was off 0.52 at 295.91.

In London, the ISE/Nikkei 50 index rose 10.66 to 1,647.87.

Some high-technology issues continued to benefit from investors' growing focus on export-driven stocks. Sony ended flat at Y10,100 after reaching an intra-day record high of Y10,300. Advantest rose Y70 to Y9,870 and Tokyo Electron Y120 to Y6,850. TDK gained Y90 to Y9,090. Hitachi Y20 to Y1,300 and Fujitsu Y10 to Y1,660.

General contractors mostly stayed on their recent downward course. Obayashi slid Y13 to Y703, Sato Kogyo Y5 to Y180 and Tokyo Construction Y16 to Y182. Marui, the department store operator, fell Y100 to Y2,010 on reports that its earnings in the February-

July first half of its business year are likely to drop for the first time in three years. Other department stores retreated on news that June department store sales in Tokyo fell an annual 5.6 per cent, although investors had expected sales to continue declining after the April 1 sales tax increase.

Yamaha fell Y10 to Y1,460 and Tokai Department Store Y8 to Y380.

JR West, the leading railway operator, slid Y16,000 to Y426,000 on foreign selling after news that JR Tokai, another railway operator spun off from the government's now-defunct JNR group, will list its shares on the Tokyo exchange on October 8. But JR East, another part of the former JNR group, rose Y4,000 to Y579,000.

In Osaka, the OSE average rose 62.43 to 21,039.24 in volume of 19.7m shares.

MANILA fell steeply on currency worries, although turnover was light at 1.7bn pesos. The composite index came off 54.97 or 2 per cent to 2,655.86. Petron fell 40 centavos to 6.20 pesos and Empire East Land dropped 20 centavos to 4.35 pesos.

BANGKOK closed sharply higher on bargain hunting amid talk of currency support from the International Monetary Fund and Japan. In thin volume, the SET index rose 12.75 or 2.25 per cent to 625.66.

Hiroshi Mitsuzuka, Japan's finance minister, said yesterday that he was committed to helping Thailand in conjunction with the IMF if necessary. Thai Farmers Bank was the day's most active stock, rising B2 to B106 on turnover of B208m.

KUALA LUMPUR edged lower on foreign selling as the Malaysian dollar, which slumped to a 38 month low against the US currency, became the latest south-east Asian currency to fall to speculators. The composite

index eased 3.02 to 1,012.48. The domestic dollar fell 1.8 per cent on Monday after the central bank abandoned its peg to the US currency after spending up to \$2bn trying to defend the link.

Ekran was unchanged at M\$4.54 in spite of news that its \$5.5bn Bakun dam project might be delayed.

SEOUL fell 1.2 per cent as banks bailed out the Kia car-making and steel group, once again raising the spectre of financial problems at the other big groups. Kia was the third rescue by a consortium of financial institutions within the last three months. The composite index fell 9.4 to 755.05 as the flagship Kia Motors lost Won1,100 to 13,400.

HONG KONG rallied in late trade to a record close, chiefly on momentum buying in index heavyweights HSBC ahead of its interim results and Hongkong Telecom.

The Hang Seng index ended 116.30 higher at a record 15,497.24 after leaping to an all-time intra-day high of 15,502.86. Turnover was a robust HK\$2.1bn.

HSBC leaped to a high of HK\$255 before easing to close up HK\$4 to HK\$254. The company's first half results are due on August 4. Hongkong Telecom surged to an all-time high of HK\$19.70 on strong institutional demand, but later eased to end 95 cents higher at HK\$19.55.

SINGAPORE fell prey to the regional currency worries, and the Straits Times Industrials index lost 17.51 to

a 30 month low of 1,587.09. Analysts noted that the index was dampened by a 60 cent drop in Cycle & Carriage to S\$12.20 and a 22 cent drop in publishing firm Times to S\$3.10.

SYDNEY continued to suffer profit-taking and the All Ordinaries finished off 25.4 at 2,597.8. Dealers said the main problem for sentiment was the weaker Australian dollar.

Banks remained under heavy pressure. NAB eased 40 cents to A\$19.54 and ANZ 17 cents to A\$9.75. Westpac fell 26 cents to A\$7.67.

Among industrials, Coca-Cola Amatil fell 26 to A\$14.50 and Brambles 20 cents to A\$26.80. News Corp came off 11 cents to A\$6.19.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines of	MONDAY JULY 14 1997										FRIDAY JULY 11 1997										DOLLAR INDEX		
	US	Day's	Point	YTD	DM	Local	Local	Gross	US	Day's	Point	YTD	DM	Local	Local	52 week	Low	High	(year)				
	Dollar	Change	Staring	Index	Index	Currency	% chg	Yield	Dollar	Change	Staring	Index	Index	Currency	% chg	Low	Low	High	(year)				
	Index	%	Index	%	%	%	%	%	Index	%	Index	%	%	%	%	%	%	%	%	%			
Australia (78)	221.98	-1.9	203.71	165.87	216.98	209.38	-1.2	3.88	226.59	206.98	199.97	217.65	211.22	243.87	188.44	178.05							
Austria (23)	193.31	-0.7	174.14	142.65	184.84	184.82	0.5	1.78	199.98	174.88	143.83	183.62	183.52	229.88	174.70	179.08							
Belgium (28)	228.29	-1.1	221.55	181.48	234.50	230.08	0.1	2.97	255.11	222.19	185.09	230.70	229.82	261.11	200.70	208.00							
Brazil (3)	304.38	-3.1	297.29	218.98	288.40	903.21	-3.0	1.21	314.00	274.71	180.12	230.70	229.82	261.11	200.70	208.00							
Canada (127)	218.96	0.4	191.51	155.08	202.02	218.96	0.5	1.88	217.20	190.02	165.04	198.70	198.25	218.03	154.12	158.35							
Denmark (2)	404.12	-0.5	354.97	290.70	378.25	374.95	0.7	1.38	403.88	355.48	281.29	374.82	372.91	404.37	303.48	304.48							
Finland (2)	300.75	-0.2	284.10	218.34	280.02	304.02	1.1	1.65	300.75	284.10	218.34	280.02	304.02	304.02	218.34	280.02							
France (5)	220.67	-1.2	202.73	188.07	214.95	218.96	0.0	2.38	203.01	204.98	187.03	214.95	218.96	218.96	187.03	188.07							
Germany (8)	200.90	0.2	200.90	184.57	218.91	218.91	2.2	1.25	226.94	188.96	188.91	208.79	208.79	226.94	188.91	188.91							
Hong Kong, China (6)	553.43	0.9	498.42	383.72	498.65	530.69	0.7	2.85	530.69	498.42	383.72	498.65	530.69	498.42	383.72	498.65							
Indonesia (27)	240.52	-1.3	211.21	173.02	222.94	382.54	-1.0	1.78	240.52	173.02	173.02	224.17	224.17	255.04	188.02	188.02							
Ireland (17)	369.54	-0.0	364.23	265.58	343.88	344.99	0.6	2.79	369.54	265.58	343.88	344.99	344.99	369.54	265.58	343.88							
Italy (6)	99.25	-1.0	87.18	71.40	82.41	129.95	0.3	1.91	100.23	87.99	72.01	92.21	126.33	100.23	72.01	92.21							
Japan (62)	137.56	-1.5	121.15	99.24	128.45	99.24	1.8	0.79	135.86	118.97	97.69	128.45	107.80	159.97	107.80	159.97							
Malaysia (107)	474.40	-2.3	415.58	341.25	441.89	468.10	0.1	1.47	485.85	424.88	341.25	441.89	468.10	485.85	424.88	341.25							
Mexico (27)	1714.54	-1.2	1505.58	1283.34	1595.35	1474.82	-0.9	1.28	1734.88	1517.40	1283.34	1595.35	1474.82	1734.88	1517.40	1283.34							
Netherlands (12)	423.12	-0.2	371.59	304.57	303.85	388.25	1.4	2.00	422.19	369.28	303.81	388.41	388.41	422.19	369.28	303.81							
New Zealand (14)	35.45	-1.4	82.06	67.22	87.01	74.98	-0.7	3.88	94.78	82.92	68.09	87.01	74.98	94.78	82.92	68.09							
Norway (41)	317.03	-1.2	278.98	228.05	235.17	321.60	-0.1	1.91	320.92	280.67	228.05	235.17	321.60	320.92	280.67	228.05							
Philippines (22)	144.41	-0.8	128.81	103.88	134.46	218.91	0.8	0.97	143.30	125.37	103.88	134.46	218.91	143.30	125.37	103.88							
Singapore (2)	380.74	-1.6	334.34	279.98	364.40	282.92	-1.3	1.21	380.77	338.38	277.87	365.93	282.92	380.74	338.38	277.87							
South Africa (4)	267.29	0.2	213.74	257.11	257.11	245.92	0.1	2.14	265.70	211.21	255.81	247.32	257.11	267.29	211.21	255.81							
Spain (3)	268.92	-0.2	238.14	183.44	238.39	307.23	0.8	2.18	266.82	235.71	183.44	238.39	307.23	268.92	183.44	238.39							
Sweden (4)	508.97	0.3	447.82	388.85	474.82	588.84	0.9	1.75	508.97	447.82	388.85	474.82	588.84	508.97	447.82	388.85							
Switzerland (33)	318.78	-0.2	278.93	229.31	236.20	291.28	0.7	1.15	318.98	278.85	229.31	236.20	291.28	318.78	229.31	236.20							
Thailand (42)	57.80	-2.3	50.78	41.18	50.78	67.18	-0.1	-3.1	50.86	51.76	42.80	50.78	67.18	50.78	41.18	50.78							
United Kingdom (213)	320.55	0.8	281.75	230.80	238.73	281.75	1.1	3.87	318.43	275.59	238.73	281.75	281.75	320.55	230.80	238.73							
USA (54)	372.17	0.2	328.81	287.72	348.91	372.17	0.2	1.85	371.55	324.88	287.72	348.91	348.91	372.17	287.72	348.91							
Americas (258)	340.84	0.2	299.30	245.18	317.34	268.61	0.2	1.64	340.28	297.58	244.95	317.34	317.34	340.84	245.18	299.30							
Europe (718)	250.52	-0.7	222.52	183.52	234.74	201.80	0.2	1.70	250.52	222.52	183.52	234.74	201.80	250.52	183.52	234.74							
Europe (152)	235.55	-0.5	207.06	170.06	217.34	193.32	0.2	1.70	240.50	207.06	170.06	217.34	193.32	235.55	170.06	217.34							
Norway (169)	195.90	0.3	136.48	111.78	144.68	113.47	1.2	1.25	194.04	134.73	110.84	144.68	111.78	163.83	127.18	181.06							
United Kingdom (188)	207.95	0.5	182.61	146.29	198.99	188.92	1.1	1.82	206.87	181.07	148.89	194.01	188.92	207.95	146.29	198.99							
North America (77)	358.98	0.2	318.48	260.88	337.67	301.77	0.2	1.65	361.84	316.26	260.88	337.67	337.67	358.98	260.88	337.67							
Europe Ex. UK (228)	222.52	-0.7	207.06	170.06	217.34	193.32	0.2	1.70	222.52	207.06	170.06	217.34	193.32	222.52	170.06	217.34							
Asia (108)	307.96	-0.6	270.77	221.31	238.65	274.11	-0.2	2.73	310.71	271.40	222.87	238.39	238.39	307.96	221.31	238.65							
World Ex. UK (228)	211.57	-0.8	185.02	142.51	172.28	178.84	0.8	1.59	211.00	184.80	151.59	184.12	178.84	211.00	142.51	172.28							
World Ex. US (228)	267.37	0.3	228.00	185.14	238.88	227.81	0.8	1.59	258.67	224.35	184.00	238.13	228.00	267.37	185.14	238.88							
World Ex. Japan (169)	252.94	0.3	207.01	225.11	244.71	212.92	0.4	1.88	250.56	225.04	225.11	243.07	216.00	252.94	225.11	243.07							
The World Index (2471)	265.83	0.3	230.80	200.28	230.71	232.92	0.8	1.78	261.88	238.20	200.28	230.71	232.92	265.83	200.28	230.71							